

## News Summary

ULSTER

BUSINESS

### More riots after 5 die

Sporadic rioting continued for six hours in Newry, Co. Down, yesterday following protests against the shooting by the Army of three men said to have been trying to carry out a bank robbery. More rioting also broke out in Belfast, Londonderry and Coalisland, Co. Tyrone.

Altogether, five people—two of them women—were shot dead by troops and seven more were wounded. Terrorist gunfire injured four soldiers and one civilian.

Last night some 3,000 people marched from Newry's mortuary with the bodies of the three dead men. They marched in darkness—all street lights had been shot out—but there was no serious trouble.

### Retaliation

In Dublin, IRA Provisionals leader Sean MacStiofain told Sinn Féin's annual conference retaliatory action would be taken against troops for their "stark terrorism" in shooting the two women killed inside a speeding car in Belfast—and the men in Newry.

Later, about 800 demonstrators marched on the British Embassy, calling for a withdrawal of troops.

Meanwhile, the Irish Government is expected to impose some preconditions for any further talks on Ulster between Mr. Lynch and Mr. Heath. Dublin is now seeking positive indication that Britain is prepared to consider seriously both the prospects of an eventual all-Ireland solution and, in the interim, a radical restructuring of Ulster's present administration.

In the U.S., Senator Edward Kennedy, who refused to tone down his call for Britain's troops to leave Ulster, was facing mounting criticism in his home state of Massachusetts. Back Page.

### 'Kill Kosygin' men detained

Two men were arrested in raids on 18 Toronto homes after police received information of a plot to kill Mr. Kosygin, due to arrive there last night for a 24-hour visit. Police said a "large quantity" of loaded firearms had been seized.

### Siffert dead

Veteran Swiss driver Jo "Seppi" Siffert, 35, was killed when his BRM Formula One car crashed and burned in the World Championship victory race at Brands Hatch. Siffert, racing favourite, was trying to close with the leaders on the 15th lap of the 40-lap race when his gearbox apparently seized. The unfinished race was awarded to his team-mate, Peter Gethin.

### UN Thant's plea

U Thant marked the U.N.'s 26th anniversary by acknowledging that it had "shorted off expectations," but at least another world holocaust had been avoided—so far—and life had been improved for millions. He called on member States to "breath new life" into the principles to which they had subscribed. China debate, Page 7

### £166m. for Venice

Italian Government approved a Bill under which £166m. will be spent on saving Venice from sinking beneath the sea.

### Just like summer

South-East England basked in sunshine again yesterday and bathers were out at several resorts at temperatures hovering near 70 degrees. The rest of the country was rather cooler, with temperatures in the mid-50s.

### S.Africa raids

South African security police staged dawn swoops in six cities on the homes of 80-70 people, mostly students, clergymen and university teachers. The raids were thought to have resulted from publication of a pamphlet, "Revolt, the Radical Newsletter," which has been circulated around the country recently.

### Briefly . . .

Trafalgar Square was filled with thousands of anti-EEC demonstrators who were told by Labour MP Michael Foot that whatever the Commons decides on Thursday, "the fight will continue." Pablo Picasso is 90 today.

Premium bond 2EF 161342 won this week's £25,000. The winner lives in Devon.

"Mary Queen of Scots" is the choice for the Royal Film Performance next March 27.

### Unions' strike pay total is doubled

BY MALCOLM RUTHERFORD

**STRIKE PAY** by trade unions last year was more than doubled with the total of dispute benefit paid rising 121 per cent from £1.6m. to £3.6m. in 1970; earlier rises were 40 per cent in 1969 and 50 per cent in 1968, says the annual report of the Chief Registrar of Friendly Societies. The 1970 sums reflected a sharp increase in days lost through strikes to a record 11m.—already exceeded this year. Because of the cash drain many unions are unwilling to lose tax exemption on benefit funds by non-registration under the Industrial Relations Act. Page 33

**SHOP STEWARDS** for Coventry toolroom workers who to-day are to stage their seventh Monday strike—expected to be followed by the second Tuesday lock-out—are believed to be planning to extend their industrial action. Page 27

**MR FRANK CHAPPLE**, EPTU general secretary, is now thought likely to join the dissension-torn contest for the union's top post of general president, vacant since the death of Sir Leslie Cannon last December. The election date will be fixed after the union's rules revision conference next month, probably for early 1972. But Mr. Chapple has not yet declared that he will stand.

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### OECD may try to aid aluminium

**WORLD ALUMINIUM** problems are being studied by the OECD, it is believed, to see if it can help to avert the prospect of more production cuts. Market prices of 19c a pound, against new smelter production costs of 24c-25c, were quoted in Montreal by Mr. David Culver, Alcan Aluminum vice-president, who gave a guarded welcome to the OECD possibility. But he said: "If all went right—no trade war, a quick solution to currency troubles and a rapid growth in aluminium consumption—the world industry would still need to cut operating levels by 6 or 7 per cent, to about 80 per cent. Back Page

**GAS TURBINE POWER** station is to be built alongside the coal-fired station at Ocker Hill, near West Bromwich. It will be the first Midlands major power station of its kind: official approval has been given, says the CEBG staff journal for the Midlands. Page 33

**FT GROCERY PRICE** index this month, 104.35, has fallen 0.81 compared with 0.36 in the old index at this time last year, due to more marked seasonal reductions in fruit and vegetables. Though butter was dearer eggs were good value but showed wide price variations. Page 6

**MR RICHARD MARSH**, British Railways Board chairman, is this week to give evidence before the U.S. Senate sub-committee in Washington on surface transportation. His theme will be: British Rail is a business, not a social service. Page 27

### Japan's steel curb—official

**JAPAN WILL CURB STEEL** exports to Britain and the Common Market from next year, Mr. Iwayama, chief of the Japan Iron and Steel Federation and of Nippon Steel Corporation, has confirmed. He spoke in Tokyo on returning from the Toronto meeting of the International Iron and Steel Institute where the question was discussed. Value and tonnage limits are yet to be decided. Page 4

**ALTERNATIVES TO** a shutdown of British-Norman, Isle of Wight producer of Islanders and Trislander light transport aircraft are being explored by the receiver, Mr. Maurice Eckman. His appointment for the debtors' holders—the Government and the Exporters' Refinancing Corporation (majority-owned by Lloyds Bank)—followed an EEC decision to recall £2.8m. loans. The alternatives, it is understood, include possible sale of the Trislander activities to an Israeli consortium and some form of rescue from within the aerospace industry. Back Page

**Pablo Picasso is 90 today.** Premium bond 2EF 161342 won this week's £25,000. The winner lives in Devon.

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## Brandt prepared to meet Pompidou over monetary rift

BY MALCOLM RUTHERFORD

**CHANCELLOR** Brandt has sent a personal letter to President Pompidou suggesting the possibility of a Franco-German summit meeting next month because of the deterioration in relations between the two countries which appear to have reached their lowest ebb for several years.

According to informed sources, the letter is result of Herr Brandt's appreciation that the Franco-German rift is now seriously endangering the future of the Common Market. The sources add, however, that the Germans are unlikely to make too many concessions to Paris to repair the damage.

The chief elements in the dispute are the agricultural monetary crisis and the respective future crisis of the D-Mark and the French franc. The Germans are insisting that, as part of an interim European solution to the crisis, the Common Market countries must fix new parities against each other. But, they add, this Common Market realignment must include some revaluation of the franc.

**PROFESSOR SCHILLER**, the Economics Minister, is understood to be under severe criticism from the majority of his colleagues for having brought the Franco-German rift about.

Prof. Schiller has defended himself by saying that, while a Franco-German agreement is desirable, even more important is a general agreement on trade and monetary questions with the U.S. and a Franco-German quarrel cannot indefinitely be allowed to hold this up.

In essence, he is arguing that there are matters more vital to Bonn than good relations with Paris.

At the moment, Prof. Schiller's view seems to prevail with Herr Brandt. The Chancellor stood firmly behind him in the budget debate last week and all but openly demanded a French revaluation.

Herr Brandt's letter to President Pompidou was written last Sunday. It is understood to be very diplomatic in tone, and to suggest only that, if the French President thinks a November summit meeting would help, that, if this continues to be the French position, he doubted very much whether a European solution would be possible.

All the signs are, however, that Herr Brandt believes that, in relations towards Paris, he is acting from a position of strength, and that he will insist that a French revaluation must come.

It is, of course, possible that Bonn Cabinet is known to be deeply divided about the present state of affairs, with some Ministers saying that a settlement with France must be reached at almost any cost. At a Cabinet meeting ten days ago,

Editorial comment Page 14

still take several weeks for them to be disseminated throughout the travel trade, and even if there is agreement in Lausanne this week, agents will probably not be able to offer a coherent fares package until later this year.

Finally, the travelling public itself is confused, and the airlines are conscious that their image has suffered to some extent because of their inability to reach agreement on fares.

Basically, the argument at Lausanne will not be about lower fares—all the airlines now accept that cheaper rates must be introduced—but about what level those cheaper rates shall be.

**LITTLE DOUBT** that the new fares will be introduced.

**SETTLEMENT** of the Atlantic fares situation is important also to other fares problems still outstanding. British European Airways' plan to cut all normal tourist return air fares in Europe by amounts up to 50 per cent, ran into severe difficulties at the recent IATA Miami conference, and this is now to be discussed again at a European fares conference in Geneva starting on November 30.

This conference has been deliberately set at that date to give the North Atlantic airlines (many of whom are also deeply involved in the European fares problem) time to reach an agreement.

If the North Atlantic airlines throw out the APEX idea—as they well might—BEA's scheme for cut rates, which also employs the APEX concept, does not seem likely to be very successful at Geneva.

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### Consumer industries do best in U.S.

By Nicholas Colchester

NEW YORK, Oct. 24.

THE U.S. manufacturing and service industries made profits in the third quarter of this year about 8 per cent. above those in the corresponding quarter of 1970, according to preliminary figures calculated by First National City Bank. But the figures show that the third quarter produced marginally less profits than the second.

Companies producing for the consumer prospered most over the last three months. Compared with the third quarter of 1970, the textile and clothing companies showed a 23 per cent increase in profits, motor companies a 47 per cent. increase and printing and publishing a 12 per cent. increase.

The capital goods sector fared less well. Office machinery and computers earned the makers 3 per cent. more profit, the aerospace industry showed a 4 per cent. gain, but the machinery sector's profits fell by 16 per cent.

The volume of trading in the dollar was heavy and hectic throughout the day. Dealers said that most of the demand was from Canadian exporters who dumped large amounts of U.S. dollars on the market. There was also heavy demand for Canadian dollars from U.S. banks. But it is difficult to estimate how many U.S. dollars the Bank of Canada had to absorb to keep the value of the Canadian dollar below par.

**AIRBUS** The only industry that might qualify for the "capital sector" and which performed well was building materials. This made 40 per cent. more profit than in the third quarter of last year.

**WAVE OF BUYING**

The third quarter was disastrous for the non-ferrous metal and steel industry. The iron and steel companies made 30 per cent. less profit than in the third quarter of 1970 and 51 per cent. less profit than in the second quarter of this year because of the wave of hedge buying that preceded the industry's mid-summer wage negotiations.

Still, it was notable that a Government source, who is personally opposed to the project, said to-day that he believed it would go through. A decision to quit would naturally strain Franco-German relations still more, but the Germans are not without making the threat.

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## Canada cuts bank rate to-day by $\frac{1}{2}\%$

BY OUR OWN CORRESPONDENT

TORONTO, Oct. 24.

STRONG upward pressure on term interest rates to rise during the next 10 days in response to the Canadian dollar has caused the chartered bank competition to reduce its bank rate by  $\frac{1}{2}\%$  per cent to 4.75 per cent, effective to-morrow.

The dollar has been rising steadily in recent weeks and on Friday the Bank of Canada had to intervene to prevent it from rising to parity with the U.S. dollar. The closing spot price for the dollar on Friday was 99.97 U.S. cents, the highest level since it was floated at the end of May last year.

**HECTIC** Beginning about mid-November, an easing in the restricted monetary posture became evident and the steady expansion of the money supply slowed up until the beginning of this year.

Since then, because of the Federal Government's efforts to stimulate the economy, the expansion in the money supply has been running at an annual rate of about 20 per cent.

What is unusual about the latest reduction in the bank rate is that it followed, rather than preceded, a reduction in prime lending rates by Canada's chartered banks. Last Wednesday the banks announced they would absorb the value of the Canadian dollar below par.

The reason for the recent upward pressure on the Canadian dollar is the fact that the generally higher level of interest rates in Canada has encouraged U.S. institutions and other foreign sources to commit their short-term investment money in the Canadian market.

In addition, the fiscal year-end for Canada's chartered banks is October 31 and traditionally at this time of year the banks are aggressive bidders for most forms of deposits, including those by corporations and institutions in Canada and other countries.

While the banks generally reduce their prime rate to stimulate loan demand, the fact is that general bank loans outstanding have been rising sharply in recent weeks and stand at \$C18,400m., up \$C2,500m. partly this tendency for short-term loans.

**ALLIED GETS THF REPLY**

BY SANDY MCLEACHAN

**MR. JOE THORLEY**, the Allied-breweries chairman, will return to his office this morning to find a letter waiting for him from the Trust Houses Forte Board.

The letter came out of the Trust Houses Forte Board meeting on Friday, and did not arrive in time for Mr. Thorley to consider it over the weekend. It contains the THF Board's reply to Mr. Thorley's suggestion of merger talks between Allied and THF.

Mr. Thorley yesterday was not dismayed at the prospect of Allied and its adviser, Rothschild, having to negotiate with the two merchant banks representing the other side.

The situation seems to be more complex than the two banks will be representing one faction each.

Although the Board is still deeply divided over both internal policies and personalities, as well as taking different views about

## Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

## Joining the EEC

Sir.—At this late stage in the debate the Financial Times must not be allowed to get away with a bland statement in editorial (October 19) that "the real case for entry is that Britain cannot adequately secure its interests alone in a world period of rapid change after the stability of the past years."

Even if taken at its face value at statement ignores the paradox that for the first time in history a country should try to protect her interests by resigning itself to their loss. It does not alter in this context whether the Government puts a £250m a year label on the price of entry others a £500m or £1,000m. Bel the true price is that vital interests are being surrendered; this is of decisive importance for the future of Britain and of the world outside the EEC.

Neither does the argument end in this objection against the present terms, becomes fundamental rather once the realisation dawns that the Common Market partners are quite unable to make offers which would be substantially different, that is which would let Britain in with her vital interests intact. De Gaulle knew that, and being de Gaulle could not imagine a British Government would submit.

## A trap

The EEC is a market arrangement between Germany and France. It suits Italy, opening her doors towards development, and it offers security to Belgium and to the Netherlands. For Britain it is a trap. Saying that is not being anti-German or anti-French, least of all anti-European. The Common Market is not Europe, nor a manifestation of European will. Its very origin and its subsequent history are witness to the lack of that will. There is no shared vision among the Six even to-day and there is none that a British Government can contribute.

During this whole Great Debate there has been one true note only and that was the voice of dissent and of distaste of the majority of the ordinary people of Britain. Let the Establishment beware to counsel and to guide and to decide against the instincts of their people. To-day's justifications may sound reasonable, to-morrow's judgment will be extremely bitter once the nation discovers that it cannot retrieve what has been thrown away for nothing through error of judgment on the part of those who were out of touch who misinterpreted the trends of history, of "no change."

## Small firms' apprehension

Sir.—Although Mr. James Towlson (October 21) may well feel that industry is being strangled into the Common Market by, among others, the Confederation of British Industry, there is little doubt in my mind that the majority of industry sincerely does believe it will benefit from Britain's entry.

On October 21, for example, we published results of our own survey into how British manufacturing industry in the engineering sector would expect to benefit—if at all. This showed that three-quarters of British companies from whom we had returns believed that they will benefit from entry. Only 3 per cent. of the total thought they would be worse off, while the remainder could see a situation of "no change."

## An abode of strife

Sir.—Your pro-Market readers make no revealing comments, make no 21st in this as in Oct. 15 and 21: "In this, as in other matters of judgment, there can be no certainty."—Saying "No" to Europe is like calling off one's wedding the day before.

Precisely! It is a matter of personal judgment. A total commitment, for better or for worse, "for an indefinite period," would require, in Mr. Heath's words, "full-hearted consent."

In face of the full-hearted

version of the British people (60 per cent. even in Mr. Heath's constituency), this shotgun union must be called off forthwith. Otherwise we shall be entering an abode of strife.

W. E. Bell  
86 Woodgrange Avenue, N.12.

## A reduction in inventories

Sir.—One sentence in Samuel Brittan's article—Unparalleled prosperity (October 21) worries me and should worry all of us, particularly as it is most prob-

ably true. I am referring to his comment on stockbuilding back to the normal level from the current depressed demand, giving the next stimulus.

As this sentence follows a comment on fixed investment, one must assume that he is referring to industrial stock built up. Whilst for obvious reasons, it is not possible to quote examples, that certain experience suggests that inventories may be depressed—purely subjective terms are possible.

Whilst inventories may be depressed—purely subjective terms are possible, further reductions buying of limited insurance may be warranted—though, considering current international markets—but it is still possible to reduce inventories substantially to reflect the cost of living and lighten the tax burden on the long suffering people of Britain?

C. W. O. Smedley  
49, Lennox Gardens, SW1.

## Expectations of industry

Sir.—Mr. C. Layton, of the EEC Commission, claims (October 20, page 33) that "the expectations of industry" are that export gains to Europe will outweigh losses in the Commonwealth. In fact, as was confirmed by the director-general of the CBI (Letters, November 1, 1970), even the CBI does not claim more than that only 56 per cent. expected to benefit, and whilst inventories may be depressed—purely subjective terms are possible,

it is not possible to quote examples.

It is clear to us that medium and large companies are going to benefit most from Britain's entry while small firms could well have a tough time. Perhaps the Government should help steps to encourage and help small firms—on which, of course, many medium and large companies rely heavily for components.

John Mortimer  
Editor, *The Engineer*, 23, Essex Street, London, WC2.

Both courses of action would increase employment by at least as much. If not more, than re-stocking. Reducing inventories is a relatively slow process, but having evaluated the liquidity to be freed, plans can be made to redeploy these funds. However, by remaking industry more competitive, our future would be far more certain and raising further funds for expansion would prove much easier, if based on increased profits.

C. P. Morton  
C. P. Morton and Associates, 142, Arkwrights, Harlow, Essex.

## Deficiency payments

Sir.—I see that Mr. Prior (October 20 page 8) recognises that world grain prices have fallen this year due to good harvests throughout the world. He goes on to say that the price could well have fallen to £17.00 or £18.00 a ton in Britain had it not been for the controls on minimum import prices that were introduced this year, because of these controls the price was about £21.00 a ton for barley and £22.50 a ton for wheat.

It does seem that the consumers of barley and wheat, that is most people, are paying more than they need to support a non-competitive agricultural system. The deficiency payments system was unjust, in that the taxpayer made up the difference between the home price and the world price, thus subsidising the inefficient farmer. The present system means our food costs more than it need, due to the import controls, so that the investing public

is able to determine for any particular enterprise and this method will thus provide a sounder basis for computing this tax in every retail enterprise where two or more rates of tax prevail.

W. Knowles  
61, Valley Road, Ipswich.

## Property bonds

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C. W. O. Smedley  
49, Lennox Gardens, SW1.

## VAT

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ticular enterprise and this method will thus provide a sounder basis for computing this tax in every retail enterprise where two or more rates of tax prevail.

W. Knowles  
61, Valley Road, Ipswich.

Purchases Foods ... 590  
Non-foods 160

£550

Gross profit ..... 150

£1,000

Sales Foods ..... 500  
Non-foods 200

£1,000

Gross profit ..... 200

£1,000

Purchases Foods ... 690  
Non-foods 160

£690

Gross profit ..... 176

£1,000

Sales Foods ..... 600  
Non-foods 200

£600

Gross profit ..... 220

£1,020

Purchases Foods ... 690  
Non-foods 160

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Gross profit ..... 176

£1,000

Sales Foods ..... 600  
Non-foods 200

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Gross profit ..... 220

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## Covent Garden

Dances and Rite  
by CLEMENT CRISP.

Dances at a Gathering, which honours of the male dancing at the first half of Thurs this performance, and brings day's programme at the Opera off her customary solo étude. House really defeats criticism with delicious wit, but also if you have seen it, no words dances the girl whom none of us are needed to tell you the boys will partner, with that it is well-nigh perfect; if a charming insouciance. But you have not seen it, no words praise to everyone in the cast, of mine, alas, can convey the dancing that was elegant, delicate and heart-stirring joy spirited and eloquent.

Jerome Robbins has said: "If I have singled out Miss Mason, it is because she also appeared as the Chosen Maiden in a revival of Macmillan's *Rite of Spring* which completed the double bill. The revival is all the more welcome since it effectively wipes from the memory the nasty traces left by Béjart's version that we saw this summer.

about the pleasure of the lovers' encounters, about the most sort of rivelries about love and finitude, and showing off and he hints at sorrows, and nostalgia for another time and another place.

But commentary is useless; you have to experience this lovely ballet, and see among many other things—how Robbins has mirrored so much of Macmillan's original and moving realisation of the score needs no further commendation from me: it dominates by its imaginative form and the unending resource of its imagery.

Miss Mason, of course, is nothing short of magnificent in the role she has created and which she dances with a combination of grandeur and frenzied terror that is outstanding. She has the rare ability to suggest—as certain great oriental dancers can—the fact of divine possession; transcending her mortal state, she incarnates the tribe's hopes for the continued fertility of the earth, and by the weight of her presence she conveys exactly the virgin's role as totem and vessel for the gods' intervention. It is a unique and thrilling performance.

And as if to prove the validity of Macmillan's version, a picture in a Sunday newspaper the other week showed a snaking line of Bavaria tribeswomen from the Transvaal in a fertility dance that might have come from this production of *Rite*.

## The Place

## Subject to Fits

by B. A. YOUNG

Robert Montgomery wrote Natasha stealing in beside them; *Subject to Fits* while a student at Yale, and it comes to us in a five-foot-high platform of Leo's RSC's production via an off-Broadway presentation by the Public Theatre. It consists of a series of free variations on themes from Dostoevsky's *The Idiot*, but is, says the author, "neither adaptation, dramatisation nor translation... *Subject to Fits* is a response to *The Idiot*... entirely original—smacking of *The Idiot*, dream of *The Idiot*, but mostly taking of where *The Idiot* drove."

I thought it worth quoting this much, for one's natural response, is to wonder what Mr. Montgomery thinks he's doing. It's not, in fact, half as original as he claims, for it's all based on scenes from the novel. They're treated as exercises in free association; one event may give rise to knockout comedy, one to a song (the author's own score, school of Galt Macdermott), another to a speech that might almost belong to the original one to an elaborate piece of symbolism.

Much of it is imaginative and memorable, though it seemed to me that imagination ran lower as the evening progressed. But I recall with pleasure Natasha's fallible memories of Napoleon, Lila Kaya, an imperturbably gracious Mme Vepanchin, Isla Blair's Aglaya in a child's white party dress—these are vivid performances, even if, when all's said and done, they're only caricatures.

I still wonder what Mr. Montgomery thinks he was doing. In spite of its superficial pleasures and its occasional surprises such as Miss Kestelman's hasty baritone singing-voice, *Subject to Fits* adds up only to a sequence of clever student exercises. It shows us nothing about Dostoevsky (nor would its author claim it to). It shows us nothing about the human condition, except when its origins poke through. All we have to present re-enacts the scenes that take away with us is that facile daze, as if we had spent the evening listening to a prologue playing at death in gramme of nothing but Liszt's Rogozhin's do-it-yourself grave, opera transcriptions.

## Festival Hall

## New Philharmonia

by RONALD CRICHTON

There must be a big psychological difference between being even a frequent and honoured guest conductor with a big orchestra and becoming their associate principal conductor. The relationship must alter; the playing may do so. Judging by Thursday's concert, it seems likely that Lorin Maazel and the New Philharmonia are still in the process of working out their new relationship. The end result will no doubt be as happy as their partnership in former days. The immediate result is less so.

It was surprising to find that of the four works which made up this programme—the seventh symphony of Sibelius, Bartók's music for strings, percussion and celesta, Delius's *Paris*, and Strauss's *Die Elektrische*—the Delius, which not even its greatest admirer, would claim to be the greatest of the bunch, should turn out the most interesting in performance. Tchaikovsky's *1812*, of course, went without a twinkle. Maazel emphasised the granks and the horrors at the expense of the streak of wistful symmetry Strauss shows for his bohemian boy, and overdid his antics on the rostrum.

Purishe conducted not from inside the Beethoven tradition but rather as an interested, intelligent outsider. Some of the mystery evaporated, but the physical guts of the score were very much there. Maazel did not hold melodic phrases, passing in the Delius manner from instrument to instrument, into continuous singing line. Sometimes what we are accustomed to

least enjoyable performance was the Bartók, untidy, imprecise played and for all one could tell imprecisely felt. Maazel upset the glassy stillness of the first movement with a pronounced quickening of the tempo in the middle. Only the Adagio had anything near the right atmospheric power. The rest made one wonder if the work is really as good as it habitually seems. Never mind, we must be patient. Better things will surely come.

## Theatre round-up

Sir Alan Herbert's *Bless The Bride*, with its memorable music by Vivian Ellis, opens at the Richmond Theatre to-morrow, Tuesday, prior to going to The Congress Theatre, Earls Court, on November 8, which will be the first of five one-week runs; the other venues are at Oxford, Brighton, Bradford and Norwich. The show stars Mary Millar, May Chateris, John Quayle and Dilev Gilbert.

## Playhouse, Nottingham

Rosencrantz and Guildenstern Are Dead  
by B. A. YOUNG

Peter McEnery and John McEnery

"We do on stage things that start a scene or two, advising and Tweedlededeeact, but they are supposed to happen off," says the Player in Tom Stoppard's beguiling appendix to *Hamlet*. Now and then an actual scene from *Hamlet* is played, when it has the eponymous couple in it. Usually this is faithful to Shakespeare, but not always. Hamlet must act what Ophelia describes him doing when he came to her as she was sewing in her closet, and "To be or not to be" is done in mime. A.D. Milne once proposed this but dismissed it as too hard. "The insolence of office and the spurns," he insisted, "would tax the most elastic face."

Between the markers from Shakespeare, Mr. Stoppard fills in the lives of these attendant lords sent for by the King as his nephew's best friends and more certain of their identities we're enabled to study the callously sent to their death by than they are themselves. They familiar principals from a new play to old ones, and we go back to Hamlet.

Peter McEnery plays the comically positive Guildenstern and his brother John the querulous Rosencrantz (to be honest, Rosencrantz and Guildenstern sail blithely, whereas Resentancer and Guildenstern is a fascinating commentary on the events of Hamlet). In *Subject to Fits* at The Place, Both are young men's reactions to universally-known originals, and both require a pretty intimate knowledge of the originals for full enjoyment. The difference is that *Subject to Fits* seems to me to have nothing to say about Dostoevsky or about The Idiot, whereas Resentancer and Guildenstern is a fascinating commentary on the events of Hamlet. In *Subject to Fits* at The Place, Both are young men's reactions to universally-known originals, and both require a pretty intimate knowledge of the originals for full enjoyment. 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A copy of this Advertisement having attached thereto the documents specified below has been delivered to the Registrar of Companies for registration. The advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange, London, for the purpose of giving information to the public with regard to the Company. The Directors collectively and individually accept full responsibility for the accuracy of the information given and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement in this advertisement misleading.

Application has been made to the Council of The Stock Exchange, London, for permission to deal in and for quotation for the entire issued share capital of the Company.

# VERNON FASHION GROUP LIMITED

(Incorporated in England under the Companies Act 1929)

## SHARE CAPITAL

Authorised

**£200,000 Ordinary shares of 10p each**

At 15th October, 1971 the Company and its subsidiaries ("the Group") had outstanding bank overdrafts of £105,093 of which £81,417 is secured. Save as aforesaid, neither the Company nor any of its subsidiaries has outstanding any bank overdrafts, in mortgages, charges, hire purchase commitments, guarantees or other material contingent liabilities.

Issued and to be  
issued fully paid  
**£150,000**

THIS ADVERTISEMENT IS ISSUED IN CONNECTION WITH A PLACING OF 630,000 ORDINARY SHARES OF 10P EACH AT  
47P PER SHARE BY

**STERNBERG, FLOWER & CO.**

### DIRECTORS

IDNEY MARKS, O.B.E., Eagle House, Totteridge Lane, London, N.20. (Chairman.)  
ouis VERNON, 2 Chudleigh Road, N.W.6. (Managing Director.)  
ORRIS KLEINER, 7 The Grove, Edgware, Middlesex. (Financial Director.)  
HILIP HARRIS VERNON, 2 Chudleigh Road, London, N.W.6. (Merchandising Director.)

### SECRETARY AND REGISTERED OFFICE

HAROLD GRANT, 86 Fore Street, Edmonton, London, N.18.

### BANKERS

BARCLAYS BANK LIMITED, 52 Regent Street, London, W.1.  
NATIONAL WESTMINSTER BANK LIMITED, 1 Clifton Street, Blackpool, Lancs.  
MIDLAND BANK LIMITED, 140 High Street, Barnet, Herts.  
CASSEL ARENZ & COMPANY LIMITED, P.O. Box 505, City Wall House, Finsbury Pavement, London, E.C.2.

### HISTORY AND BUSINESS

The Company was incorporated in England on 9th January, 1951 under the name of Vernon & Co. Limited and changed its name to Vernon Fashion Group Limited on 7th September, 1951.

The business of the Group is the retailing of ladies' and girls' clothing. The trading of ladies' clothing accounts for approximately 70 per cent. of the current turnover of the Group, and the retailing of girls' clothing accounts for the balance.

The early business of the Company was confined to ladies' lingerie and separates. The range was gradually extended to include all forms of ladies' apparel, and by 1956 the number of branches had risen to 33 and was still increasing. Wherever possible, there are departments for girls' clothing in the Group's shops.

Immediately on its incorporation, the Company started trading at two retail shops in North London. The Group now operates 61 retail units throughout the United Kingdom, and has branches in Scotland, the North of England, the Midlands, the South West, the Home Counties, East Anglia, Wales and the South West. Of the total number of shops now operating 33 trade under the name "Marilyn", 19 under the name "Vernon" and three under the name "Charles".

The sales turnover for the year ended 7th January, 1969 was £55,302, ladies' clothing £30,549 and girls' clothing £11,633. For the year ended 7th January, 1970 was £78,502 ladies' clothing £40,549 and girls' clothing £11,633 and for the period of approximately 13 months to 31st January, 1971 was £114,177 ladies' clothing £51,013 and girls' clothing £13,564.

A distinctive and successful feature of Group retailing is the manufacture by the Group under contract from outside suppliers by the Group and supplied to the trading of approximately 70 per cent. of the Group's current requirements of finished clothing for resale, leaving only 30 per cent. of its requirements to be purchased from outside suppliers. This policy has evolved most satisfactorily over the last 12 years and a continuing policy of expansion is being pursued to maintain the profitability of the Group. The design of the clothing manufactured under sub-contract is controlled and supervised by the Merchandising Director, Mr. Philip Vernon.

All the finished goods manufactured for the Group or purchased from suppliers are sent through the Head Office of the Group does not rely on one or two suppliers for more than 10 per cent. of its requirements of finished goods, and has no contracts with manufacturers or suppliers for any stipulated quantity of goods over any fixed period. This reflects not only the expansion and diversification of the range of goods, which includes plain clothes, overalls, and also a policy of maintaining maximum flexibility for the future. The manufacturer, purchase and distribution of all goods sold by the Group are centrally controlled and organised from the Head Office and central warehouses of the Group in London. The stock requirements of all branches are met by the Group's Own Transport Department, which originates from the warehouse. There is at all times liaison between Head Office and the warehouse, and all orders to manufacturers and suppliers are placed by Head Office, so ensuring an efficient system of stock control.

### MANAGEMENT AND STAFF

Sidney Marks, who is aged 62, has been associated with the Company as a principal shareholder and Director since May 1966 and will be appointed Chairman in August 1971. He is also Chairman of M. Y. Dart Limited. He will serve as Chairman of the non-executive committee.

Mr. Vernon, who is aged 49, was a founder of the Company and has been its Chief Executive and principal shareholder since 1955. He was formally appointed Managing Director in August 1971.

Morris Kleiner, who is aged 35, joined the Company in 1962 and was appointed a Director in December, 1968 and Financial Director in August 1971.

Philip Harris Vernon, who is aged 27, has had 7 years' experience in the ladies' and children's clothing trade and was appointed Merchandising Director in August 1971. The Group has approximately 300 full-time employees and approximately 50 part-time employees.

### WORKING CAPITAL

Having regard to the cash proceeds of the share issue mentioned in paragraph 3 of the Statutory and General Information appearing below and available bank facilities, the Directors are satisfied that the Group will have sufficient working capital for its present requirements.

### PROFITS, PROSPECTS AND DIVIDENDS

The Report by Gerald Edelman & Co., which is set out below, shows the net assets of the Group at 31st January, 1971 and the trading results for the year ended 7th January, 1971. It is the opinion of the Directors that in the first year of these years there were certain fluctuations in the Group's profits. It will be seen that in the following two financial years ended 7th January, 1967 and 7th January, 1968 the Group incurred losses. These losses were incurred during a period of adverse trading conditions, which were mainly due to the effects of the oil crisis and coincided with a period during which the Group incurred the expenses and difficulties of a reorganisation following the rapid expansion of the Group in the previous years. The Group was then well placed to achieve the satisfactory growth in sales and tax-free losses for the period of approximately 13 months to 31st January, 1971.

The Directors forecast that, in the absence of unforeseen circumstances, and based on their considered judgment of the Group's trading in the current year, the consolidated profit of the Group for the year ending 31st January, 1972, the Directors will propose to the shareholders at the Annual General Meeting a dividend of not less than 10 per cent. which would be payable in July, 1972.

On the basis of the forecast profit for the year ending 31st January, 1972, the Directors will propose to the shareholders at the Annual General Meeting a dividend of not less than 10 per cent. which would be payable in July, 1972.

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JPW, in its

# RELIEF OF MAFFING LATEST DETAILS THE 'SCORCHER'S' THE SUN

## AND NOW, COLT ANNOUNCE THE RELIEF OF BRITISH INDUSTRY.

At last.

You can now lease a complete Colt warm air factory heating system.

If you've got any capital spare, it can stay spare.

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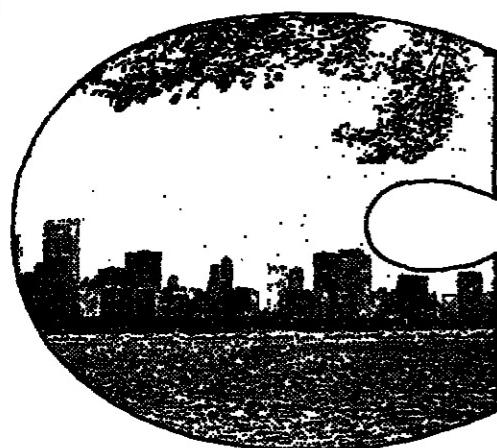
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Get in touch for a free survey now, and you could have a Colt system within the month.

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## FT INDEX OF GROCERY PRICES

# For you, America's most important city is not New York.



New York is a great city. But you might be surprised to learn that it is not America's production capital. Chicago is.

And Chicago is also the center of America's export industry.

It is also America's trade and transportation capital.

And America's convention capital.

Chicago has the world's busiest airport. It is the world's largest inland seaport. It houses the world's biggest convention center. And, in the very near future, the world's tallest building will loom above the Chicago skyline.

Now, we are not trying to downgrade New York. (Far from it, we have a major banking facility of our own right in the heart of Manhattan.)

What we are trying to do is make a point about Chicago. And the point is that, when it comes to big business, nobody is bigger than

Chicago. Because Chicago is the center of America's vital Midwest.

And that is why Chicago might well be your most important market.

If you want to deal with this vital market, the way to do it is with the

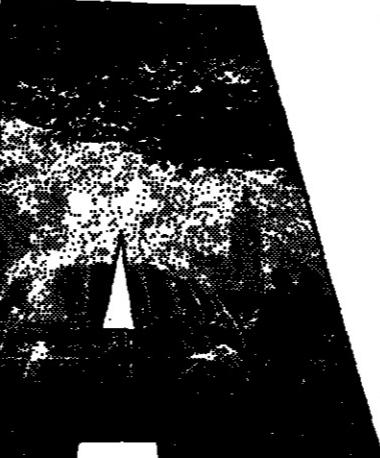
## Continental Bank.

We are the leading bank in the production and export center of America.

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Incorporated with limited liability in U.S.A.

## Big fall for the time of the year

BY ELINOR GOODMAN

A SEASONAL reduction in the price of fruit and vegetables led to a substantial fall for the time of year in the Financial Times Grocery Index this month. Compared to a drop of 0.36 points for the same period last year, the index fell this month by 0.91 points to 104.35.

Tomatoes fell by around 1p per pound and lettuces were down by as much as 4p each on last month.

Apples, as one would expect at this time of year, were good value in nearly all

shops, with several of our shop reporters finding really good eating apples at 5p a pound. Grapes, the result of products returning to normal prices after a period of being offered at special cut prices, were also reported to be good value.

Dairy produce showed a slight increase, largely accounted for by special offers across the board which, together with the 5s drop in our fruit and vegetable bill, were good value in nearly all

shops, though the prices of large eggs showed amazing variations from 20p to 30p a dozen.

Otherwise, prices in most categories of food were, as forecast, the winter climb.

Total of 11 Shopping Areas

October	September
£ p	£ p
66.96	66.89
26.23	27.13
34.94	34.85
10.76	10.67
6.24	6.12
21.42	21.06
17.19	17.21
68.19	67.96
30.96	33.93
25.51	25.49
308.40	311.11

### OLD INDEX

1964: Nov. 100; Dec. 102.35.  
1965: Jan. 101.41; Feb. 102.23; Mar. 102.58; April 103.16; May 103.70; June 105.28; July 105.88; Aug. 105.31; Sept. 103.66; Oct. 103.13; Nov. 103.95; Dec. 105.93.  
1966: Jan. 105.80; Feb. 104.64; Mar. 105.39; April 106.78; May 108.21; June 109.90; July 109.34; Aug. 108.67; Sept. 107.74; Oct. 106.81; Nov. 107.47; Dec. 108.16.  
1967: Jan. 108.85; Feb. 108.20; Mar. 107.65; April 108.20; May 109.75; June 113.96; July 110.45; Aug. 107.25; Sept. 106.18; Oct. 106.66; Nov. 107.58; Dec. 111.67.  
1968: Jan. 112.91; Feb. 112.12; Mar. 111.75; April 111.10; May 112.68; June 114.75; July 112.20; Aug. 112.05; Sept. 111.12; Oct. 111.47; Nov. 112.04; Dec. 114.49.  
1969: Jan. 114.80; Feb. 116.70; Mar. 117.67; April 118.31; May 120.57; June 122.92; July 121.57; Aug. 118.77; Sept. 122.04; Oct. 122.00; Nov. 123.70; April 125.22; May 126.32; June 129.74; July 129.42; Aug. 127.02; Sept. 127.03; Oct. 126.67; Nov. 127.88; Dec. 128.3.

1971: Jan. 131.23.

NEW INDEX:

1971: Feb. 108; Mar. 101.09; April 102.73; May 105.75; June 108.00; July 107.24; Aug. 105.40; Sept. 105.24; Oct. 104.35.

List of components of our Shopping Basket free on request.

## Finance limit to farm training

BY ELSBETH GANGUIN

FARM training plans laid by the Industrial Training Board have matured to the stage that the industry's demand for systematic training is exceeding the Agricultural, Horticultural and Forestry Industry Training Board's financial resources to meet it, stresses the chairman, Mr. George Huckle, in a booklet published in conjunction with the Board's annual report.

Finance available was limiting training to New Entrant Training Scheme level to only 12 per cent of the current annual intake of the industry's recruits.

The annual report itself states that the main feature of the year ended last March had been the "marked growth of interest" in training and increased demand for the services of the Board's field staff.

"In the Livestock sector the release of staff on the farm and the provision of realistic facilities have long been recognised as the key problems in the development of practical training." But here, too, "an increase in training activity indicates that some of the difficulties are being overcome and the industry is now showing a growing interest in training which staff effort has been re-directed to meet."

A greater demand was coming for mechanisation training in crop production than from other enterprise sectors, it reported.

During the year, 237 schemes of training at the place of work were set up, bringing training to 5,100 employees. Forty-eight training groups were in existence at the end of the review year, involving 4,190 employees.

Over 2,650 short courses had been run by, or in association with, the Board, against only 1,653 a year earlier. Over 10,000 advisory visits were made to employers, and 270 detailed training needs assessments were completed. The advisory staff was also involved in 134 events leading to the identification of training needs, while attending to 1,000 apprentices entailed 5,300 visits by the Board's field staff.

Training grant "uptake" had been 50 per cent higher during the year. Total grant payments of £597,224 were up by £165,030 on the previous year.

The booklet, "... Not just another brochure," which goes into considerable detail about the industry's training needs and how the Board is trying to fulfil those needs, can be had from the I.T.B., Bourne House, 32-34 Beckenham Road, Beckenham, Kent. The annual report for the year ended March 31, 1971 costs 23p from the Stationery Office.

## Humber ports trade down

BY OUR OWN CORRESPONDENT

HULL Oct. 24

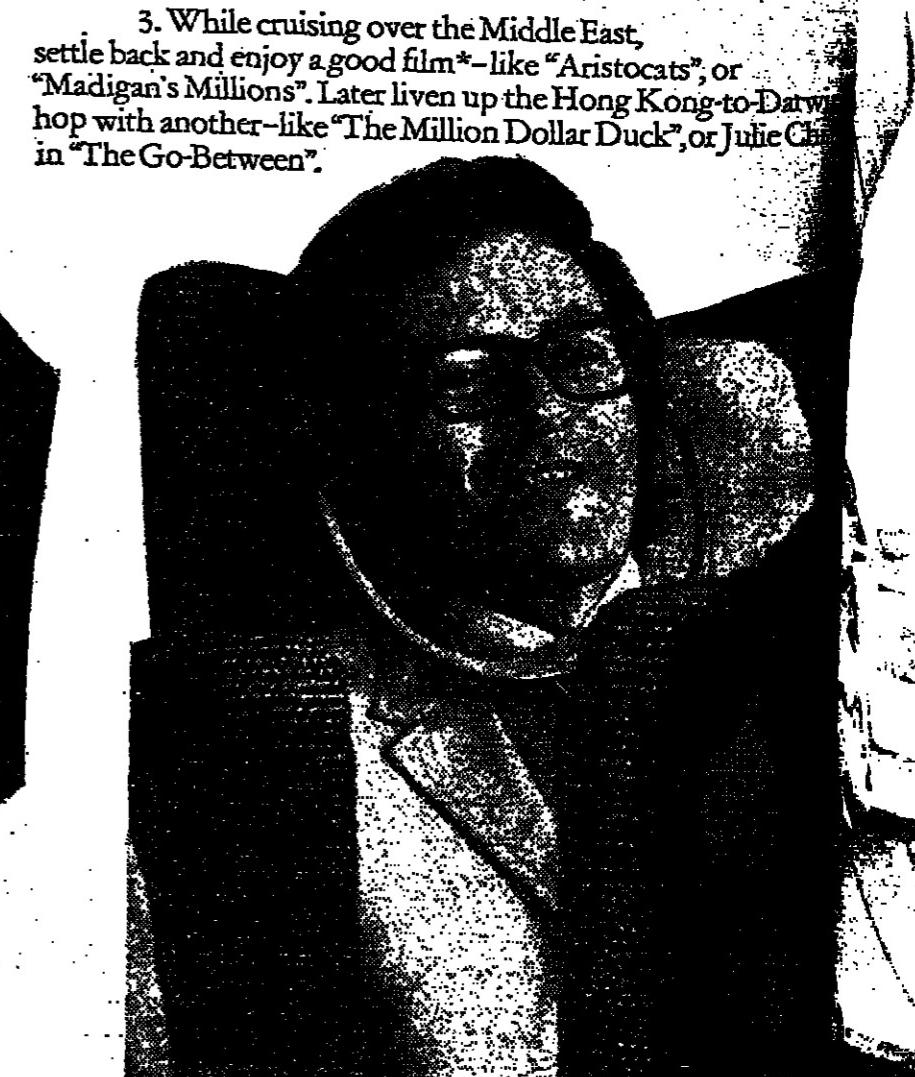
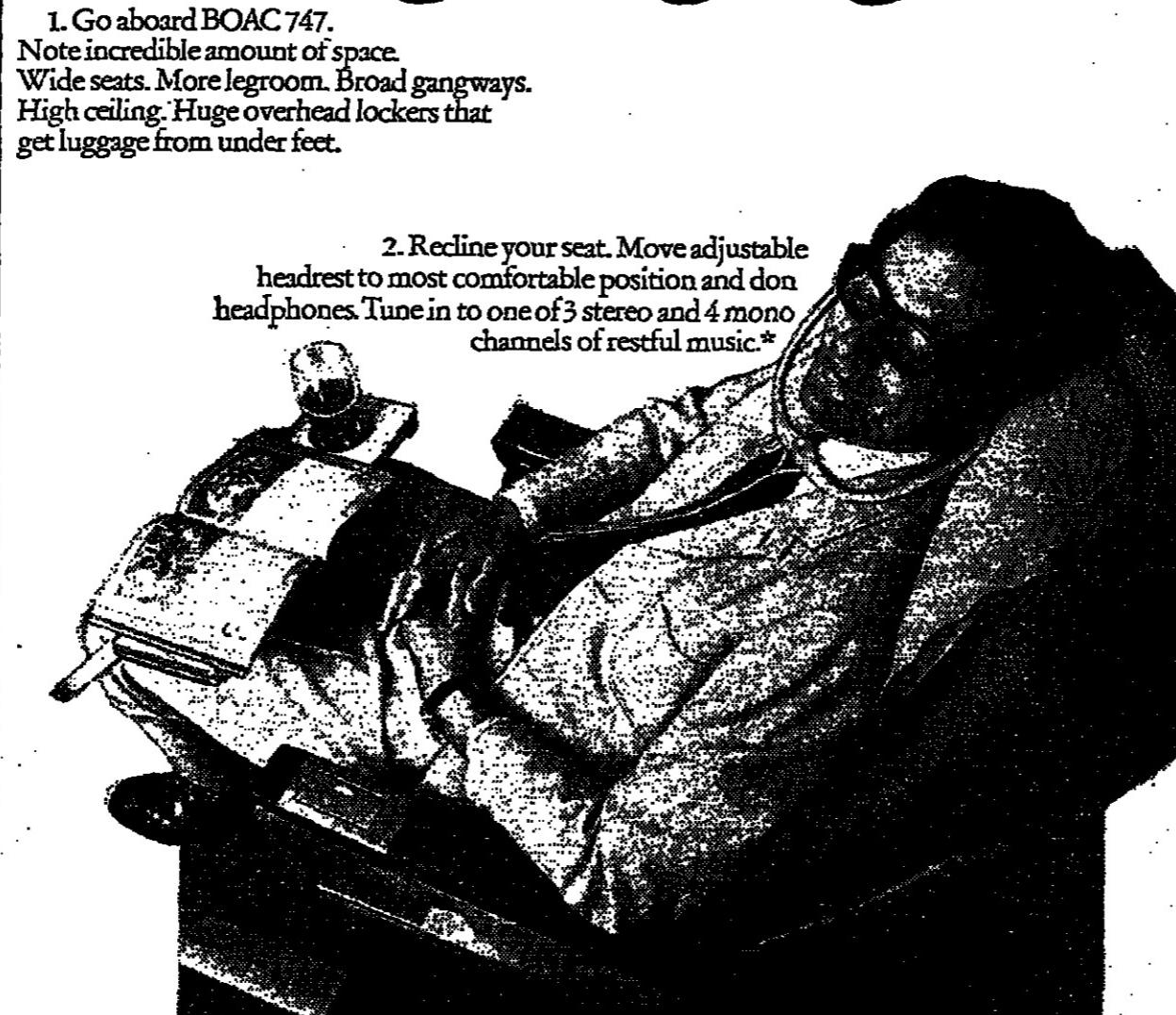
A FURTHER DECLINE in the 15,330,739 tons for the 38 week trade of the Humber ports is of 1970. Outward traffic for the 38 weeks ended September 1 issued by the British Transport Docks Board for the five decline - 556,108 tons, compared with 1,029,244 tons for the corresponding period last year and for the aggregate 38 weeks of this year outward traffic totalled only 5,616,763 tons, compared with 9,192,352 tons for the corresponding period of 1970.

# BOAC presents: How to go half-way round the world without going right round the bend

1. Go aboard BOAC 747. Note incredible amount of space. Wide seats. More legroom. Broad gangways. High ceiling. Huge overhead lockers that get luggage from under feet.

2. Recline your seat. Move adjustable headrest to most comfortable position and don headphones. Tune in to one of 3 stereo and 4 mono channels of restful music.\*

3. While cruising over the Middle East, settle back and enjoy a good film\*-like "Aristocats", or "Madigan's Millions". Later liven up the Hong Kong-to-Darwin hop with another-like "The Million Dollar Duck", or Julie Christie in "The Go-Between".





## Italy again to postpone VAT move

By Peter Tumlin

ROME, Oct. 24. THE ITALIAN Government has decided to postpone not only the introduction of Value Added Tax, but also of reforms of the entire tax system. Both VAT and the reforms were to have come into effect on January 1 next year.

The introduction of VAT to replace the present ICE turnover tax is a Common Market undertaking Italy has already defaulted on once. This time an Under Secretary is being sent to Brussels to explain to the Commission that the postponement is due to Italy's economic situation. It is said that the introduction of VAT at this time could cause distortions which could not be reckoned with the general state of the Italian economy being what it is. A postponement of only one month has been adopted pending talks with the Commission. It is reported that the Commission has undertaken not to raise objections, on condition that the delay is only for this brief period. Italy fears that, if it happened in other countries, VAT could cause a sudden swaying in prices.

But while VAT has been postponed only to July 1, overall reform is being put back by a whole year, to January 1, 1973. The fiscal reform programme was to have been one of the few concrete accomplishments of Signor Emilio Colombo's Government. It is designed to simplify the present income system under which Italian taxpayers are required to pay three different income taxes with a single personal tax.

The Finance Minister, Signor Luigi Preti, has stated that tax on investments made in the first half of next year will pay to ICE turnover tax. However, the amount paid will be higher than that which would have been required under the AT system, the balance will be added to the taxpayer on his subsequent VAT commitments. The imminence of more favourable terms under the VAT system is believed to have contributed to the slow-down of investment in Italy.

## EFTA exports up

GENEVA, Oct. 24. EXPORTS of the European Free Trade Association rose by some 4 per cent. in August, compared with the same monthly figure for last year. But the figures are inflated by a 58 per cent. rise in British exports, because of the sharp reduction in export shipments for August, 70, caused by the dock strike. Exports of the other eight EFTA countries advanced by 1 per cent. And the monthly total for the whole of EFTA was \$84.8m. Imports climbed by 5 per cent. to \$4,067.5m., thus reflecting last year's U.K. strike, exports to the U.S. pointed to \$436.3m. this August—a climb of 70.6 per cent. over August 1970. Imports in the U.S. dropped by 8.9 per cent. in the same month.

## Mrs. Gandhi to seek help over refugee burden

BY OUR OWN CORRESPONDENT

NEW DELHI, Oct. 24. INDIA'S Prime Minister Mrs. Gandhi left here this morning on a three-week tour of Western capitals which will take her to Brussels, Vienna, Washington, London, Bonn and Paris—but it was agreed that the tour would be cut short if Indo-Pakistani relations reached breaking-point.

Last-minute hesitations on whether Mrs. Gandhi should carry through with tour plans were overcome when the political affairs committee of the Cabinet War Council, War Council, Shri Bhupinder Singh Yashpal, to bring about a political settlement in East Pakistan which is acceptable to its elected representatives.

This would ease the burden on India of maintaining nearly 10m. refugees from Pakistan—which is the major reason why Mrs. Gandhi did not cancel her three-week tour. At a brief stopover in Beirut Mrs. Gandhi denied that India would take the question of relations with Pakistan to the United Nations Security Council.

In a United Nations Day message attacks nations whose non-observance of UN principles pose a threat to world peace.

The Pakistan political leader Mr. Z. A. Bhutto left Karachi yesterday for a visit to Cairo. There was speculation that his People's Party would withdraw from elections in East Pakistan for seats declared vacant after the Awami League

warning to Pakistan that India would retaliate with full force.

Also high on her list of priorities is the question of the financial burden of the refugees which the Indian Government feels the international community must share.

To show that India was doing more than its bit the government raised Rs700m. (nearly £40m.) in new taxes by ordinance on Friday evening. But this is sufficient to maintain refugees for less than a week-end.

Mrs. Gandhi has already rejected both moves for talks with President Yahya Khan of Pakistan weekend. But this is sufficient to maintain refugees for less than a week-end.

Preparations for war, including concentration of troops on both East and West borders and civil defence measures, have been completed and there is a crisis atmosphere in the country.

Mr. Gandhi has already rejected both moves for talks with President Yahya Khan of Pakistan weekend. But this is sufficient to maintain refugees for less than a week-end.

Significant significance is attached to General Sadek's statement in the light of recent reports and speculation that the Egyptian Government had agreed to the U.S. acting as middleman in an attempt to re-open negotiations on an interim peace settlement.

The Minister's remarks to the front-line troops were reported in a front-page banner story in the authoritative Al Ahram. The report did not say what the General visited the front but it is clear in the past few days since his return from Moscow.

General Sadek said he had found "our Soviet friends" willing and determined to help Egypt. Al Akbar reported that the military team which accompanied General Sadek to Moscow on October 7 returned to Cairo yesterday after "completing discussions on some aspects of the SALT II agreement."

The War Minister told the reporters that resumption of fighting was "nearer than you think" and that he expected that he will emerge from the U.S. Administration and reinforce the generation of American war veterans the last."

"Nearer than you think"

BY OUR OWN CORRESPONDENT

## Fighting 'nearer than you think'

CAIRO, Oct. 24. EGYPT'S War Minister, General Mohammed Sadek, told air defence units on the Suez Canal front that the U.S. was asking Egypt to come to terms with Israel and to relinquish part of its (occupied) territory. But he added: "A curse will fall on anyone who shrinks from his duty or gives up his own land."

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"Nearer than you think"

BY GUY DE JONQUIERES

## Nixon optimistic on SALT

WASHINGTON, Oct. 24.

PRESIDENT NIXON said to-night that the U.S. and the Soviet Union had made significant progress and "several substantive agreements" at the Strategic Arms Limitation Talks and that there was now a better chance of building a durable peace than at any time this century. However, he also warned that his forthcoming visits to Moscow and Peking should be viewed in a realistic light and should not give rise to any false expectations.

The President's assessment of SALT II is most optimistic.

The War Minister told the reporters that resumption of fighting was "nearer than you think" and that he expected that he will emerge from the U.S. Administration and reinforce the generation of American war veterans the last."

"Nearer than you think"

BY OUR OWN CORRESPONDENT

## Third World will press rich nations for a better deal

BY OUR OWN CORRESPONDENT

## International action

A general idea of what to expect can be gleaned from the "agreement of Lima" representing the result of the Latin American countries' deliberations on what line to take.

The conference takes place with many of the underdeveloped countries prepared to do more than just complain about being permanently at the wrong end of industrial and commercial development and ask for handouts of foreign aid.

This document says that the results of the first development

is further evidence of their decade (the 1960s) were dis-

pointing and that the United Nations object of promoting economic progress and the digni-

tude of the human is "threatened by inherent contradictions in the present structure of international economic relations which are not appropriate for the necessities of the world to-day."

Noting that the share in world trade of the underdeveloped world has dropped in the decade from 27 to 17 per cent. the agreement says: "New formulas" have to be found which needs

"international action."

4. Practice being as nice to your stewardess as she is to you. Note repeated enquiries after your well-being. Observe civilised 'please' and 'thank you'—especially as she serves your 6 magnificent meals.

5. If still in need of relaxation, go for long walk.

Both sides optimistic about UN China vote

BY OUR OWN CORRESPONDENT

## THE BREZHNEV-POMPIDOU TALKS

UNDRAMATIC détente

BY ROBERT MAUTHNER, PARIS CORRESPONDENT



MR. LEONID BREZHNEV, the Soviet Communist Party First Secretary, whose taste for foreign travel has increased in direct proportion to that of President Nixon, takes his first plunge into the Western world today when he arrives in Paris for a five-day official visit.

Only a year ago, such an event

would have been considered

of outstanding international importance. But as the French themselves ruefully admit, it has now been largely eclipsed by both the American President's dramatic initiatives to visit Peking and Moscow next year and the prominence given to the West Germans in Russia's campaign to improve Eastern policy.

For the French, therefore,

the Brezhnev visit comes at an opportune time because it can be used

to demonstrate that France still occupies a strategic position on the East-West chessboard.

The final communiqué will doubtless indicate that on most international issues, ranging from the proposed European security conference to Vietnam and the Middle East, there is a large measure of agreement between the two countries, and thus underline France's mediating role between the two blocs.

Mr. Leonid Brezhnev

The French authorities are reported to have drafted into Paris over the weekend a strong force of provincial police to strengthen security during Mr. Brezhnev's visit.

Up to 30 companies of special riot police and 15 companies of Gendarmes are believed to be supplementing the existing Paris police contingent.

One of the first tasks which

Mr. Brezhnev will himself

be faced with since

General de Gaulle, in June, 1966,

shook the Western Alliance to its

foundations with his triumphal

visit to Moscow, the main purpose

of which was to underline

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Financial Times Survey

# ST LUCIA

## Optimism in spite of crisis

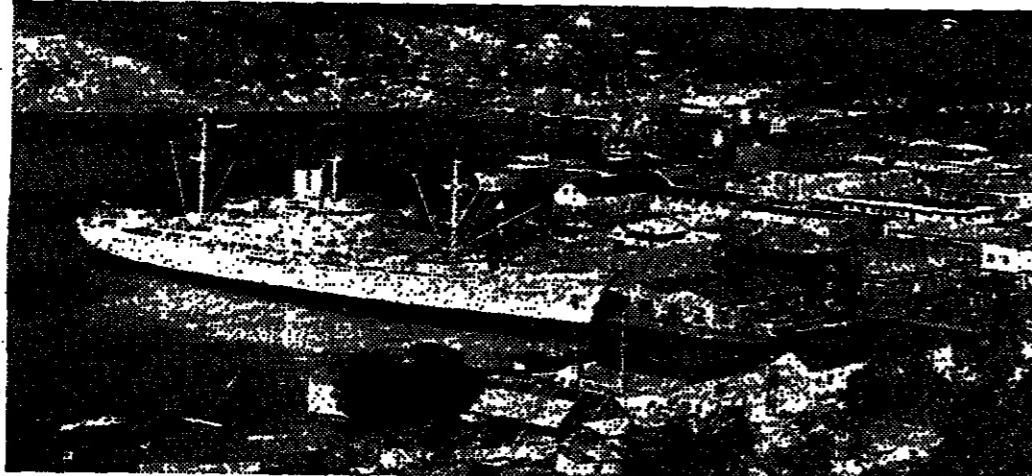
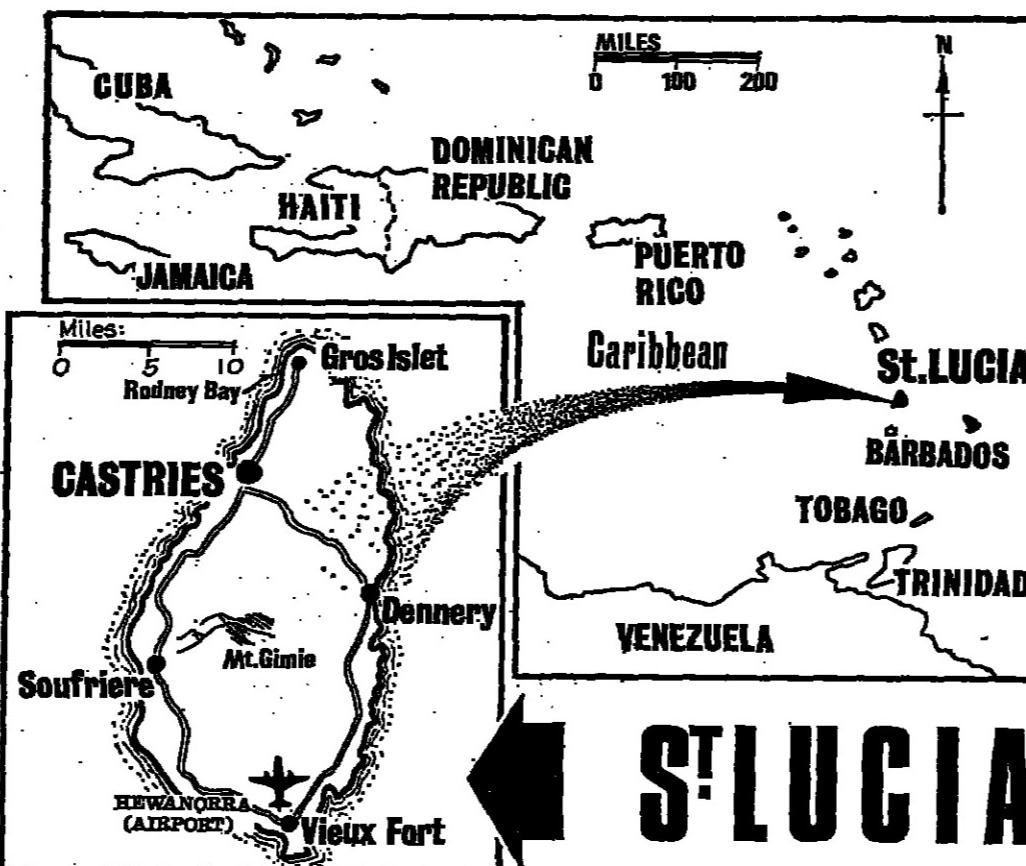
By DAVID LASCELLES

There are many reasons why pursued St Lucia should command our attention just now. This rugged little island is the scene of striking new departures in Caribbean tourism and industry which, if successful, could set a pattern for the development of both these sectors throughout the region. It has also just built a brand new international airport which is certain to influence regional travel and is in the process of pursuing one of the largest land reclamation and reforestation projects in the Eastern Caribbean.

But more important, and less fortunately, St Lucia is also going through a serious economic crisis which could harm its growth prospects and disrupt the delicate social balances on which the island's continued prosperity has rested.

The cause of the crisis is agriculture, which has suffered a shattering series of blows during the past 18 months and is now at such a serious state that a

The boom in tourism has been one of the remarkable features of St Lucia's recent development. In the two years from 1967-69 the industry grew by an estimated 78 per cent. The rate of growth has levelled off since then, but investment in tourist plant (hotels etc.) has stayed at a spectacular level right through



A Geest banana boat in the harbour at Castries.

### BASIC STATISTICS

Area .....	238 square miles	GDP per head (est. 1966) ... £70
Population (1970) .....	101,000	Tourist arrivals (1970) ..... 25,000
Trade (1970 estimate)		Currency
Imports .....	\$9.4m.	(East Caribbean dollar)
Exports .....	\$4.2m.	£1 = SEC 4.80
Imports from U.K. ....	\$2.0m.	SEC1 = 21p
Exports to U.K. ....	\$3.4m.	

to the present day, spurred in needs of the Eastern Caribbean handle inflation than its neighbours have been established and once hours is that, unlike many of particular by the alluring prospect of the new international St. Lucia has improved its Caribbean counterparts, the jet airport which opened this necessary infrastructure, notably St. Lucian leadership is not summer at Vieux Fort in the roads, which are among the rooted in the trade union movement worst in the region. Some amendment and does not therefore ambitious projects are in hand, have to pander to labour for its instance the creation of a existence. The Premier, Mr. John Compton, is a lawyer. His new airport. But industrial manner is detached and often capital has always been slow in inscrutable, putting him in a coming to the smaller Caribbean very different category from the islands until the prospects for bulk of Caribbean leaders who exports (essential on an island operate flamboyantly and by where the domestic market is tiny) have been defined, and this the regional bodies have been conspicuously slow in doing.

But opinions now vary as to the prospects for further immediate growth. Some maintain that the industry may temporarily have exceeded itself and should therefore hold back for a while. On the other hand the mass tourist market, which the Caribbean has traditionally avoided, is beginning to make an impact on St. Lucia, and there could be scope for further even more spectacular departures here, especially if the package operation just opened by Court Line in the south of the island proves a success during this coming winter high season.

The light industrial sector is still small and capable of development once the regional

One enterprise in St. Lucia is an example of how coming problems may be overcome. In a joint venture described in greater detail in an article on page II the four Windward Island governments got together with a Venezuelan paper company to build a banana packaging factory. Now almost ready, it could set a trend in regional co-operation.

An important consequence of the tourism boom and the Government's own capital spending programme has been to push up wages and create an inflationary situation which, though not as serious as that in some neighbouring islands, is making orderly progress difficult. The construction sector in particular has won good wages and set targets for the other sectors. The special significance of inflation in a community like St. Lucia is that it adds to the social disequilibrium by drawing people from the land to the towns where wages are rising fastest.

The Government has not been overshadowed by the stepped in with statutory wage controls (which it opposes on principle) but simply offered future prospects can be gauged wage guidelines. At 24 per cent. with any certainty. If a rescue they seem laughably low but programme is underway by the they nevertheless do appear to end of this year, the prospects for having a certain stabilising will brighten considerably and, influence. Complaints of price given luck with the weather, St. rises as, say, Grenada and with confidence. If nothing is done soon, St. Lucia may Antigua.

Perhaps one reason why the go a serious economic and Government is better able to social upheaval.

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The Government is determined to further expand this industry sector and provision can be made with regard to the availability of low cost industrial sites set near to strategic trans-shipment locations throughout the island, plus the fact that plans for Vieux Fort in the south of the island already contain complete provision for a twenty acre international special industry sector.

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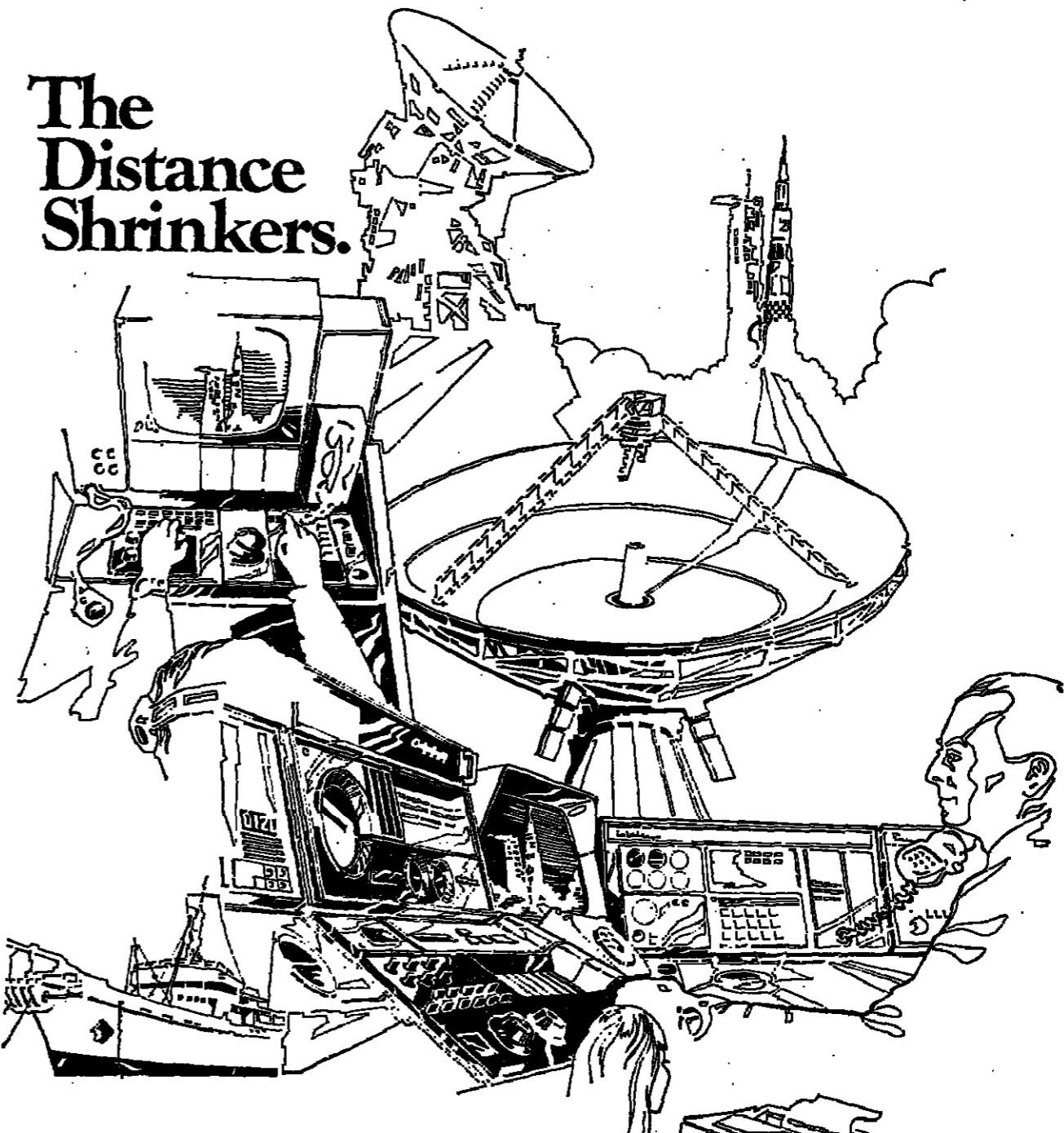
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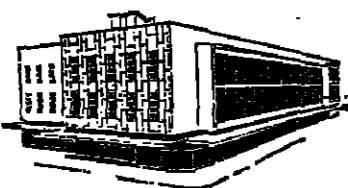
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Our highly specialised departments deal in the following inter-related trading areas—Insurance, Travel, Shipping, Foodstuffs, Office Equipment, National Accounting Systems and Cash Registers, Motor, Import and Export, Textiles, Fancy Goods, Liquor, Drugs, Hardware and Building Materials.

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## ST. LUCIA II

# Uncertain future for banana producers

By JACK SPECTRE

In the post-war years, the use of techniques aimed at improving finger length and minimising skin blemishes

Another innovation involves the de-handing of the fruit in the field and their transportation in wooden boxes to the boxing station. This operation, although expensive in terms of labour and materials, has shown a marked improvement in the quality of fruit that arrives in the U.K. The fruit quality drive is proving a costly exercise for the grower. For the Windward Islands as a whole, over 50 boxing plants have been erected. The cost of each plant is in the region of some SEC80,000, and the capital outlay for this alone exceeds SEC4m. At full production, some 15m. cartons will be required annually, resulting in a recurrent expenditure of SEC10m. To these costs must be added additional labour, handling, packaging and materials costs.

St. Lucia soon became the largest producer. By 1969 its production reached 185,3m. lbs, accounting for nearly 90 per cent. of the island's visible export earnings and contributing nearly 30 per cent. to GDP. The industry also supports some 17,000 growers directly and an estimated further 20,000 persons in activities linked to the industry, over a third of the population.

During the term of office of the current Premier, Mr. John Compton, the income generated by the industry has eliminated the need for budgetary assistance from the U.K.

Geest Industries, which has been associated with the development of the industry from its early stages, offers not only a highly integrated marketing structure, but also regular arrivals of modern refrigerated ships.

Bananas are harvested on a weekly basis. As a result they provide a continuous source of income and have relieved the problems of seasonal unemployment in St. Lucia. Of special significance is the short period of maturation—around a year, which makes a regular income possible. This holds a great appeal for the smallholders and means that to-day the vast majority of the farms are cultivated by "mini-growers."

It is fully appreciated in St. Lucia that quality is an essential factor in achieving equitable returns. When fruit is shipped on the stem, the bunches are prone to damage by handling.

Last year it was decided to remove the bunches from the stem before export and ship them in cardboard cartons. Now, all the fruit exported from St. Lucia is shipped this way. Farmers have been encouraged to pay closer attention to the developing bunch and

Unfortunately, these new measures have come at a time when the St. Lucian industry is suffering from a severe setback. In 1970, St. Lucia experienced nearly six months of drought followed by hurricane "Dorothy" which destroyed a further 30 per cent. of an already decimated crop. And the rain has been late again this year. These successive droughts have been quite unprecedented and production is currently only half its normal level.

By contrast, hurricane "Beulah" in September, 1967,

### New measures

Unfortunately, these new measures have come at a time when the St. Lucian industry is suffering from a severe setback. In 1970, St. Lucia experienced nearly six months of drought followed by hurricane "Dorothy" which destroyed a further 30 per cent. of an already decimated crop. And the rain has been late again this year. These successive droughts have been quite unprecedented and production is currently only half its normal level.

Unfortunately there is a very serious financial problem. In order to rehabilitate the industry, the growers must apply fertilisers, nematicides, under-take field sanitation and replant. With the very low production levels, incomes have been drastically reduced and the growers do not have the resources to purchase the materials required. The St. Lucia Banana Growers' Association, which derives its income from a cess on sales, has incurred heavy debts due to the low volume of exports. If assistance is not forthcoming, it will be unable to extend credit to growers to buy agricultural chemicals, neither will it be able to continue to provide such essential services as leaf spot control. The industry will therefore decline even further. Urgent and immediate aid is required if the banana industry of St. Lucia is to survive.

Mr. Compton's first proposal was the waiver of export duty

## Industry should develop quickly

By DAVID LASCELLES

Industry in St. Lucia is far the biggest banana producer still very small. The island of four.

Obviously the scope for such joint ventures is small since they must serve the needs of several islands at once, and these are not always the same. But great significance is being attached to the project and hopes are being expressed that more will follow.

Winera overcame one of the biggest obstacles to East Caribbean development—industrial zoning. Despite the growth of Carifta (the Caribbean Free Trade Area), the smaller islands have not shared in the prosperity that the organisation has brought the bigger ones, nor have any concrete steps yet been taken towards drawing up a regional plan for industry. The anarchic situation that now prevails means that islands compete individually and hotly for investment with the only weapon at their disposal—tax incentives.

Some islands have pulled off remarkable coups like Antigua with its oil refinery, but St. Lucia has often shared with the smaller islands the disappointment of seeing big investments going to Barbados and Trinidad where plenty of industry already exists.

The scheme is being backed principally by the Commonwealth Development Corporation which is committing about £1.5m. in cash and loans, and is providing the management. The St. Lucia Government is providing land worth £375,000 and St. Lucia Marine Enterprises is dredging and putting up further capital. The project, which covers more than 500 acres and incorporates two existing hotels, the St. Lucia Beach (also CDC owned) and the Holiday Inn, is expected to create a community of 10,000 people and will completely transform a part of the island that has been inhabited by swamps and insects.

The other project is the Winera banana packaging factory nearing completion near the new international airport at Vieux Fort in the South. In itself, the factory is not remarkable; all it will do initially is produce thousands of cardboard boxes to pack the Windward Islands' banana output. What is important is the spirit of regional co-operation that it symbolises. Half the initial capital of \$2m. was put up by a Venezuelan paper company and the other half was contributed jointly and equally by the governments of St. Lucia, Dominica, St. Vincent and Grenada, making a joint enterprise of a kind that is rare in the Eastern Caribbean, though highly desirable.

Perhaps the most remarkable point about Winera is that these four governments were able to agree where to site the factory. Clearly such an investment, with all the jobs it will create (about 300) was quite a prize for St. Lucia in the context of the fierce competition for capital that characterises the region. It was decided to site it in St. Lucia because the island is by

area round Hewanorra airport, where an electronics factory already exists, are scheduled for eventual development as a tax-free industrial zone. The Premier expects to receive loans from Britain for a project covering 3,000 acres and costing SEC30m.

The most active industrial sector has been construction which has spawned a number of secondary industries like block-making. With large developments at Rodney Bay, Cap Estate, Gros Islet, Sans Souci and The Morne, the new airport and the hotels, the sector has been at full stretch. But many of these projects are nearing completion and the existence of surplus capacity could soon become an embarrassment. However, there is still an acute lack of cheap housing which the Government plans to correct, and it is probably in this field that construction will be busiest in the near future—though some observers predict a sharp decline in construction activity over the next two years.

On the manufacturing side coconut products are among the most lucrative. Providing the agricultural sector can recover from recent setbacks coconut products are expected to maintain steady growth rates in view of the Oils and Fats Agreement under which St. Lucia can export two-thirds of her copra in excess of her local requirements in the form of oil.

Although the present Government believes that agriculture must remain the base of St. Lucia's economy, industrial development is being treated with some urgency now that agriculture is proving unreliable. With a work force that is fast adapting itself to modern skills, improved services and a well-developed construction sector, the Government hopes industry will not be slow arriving.

One of the most important arteries, that between the capital Castries and the new development at Vieux Fort at the other end of the island, is still in bad condition and is one of the factors inhibiting greater use of the new airport. It will still need years to improve, but should eventually cut travel time by over half to one hour.

The road will have the important psychological effect of unifying the island. Vieux Fort has long felt itself remote and ignored by the Castries government. The town suffered greatly during the 1940s when the sugar estates that provided most of the area's employment were turned over by the British Government to the U.S. for use as a military airfield. The local MP is still agitating for pensions and compensation from Britain on this issue.

Some employment was created recently during the construction of the huge Halcyon Days Hotel and the airport, but these are now nearing completion and, although some permanent employment has been provided, gloom is returning. However, Vieux Fort and the

The Financial Times Monday October 25 1971

which has no common policy on Administration have stated that the Caribbean Commonwealth countries were to become associated with the EEC. The British Government would seek equivalent arrangements for them.

St. Lucia is a West Indian Associated State for whose external relations Britain is still responsible. Earlier this year, the EEC confirmed its offer of association under Part IV of the Treaty of Rome to such territories (other than Gibraltar and Hong Kong), which means that should Britain become a member of the Community, St. Lucia will be granted the status of an Associated Other Territory.

Germany had no colonies and subsequently no traditional suppliers. France on the other hand has a very rigid import regime whereby quotas are allotted to its traditional suppliers accounting for some 90 per cent. of its market requirements.

But such status alone would not adequately safeguard the existing AOTs (the French territories for instance) would be competing on equal terms in the U.K. while enjoying preferential almost exclusive treatment on the Continent. They operate in France.

It is believed that Lord Denning, following his study of the banana industry, recommended that Britain adopt a policy similar to that which operates in France. To date bananas have even been discussed and as Mr. Rippon himself says, "so far as the Commonwealth Caribbean is concerned the most dangerous element in the situation is uncertainty. I hope this may be cleared up soon."

The Caribbean producers are therefore looking to the EEC to define its national quota and to define its national quota and high prices received in France. The Ivory Coast is currently able to export its surplus tonnage to the U.K. in spite of the general tariff of 27.50 per cent.

In addition Latin American producers with their vast surpluses could easily surmount the European Common External Tariff of 30 per cent. and flood the market.

Both the Labour Government to the Commonwealth Caribbean and the current Conservative beam.

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*See us in 1972*

## ST. LUCIA III



The St. Lucia Beach Hotel, which is owned by the Commonwealth Development Corporation and run by a CDC associated company, Hallway Hotels Overseas Ltd.

## Tourist industry a long-term asset

By DAVID LASCELLES

With its big new international tourism is to continue developing at Hewanorra which ring round the independent or tages open this December. Antilles chain. If poor roads opened this summer and can casual tourist who travels on St. Lucia's smaller hotels, have tended to discourage the take the biggest jets St. Lucia scheduled flights and for whom many of which are privately owned tourist from visiting the interior, is the envy of a string of Caribbean islands who boast only grown up. It is not justified if short light-duty runways, many prospects are based on package like Court Line's scale, but most of them inaccessible after dark. Hardier travellers report coming in the opinion of the St. Caribbean and not yet fully salers lists which will release across unexpected but active Lucia tourist authorities Hewanorra understood, offers huge growth them from overwhelming cottage industries such as dependence on scheduled flights and the independent traveller. Nonetheless the Tourist Board is continuing to press for more scheduled flights, particularly for the off-season, when with fewer package flights, most tourists will have to arrive that has just opened there and starts its first high season next month.

**Package tours**

In fact, the whole Caribbean tourist industry will be watching St. Lucia with interest this winter because the first integrated package tour operation in that part of the Caribbean has just opened there and starts its first high season next month.

This is the £3m. venture undertaken by the British holiday and travel group Court Line. Their 250-bed Halcyon Days Hotel, modelled on giant Mediterranean hotels, lies only a mile from Hewanorra and is to be served by regular back-to-back flights throughout the winter.

From the first week in December there will be weekly 200-seat jet flights from the U.S. and fortnightly flights from Canada which Court Line hopes will provide. Halcyon Days and their other, smaller, hotel, the Halcyon Beach Club, north of Castries, with an occupancy of over 80 per cent. These packages will be advertised in Britain next summer by which time Court Line expects to have prepared a tour introduced in the first week of November. (BOAC, incidentally has introduced its Early Bird on this route; at £150, it compares with the cheapest non-return fare of £212).

JWIA, the Trinidad-based international airline, flies in twice a week from North America and that so far is all, though Air Canada is known to be seeking rights. The tourist authorities point out that even if all scheduled flights will have improved greatly and will be introduced in the first week of November. (BOAC, incidentally has introduced its Early Bird on this route; at £150, it compares with the cheapest non-return fare of £212).

Another company that is examining the question of access is the British concern Trafalgar House, which is completing a £3m. hotel and cottage project on a 107 acre site at Le Toc just outside Castries. The company hopes that by the opening in December 1972 could mean an all-in price of around £150.

St. Lucia's natural endowments should also secure it a prosperous future in tourism. Its landscape, dotted with dramatic peaks—many over 1,000 feet high—makes it one as a whole.



The mountainous interior of the island.

27

# ST LUCIA W.I.

## PROGRESS REPORT NO 2: TOURISM DEVELOPMENT (AND INVESTMENT OPPORTUNITIES!)

On September 16th, 1970, the London FINANCIAL TIMES produced an impartial in-depth international investment survey on St. Lucia. And one of the prime coverage sectors was our plan to develop the Eastern Caribbean's first two major tourism complexes. The paper also stated that "St. Lucia is extremely well placed in all ways to take on major tourism development." It is now a little over a year since the first survey was published, and the following brief second progress report re-outlines the master development concept via which we are making tourism a major leader industry, allied to the impressive achieved developments of the past year.

### 1. BACKGROUND

Since 1965 Caribbean tourism has burgeoned ahead... and tourist projections for the '70s indicate a consistent high regional growth pattern.

Although Eastern Caribbean tourism has continued to move ahead at a fast rate, no regional market has actually implemented a specific high density tourism complex development of the stature and success seen in some of the larger island markets of Jamaica, Bahamas and Puerto Rico.

St. Lucia, however, has now well embarked on the development of the Eastern Caribbean's first two major integrated tourism complexes at Vieux Fort in the south and Rodney Bay in the north of the island. Backed by the knowledge that exhaustive independent studies by two groups of international consultants have firmly indicated the viability of each development concept against a 10 year strategy plan.

### 2. THE UNIQUE TOURISM COMPLEX ASSETS AND CURRENT DEVELOPMENT POSITION OF BOTH VIEUX FORT AND RODNEY BAY.

(A) At Vieux Fort in the south the highlights during the past year have certainly been both the opening of Hewanorra International Airport (a 9,000 foot jumbo jet strip which now offers direct international air connections with both North America and Europe) and the completion of the first 250 rooms of a 750 room hotel complex by one developer alone. It is as a direct result of these two impressive achievements that further very considerable international hotel development interest has now been raised with respect to the take-up and development of the balance of outstanding beach front hotel sites. The entire Vieux Fort project is a phased tourism complex development designed to place on stream at least 2,000 additional hotel rooms over the next five years in association with a planned 18 hole international standard golf course, yachting marina, associated residential units, etc. (B) At Rodney Bay in the north a major dredging/land reclamation project involving 500 acres is now well under way and the first real estate sub-divisions and prime hotel sites will shortly become available for development. Each sub-division/hotel site will also be fully serviced with basic infrastructure facilities (water, power, roads, drainage, etc.), and the entire development is now being connected by a fast super-highway linking to the south the capital (Castries) and the northern airport (Vigie) by a few minutes driving time. This complex will also embody a massive natural tidal marina, marine village complex, etc.

(C) AN INVITATION TO HOTEL DEVELOPERS. It is against the above background that the Government of St. Lucia is now seeking to open-up increased exploratory discussions with both hotel developers/private investors/funding groups who are interested in initially establishing more about these in-hand and well planned developments, and which in the finality should offer a high profit return commensurate with this dynamic and proven Caribbean growth sector. The Government is firmly committed to tourism development, seen as one of the most realistic alternatives capable of expanding all divisions of the economy both in the short and the long term. Hotel developers are offered exceedingly attractive investment benefits such as long tax holidays and other related and appropriate benefits.

For immediate further information regarding both hotel and tourism development then kindly indicate the nature of your enquiry in the coupon below and send it by return airmail to:

Permanent Secretary  
Office of the Premier and Minister of Finance  
Castries St. Lucia W1

Kindly send me details with regard to St. Lucia tourism investment opportunities as follows .....

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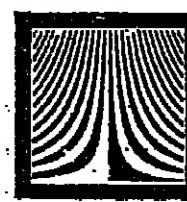
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# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## • COMPUTERS

### Tapping a vast potential

A MOVE of very great significance for the computer using community as a whole is in the making. IBM in the United States has gone over to a policy of buying from users of its computers equipment, useful application programs and offer software for re-sale to other IBM clients.

On the face of it, this seems quite a simple decision to make and completely logical in view of the existence of the various user "clubs" around the world. However, it could be a decision contributing markedly to IBM's growth over the next several years. This is because of the great wealth of software work which users have carried out for their own purposes.

Software expertise is not concentrated in the hands of the big manufacturers—some would say "far from it"—and in view of the virtual impossibility of protecting software work either by patent or by copyright, this could well be the way out that many computer users will follow.

The inference is that IBM has an arsenal of up to \$10,000.

There has been enough publicity and advertising of improvements on various types of operating systems for it to become apparent that there is a definite market for such aids and IBM has never been slow to recognise a market. At the same time, work on database problems tends to become highly specialised and costly so that any means of lessening the burden on developers should be welcome.

It is understood that the scheme applies not only to user programs but also to software written in the company for users' specific purposes.

A rather guarded response to inquiries on the topic from IBM (U.K.) took the line that the organisation had thought a great deal about this subject and that a high-powered meeting had recently been held to cover the aspects of the scheme so far as the U.K. was concerned.

It appears that when it emerges in its final form, three areas will be secured by IBM for suitable software. These will include general systems aids, database and scientific routines, and packages.

Using power transistors instead of thyristors, an ac motor controller has been developed, available for high or low frequencies; two versions have been introduced with 2 kVA or 4 kVA output. The low frequency unit will provide a speed range from 5 to 200 Hz and the high frequency unit 50 to 1500 Hz. Both can be used for group drives, providing electronically selected speed ratios which can be precisely maintained.

The basic philosophy of the new motor controller was evolved at the University of Manchester Institute of Science and Technology working to a research programme financed by Ernest Scragg and Sons, who build high speed textile processing machines for which these electronic control devices were required. A major objective was to find an economic way to control small motors or groups of motors with variable frequency.

A subsidiary, Scragg Power Drives, Sunderland Street, Macclesfield, Cheshire, has been established to develop the devices to meet the needs of the parent company, and to market the controllers in industry.

## • RADIO

### Measures high frequencies

INTENDED for use in the UHF and VHF bands in the telecommunications, radio and TV industries, the PR 6640 digital frequency meter from Pye Upton, of York Street, Cambridge, can measure frequencies up to 800 MHz.

The instrument features automatic noise suppression on input signals and the company claims that this virtually eliminates incorrect counting and increases the effective input sensitivity and dynamic range. The noise suppression is achieved through the use of an automatic gain control circuit that also deals with the necessity to adjust the instrument's input signal trigger level for accurate operation.

The instrument has a nine digit display and is available as a basic 30 Hz to 225 MHz unit that accepts inputs in the range 20 mV to 5V rms.

Optional plug-in units are available to extend the frequency range and the sensitivity. One of these is an input frequency prescaling (dividing) unit that operates over the frequency range 150 to 800 MHz and the other a preamplifier unit that permits frequency measurements to be made with input signals as low as one millivolt rms.

Normally, high frequency stability is maintained by a 10 MHz temperature compensated crystal oscillator that has an ageing rate of plus or minus 10 ppm per month, but for extra high stability (five parts in ten thousand million) a proportionally controlled oven crystal oscillator can be provided.

The Stanford process coating protects the glass from water which mixes with air pollution to form products which gradually attack the surface. It also lubricates the glass surface so that bottles will not scratch each other or jam on a high-speed filling line.

**HANDLING**

WEAR and breakages of needles on circular knitting machines operated by Glen Abbey, of Patrick Street, Dublin, have been reduced following the installation of an automatic centralised lubrication system.

The process, developed by the Stanford Research Institute, 333, Ravenswood Ave., Menlo Park, Calif., U.S., makes it possible to produce a chemically-bonded coating of any colour. Previously, tinted glass was produced by mixing the colouring agents into the frit, which meant that tints could only be produced in long runs.

The Stanford process coating

protects the glass from water which mixes with air pollution to form products which gradually attack the surface. It also lubricates the glass surface so that bottles will not scratch each other or jam on a high-speed filling line.

**GETTING IT OUT OF THE BIN**

**POWER-GAS**, the Davy Ashmore subsidiary, and Imperial Chemical Industries have developed a process to make the important chemical intermediate acrylonitrile which is used primarily to make acrylic fibres such as Courteille and Acrylarn. The process uses propane in place of propylene as one of the feedstocks. The other reactants are ammonia and air, as in the propane-based process.

The new process, patented in all major industrialised countries, is claimed to give a high yield of acrylonitrile from propane and a high output from a single reactor. Economically, it is expected to be most attractive in areas such as the U.S. where propane is much cheaper than propane.

Two of the best-known propylene ammoniation processes for acrylonitrile are owned by British Petroleum and by the American BP associate Sonoco. Kodak points out that the acceptable dimensional variation of the film used in such applications often cannot be allowed to exceed one-thousandth of an inch in ten inches. The new film says the company offers greater dimensional stability during processing and displays a lower coefficient of humidity expansion than regular emulsion separation.

The centrifuge is of gas-tight design enabling a nitrogen purge to be maintained for both the outer casing and bearing housing, where leakage of solvent vapours could contaminate grease. Hydraulic drive provides an additional safety factor as it can decelerate the centrifuge as source material for over-

without the need for friction seas broadcasts.

**DESIGNED FOR MAXIMUM SAFETY**

**INVESTMENT PROPERTIES INTERNATIONAL, LIMITED** has declared a special dividend for all shares of its capital stock in the amount of US\$0.15 per share payable on October 24, 1971 to shareholders of record on October 11, 1971.

Dividend Coupons No. 5 of Bearer Share Warrants are payable at Slavenburg's Bank N.V., Keizersgracht 457, Amsterdam, Holland, at Orbis Bank GmbH, Marstallstrasse 8, 8000, Munich 22, Germany, and at Banque Internationale Luxembourg S.A., 2 Boulevard Royal, Luxembourg.

As a matter of record the last dividend declared by the Company was payable on January 21, 1971, to shareholders of record on December 31, 1970.

A holder of bearer share warrants may obtain a copy of the Company's latest financial report by completing and forwarding the following coupon:

Shareholders Relations Department Services Administratives, 105 Avenue de l'Europe, Paris-Voltaire, France

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Stock Letters Please \_\_\_\_\_

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## • ELECTRONICS

### Making better resistors

SIGNIFICANT improvements in the linearity and sheet resistance of the tiny resistors for integrated circuits can be obtained by a method of treatment worked out by research staff at the Mullard Research Laboratories.

The work was undertaken because it has so far been difficult to get compact, high value linear resistors suitable for circuits integrated on a single chip. They have either had to be simulated using active devices with certain marked disadvantages; or complex approaches involving the contour deposition of epitaxial layers have had to be applied, raising costs.

Ion implantation helped a little by raising sheet resistance to a quite high level. But linearity remained poor.

It was not until the Mullard group thought of implanting neon with other dopants that both functions could be improved simultaneously.

The method entails the projection of neon ions onto the surface of the resistor on the substrate. The radiation damage caused to the surface by the impact of the neon ions reduces mobility and raises sheet resistance for a specified linearity and number of carriers.

Reductions in mobility of the order of five to one have been measured and since an annealing temperature of 500 degrees Centigrade is used, there was some question whether this would reduce the damage. However, it has been shown that this does not in fact take place, which

is fortunate since the temperature is critical.

Work is in progress now to confirm the initial assumptions that the resistors made by this method are stable and have acceptable leakage currents. Investigation of the application of resistors made in this way to both MOST and bipolar circuits is in progress.

The results obtained at Mullard stem from work which was carried out under a CVD contract and are being made public with the permission of the Ministry of Defence. They refer to laboratory work and do not in any way imply a follow-up either in production or in marketing.

Further details on this work are available from Mullard House, Torrington Place, London WC1E 7HD.

The problem was to suppress both types of noise produced by the deep throb from the exhaust jet which is normally audible over a wide area and the high-frequency whistle from the compressor.

Noise insulators for the air intake section included a vertical screen section while near the engine the wall and ceiling of the test cell are clad with sound-absorbent sheeting which strongly reduces any echo effects.

The silencer for the exhaust gas is built up from a combination of thick absorption elements in the horizontal part of the exhaust gas tunnel and a Helmholtz reflector in the vertical exhaust gas chimney. Attention was paid to the design of the beam from which the engine is suspended in the cell to avoid noise transmission and all doors are gimbled and sound-proofed.

The installation cost Swiss francs over £1m.

**SECURITY**

### Ultrasonic burglar alarm

AN intruder detection device using ultrasonics and able to cover an area of about 300 square feet has been put on the market by Delta Security of Castle Street, Axminster, Devon.

Called the Delalert, it works on the Doppler principle so that any movement within the detection area causes a change of frequency and triggers off an alarm.

An intruder entering the monitored area cannot see or hear the ultrasonic sound wave and cannot avoid them to escape detection. The unit has a double timing so that the alarm horn will sound for a minimum of 10 seconds up to a maximum of about 10 minutes. Other devices can be operated such as a relay or a light switch.

**TRANSPORT**

**Measures loads on the roads**

ONE type of datum that needs to be accumulated for highway and bridge design purposes is the value and occurrence frequency of vehicle axle loads. There is also a need for portability in any instrument designed for this purpose, since otherwise it can only be used at a limited number of sites.

The Plessey Company has now introduced an axle weight analyser, the model WA1, which measures, records and categorises the axle loads of vehicles in motion and which can be installed by two technicians on any road in an hour and removed in 15 minutes. It is powered by a vehicle battery and will operate unattended for three or four days, automatically counting and classifying the axle loads of passing vehicles.

The road sensor measures 6 feet x 12 inches x 0.3 inches and is fixed to the road surface using hard high softening point bitumen. Traffic in that particular lane needs to be cut off for only 20 minutes during installation. The sensor is essentially a large capacitor with a rubber-air dielectric, which when compressed gives a capacitance change which is immediately converted into a voltage pulse. The pulse is then classified into one of 11 weight groups up to 40,000 lb plus. The number of axles falling into each weight group is read from a series of counters after the desired period.

The classifier unit, connected by cable to the sensor, measures 134 x 81 x 81 inches and weighs 24 lb. There are 11 six-digit sheets for giant railway load groups, rising in 4,000 lb steps, with one counter for each load group. The use of this material eliminates easily damaged cross beams, allowing between 4 and 7 per cent more capacity. The case is a cast alloy and is shower-proof, with an operating temperature range of 0 to 60 deg. C.

While containers are the chief application of Glasconit, it is also used in Lotus cars, in roof racks, and as battery separator plates.

The tissue, which is said to be cheaper and more stable than synthetic tissue, prevents surface crazing and improves the resistance of the plywood to warping.

The smooth-surfaced panel

are strengthened by bonding together woven roving glass fibre to sheets of plywood with special resins. This is carried out in a press, which is capable of bonding panels of up to 4 ft by 10 ft.

With a thickness of 0.01 inches, the glass fibre tissue makes a tremendous contribution to the strength of the finished panels. It is supplied by TPI by Regina Glass Fibre, Cleckheaton, Yorks, a BE Group company.

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Glasconit or aluminium are said to be "competitive" in price.

**MATERIALS**

**Panels for transport containers**

GLASS fibre reinforced plastic coated plywood panels, called Glasconit, are being used by Technical Panel Industries, Braintree, Essex, for making containers for transport concerns.

The smooth-surfaced panel

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**AVIATION**

**Stops noise from jet testing**

IT IS one thing to require that a big jet engine putting out 100,000 lbs of thrust should not make more noise 300 yards away than could be fairly equated to normal background noise in a quiet residential area, it is another thing to design and build the installation which will permit this kind of operation.

Over the past two years, Sulzer Brothers, of Winterthur, have been designing and building a test stand for the big engines of the Swissair company's Jumbos. The requirement was that at the specified distance, the noise from the test area should not be more than 45 decibels, based on Government regulations.

The problem was to suppress both types of noise produced by the deep throb from the exhaust jet which is normally audible over a wide area and the high-frequency whistle from the compressor.

Noise insulators for the air intake section included a vertical screen section while near the engine the wall and ceiling of the test cell are clad with sound-absorbent sheeting which strongly reduces any echo effects.

The silencer for the exhaust gas is built up from a combination of thick absorption elements in the horizontal part of the exhaust gas tunnel and a Helmholtz reflector in the vertical exhaust gas chimney. Attention was paid to the design of the beam from which the engine is suspended in the cell to avoid noise transmission and all doors are gimbled and sound-proofed.

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**SECURITY**

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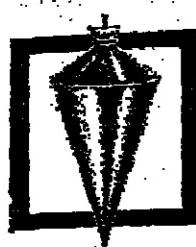
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## Costain's £4m. opencast contract

A £4m opencast coal mining contract has been awarded to Costain Mining by the National Coal Board. The coal is to be won from the Board's Anchorage site at a rate of 200,000 tons a year.

After five years, when the job is finished, the land will be restored to agricultural use. The coal, to be won from a number of seams separated by sandstones, shales and mudstones, will provide both bituminous and coking coals.

The overburden will be removed by Caterpillar drawn scrapers. Lima 7 cubic yard drags and an 8 cu. yd. face shovel loading a fleet of Terex

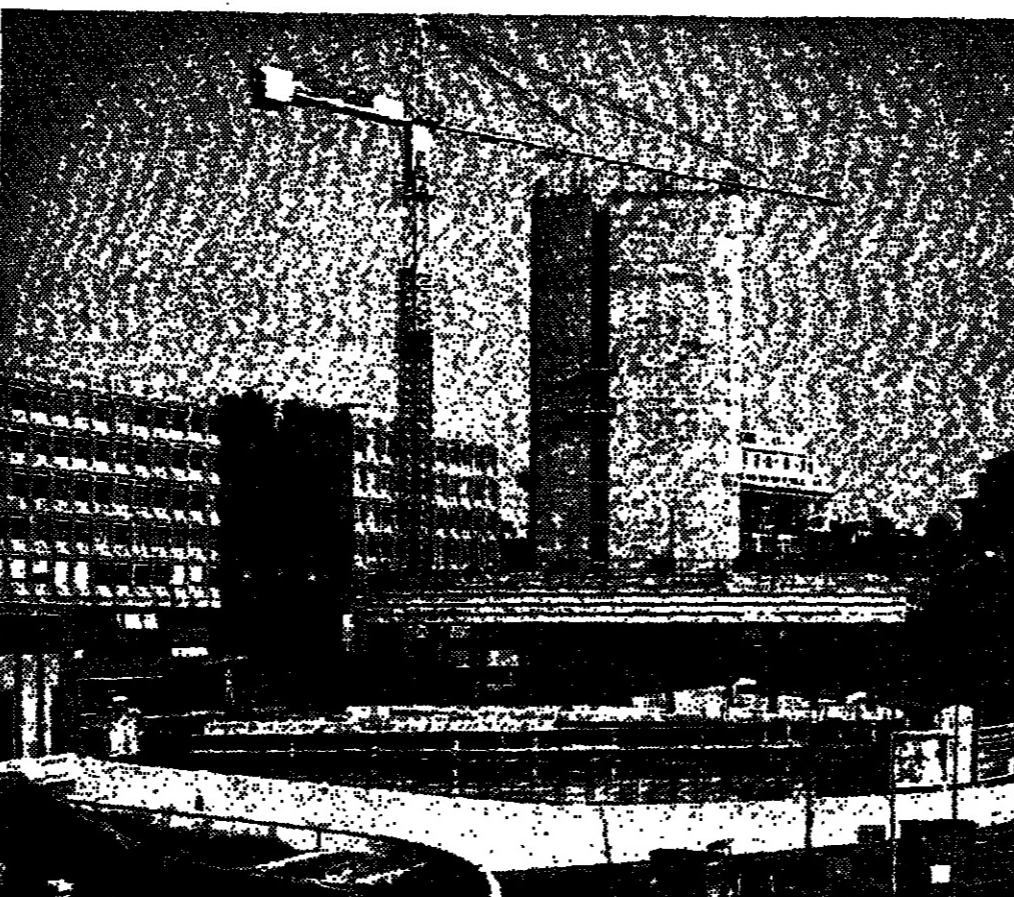
45-ton dump trucks. Together this equipment will move over 200,000 tons of material a week to yield 4,000 tons of coal.

Aucklingdale is in a remote spot where few people are likely to be affected by the noise, but all the same, work will not be permitted at weekends between Saturday afternoon and early Monday morning.

Water sprays will be used to damp down site roads and setting ponds will be constructed through which all site water will be routed to prevent coal dust entering local streams.

Topsill and subsoil will be separately stripped from the site and stored for replacement after the coal has been won.

Mr. David Evans, resident engineer for Binnie, said that nobody had been displaced by the building of the dam, but that this was probably one of the last sites where this will be possible.



As far as amenity use is concerned, the issue remains unresolved at present, apparently because three county authorities are concerned. They are Carmarthenshire, Brecknockshire and Cardiganshire. However, West Glamorgan Water Board has commissioned Swansea University to elicit public opinion on the matter.

The lake, Llyn Brianne, is not considered suitable for sailing, particularly as it is fairly near the sea. But the east side could possibly be opened to the public as a new road already exists that could perhaps be extended.

Because of the depth of the reservoir, fishing is not likely to be very good.

Several alternatives are being mooted for increasing further the water supply to South Wales.

One of these is that 35 feet be added to the Brianne Dam's height, and Binnie's designs have made provision for this eventually.

But before a decision is reached on this question, the Water Resources Board is to publish a wide ranging report on water in Wales and the Midlands. This is scheduled to be published on October 25.

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## Big Welsh dam nears completion

DWR I GYMRU, which trans quite comfortably into English means "water view of the advanced completion supervision for Wales," announces the sign date, a £200,000 Lime 8 cubic outlet regulators will be remotely controlled by radio from a control centre to be established at the treatment works at Felindre a few miles north of Swansea. With a reservoir capacity of 13,400m. gallons, Llyn Brianne's surface area will be about 520 acres with a maximum length of around 5½ miles.

Fears about the future of wildlife in the flooded area expressed at the preliminary inquiries have been dispelled by the survival so far of the indigenous and rare fork-tailed kites. These are the only birds which seem to flourish on the site; a peacock has adopted the site offices as its second home and can be seen strutting around despite the commotion caused by contractors' plant.

Set in an isolated position in the mountains, Brianne Dam, the highest rockfall dam in the U.K., is nearing completion. Mr. John Wider, project manager for George Wimpey, main civil engineering contractor for this part of the River Towy scheme, confidently expects to complete the 300 foot high dam and its associated works by July, 1972—one year ahead of the original schedule date that had been 1973.

In fact, the dam itself could be finished within a couple of weeks, weather permitting, as only about 25 feet remains to be added to its height. Just before the £4m. contract was confirmed in 1968, Wimpey reached an agreement with West Glamorgan Water Board (the client) whereby the company would be paid bonuses for arranging an earlier completion.

To complete its menagerie, Wimpey has to put up with sheep, dogs, buzzards and the occasional fox. For the benefit of salmon swimming up the River Towy, a fish trap has been provided below the dam from which the salmon will be transported upstream by road tankers.

The waterproof core of the dam is composed of clay brought from a borrow pit eight miles away. This measures 180 feet from front to rear at the bottom and tapers to 20 feet at the crest. Doubts as to the suitability of the rock for constructing the dam are said to have been allayed, and while it has proved difficult for the contractor to handle, the consulting engineers Binnie and Partners seem perfectly satisfied with its behaviour.

The rock has been compacted by vibrating rollers to an overall gradient of 1:1.75 on the downstream slope placed in a series of steps, while on the upstream slope the gradient is 1 on 2 surfaced with rip-rap (large rocks). Extensive instrumentation has been installed in the dam to monitor its behaviour, but one remarkable aspect of the dam that looks like being beaten is that when it is completed it

several alternatives are being mooted for increasing further the water supply to South Wales.

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But before a decision is reached on this question, the Water Resources Board is to publish a wide ranging report on water in Wales and the Midlands. This is scheduled to be published on October 25.

MARTIN ROUTH

## £2m. order for Mowlem

SECOND stage of the West Block in London's Imperial College of Science and Technology, Queen's Gate, South Kensington, is to be built by Mowlem (Building). The contract is worth £2.2m. and calls for the provision of lecture rooms and laboratories. Most of the new building will be reinforced concrete.

The internal partitions will be load-bearing brick or block walls most of the external walling will be load-bearing precast concrete "picture frame" units with insert metal windows and areas of glazed aluminium curtain.

Architects and consulting engineers are Norman and Dawbarn.

One of the latest structures on Liverpool's waterfront is this 13-storey hotel being erected under a £1.6m. contract by Tysons, Liverpool, using the British Lift Slab method. A 240-bedroom hotel, called the Atlantic Tower Hotel, is being built in Chapel Street for Thistle Hotels (subsidiary of Scottish and Newcastle Breweries). Several of the floor

slabs can be seen lying one on top of the other prior to being jacked up into their correct position. Weighing 350 tons each, the floors are jacked into place by means of about twenty 70-ton-capacity jacks placed around the central core that had previously been erected by slipforming. The contract was negotiated in order to make an early start so as to qualify for the hotel incentive grant.

© SECURIT

ulras Export

Purifier

warehouse

for Thorn

WAREHOUSE to be built at Romford, Essex, under a £2m. order won by John Finlay from Thorn Lighting, will house all lighting products destined for export.

The building will measure 40,000 sq. ft. in area with a 1,000 sq. ft. block of offices alongside. Being built to Thorn's requirements, the design is planned for completion next July.

The 5-acre site, which is part of 12 acres of land valued at £60,000, bought earlier this year, is near the junction of Western Avenue West (A12) with Hainault Road, in Romford.

Outline planning permission for further warehouses has been granted.

On completion, the warehouse will contain four bays and a goods despatch area with a certain amount of automatic mobile racking. Construction will be of steel portal frame with facing bricks surrounded by asbestos cladding.

© MATERIALS

Winchester road work

HAMPSHIRE County Council has awarded Reed and Malik a £236,000 order for the first stage interchange at Bar End, comprising a single carriageway from Bar End Road, passing over the Winchester By-Pass, to the southbound carriageway, including connections to Chilcomb Lane and Morestead Road.

The work includes earthworks and drainage, with about 800 yards of surface water sewer mostly in pipe (40 yards thrust bored through a railway embankment). A mass concrete retaining wall and a 125 feet long clear-span bridge with precast concrete deck on post tensioned box beams (each half span in length and joined by an insitu diaphragm) supported on reinforced concrete abutments on driven cast insitu piles are also involved. The contract period is 15 months.

© MATERIALS

Replaceable vibrating poker

WHEN a vibrating poker is used to compact concrete the battering it takes give it a limited lifespan and repairs are required at frequent intervals.

Such repairs are stated to cost on average £20, plus loss of production. V. Atkins of Atkins Road, Eastwood, Leicestershire, claims to have overcome this problem with the introduction of the "Chukka" vibrating poker: when the poker has finished its useful lifespan it is replaced by another in a few minutes. Dismantling is impossible as the poker is assembled with adhesives.

The estimated minimum lifespan of the "Chukka" poker is 10 weeks, and a replacement costs £40 (less £2 if exchanged for the worn out poker). For any period under ten weeks the poker is replaced at a cost of £4 per week for the weeks it operated.

Petrol or diesel driven units are available in two sizes—4.5 m. diameter by 505 mm. long or 51 mm. by 521 mm. long. A 6 metre lightweight flexible drive shaft is provided, and both sizes of poker operate with a pendulum action vibrator at 12,000 v.p.m. A diesel driven unit costs £255.

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you! Give us a commercial accommodation problem that a Terrapin factory-built building system can't solve. To store, one, five... Up fast. Very fast. Anywhere. Marriages, desert. Well-suited; metric; re-locatable; extendible.

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**CONDÉR**

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## Variable frequency pile driver

WHILE rotary eccentric vibration pile drivers have been in use for some years, with the advantage of reduced noise compared with impact pile driving, they have the disadvantages of incorporating numerous expensive parts and of limited frequency.

Christian-Stand claims to have overcome these problems while adding several features including the capability of working under water.

Based on the principle of alternating pressure and flow produced by means of a closed loop electro-hydraulic system, the equipment's operation frequency can be continuously varied from nil to 120 cycles per second. Likewise, the amplitude is varied to achieve maximum power absorption over most of the range.

Moving parts in the vibrator unit have been reduced to the valves and the main piston, all of which have linear motion with very limited travel. The maximum travel of the main piston is 1 inch.

The pressurised fluid operates on either side of the piston, which is rigidly attached to the top of the pile, where the piston operates within a heavy cylinder suspended from a crane.

It is of course, important for the weight of the accelerated parts, that is the piston, grips and pile, to be kept as low as possible relative to the reactive mass—that is the cylinder. In the prototype, the reactive mass is about 54 tons.

By being able to vary the frequency and amplitude to suit site conditions, the maximum rate of penetration can be achieved. Those natural frequencies which might damage neighbouring structures can also be avoided.

With vibratory drivers there is no impact damage to the head of the pile, however hard the driving, and although "not

entirely silent, the noise is far less disturbing than impact pile driving."

The pile driver, which weighs 8 tons, requires an hydraulic power supply of 3,000 psi at 75 gpm per minute. Further information from Alexander Shand (Holdings), 12, Hobart Place, London, S.W.1.

**Variety of work for Tarmac**

FOUR contracts for work ranging from a market hall, a quay, roads and a factory extension, with a total value of around £482,000 have been awarded to Tarmac Construction.

A £102,000 contract for a 26,440 square feet market hall to be put up at Bishopstone Avenue, Stockton, has been placed by Centros Properties. The single-storey steel-framed building will include sales and storage areas and a concession sales area.

For placing slag fill to form a potash quarry at Teesdock, Grangemouth, near Middlebrough, a £100,000 sub-contract has been awarded by Peter Lind and Co.—main contractor to the Tee and Hartlepool Port Authority.

The County Borough of Darlington placed the third order, for roads and sewers and a car park, together worth £20,000 with Tarmac. In Monmouthshire, Tarmac has a £200,000 contract from Noya Kuit for a 3,000 square metres extension to the factory at Maes-y-cwmmer.

**Slows down aircraft**

CRASH barriers of Lytag aggregate are to be installed at the Municipal Airport of Staverton, owned jointly by the Corporations of Gloucester and Cheltenham.

With vibratory drivers there is no impact damage to the head of the pile, however hard the driving, and although "not

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## In brief

CONTRACT 3 for the construction of Hounslow Heath Comprehensive School, being built at Wellington Road, South Hounslow, Middlesex, has been awarded to Gee Walker and Slater. The £370,000 scheme consists of the superstructure for the main teaching and administrative building. Work has started on the substructure of this and ancillary buildings. The school will accommodate 1,200 pupils.

• A £180,000 contract has been awarded by John Hannan Motels, to W. E. Chivers and Sons for the construction of a motel near Swindon. Work begins this month and is due for completion next August. Architects are Project Management Group, of London. Provision has been made for 51 bedrooms, 10 en-suites and 10 family rooms, all accommodated in two 2-storey. Hannan & Cubitts (Aldershot).

This £950,000 phase will contain 234 dwellings of traditional load-bearing brick construction occupying an area of 14.3 acres. The dwellings comprise 120 flats, 30 bungalows (including six for disabled persons) and 54 houses with between one and three bedrooms. The estate is planned as a series of six cul de sacs with a central pedestrian way linked to the previous development.

• FRIMLEY and Camberley Urban District Council has placed a £300,000 order, subject to Department of Environment approval, with Trustee Corporation (Norman Collison Construction Group) for the construction of 200 dwellings at Aldershot and Frimley, Hants. Four types of unit including bungalows and flats are to be built near the M3 motorway.

## a concrete plan for Britain's roads

Following the publication of the Road Research Laboratory's Report LR 256 on the cost of constructing and maintaining flexible and concrete roads over 50 years, the Minister of Transport directs that at least 20% of all motorway and trunk roads should be in concrete.

## the reinforced concrete road

cuts maintenance costs  
cuts traffic delays  
costs no more to build



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MONDAY OCTOBER 25 1971

# Lancashire's textile trade feels left out in the cold

Many of Lancashire's mill owners, reports John Trafford, believe the Government simply does not care whether their industry survives the current spate of mill closures

## The road to the summit

OF ALL the obstacles in the enlarged Community, taking place some time next spring.

On the foreign policy front, there is a clear need for the members of the enlarged Community to intensify their consultations. The meetings which have been held so far have been constructive, but while there has been some convergence of views on their trade with the U.S. and in any currency realignment it is therefore more important for them to agree on the relationship between Common Market parities than on the shift in Europe. President Pömpölä has praised the success of Willy Brandt's Ostpolitik, but he has clearly felt that Paris has not been as closely informed as the Franco-German Treaty would require. By the time the European summit takes place, the Deutsche Mark, it is difficult to imagine that a solution can be negotiated in the wider forum of the Group of Ten.

### Enlargement implications

The need for a coherent European position goes far beyond the question of exchange rates, however. As was pointed out last week in *Le Monde* by M. Jean-François Deniau of the Common Market Commission, the additional questions put on the agenda by the U.S. (like burden-sharing and trading practices) bring into stark relief the broad problem of the relationship between Europe and the United States. It is a problem which has been masked in the past, because some European countries have found it easier to deal with Washington than with their partners, but it cannot be shuffled off indefinitely. M. Deniau's articles received sensational and distorted coverage in some British Press reports; there can be little question but that the time has come for Europe's political leaders to start thinking seriously about the long-time implications of the enlargement of the Community, about its nature and about its place in the world.

The first opportunity for such a reappraisal comes on November 5 and 6, barely a week after the vote in the Commons, when the Foreign Ministers of the Six and of the four candidate countries meet in Rome. Formally speaking, this is the third in the series of regular consultations on foreign policy, which was inaugurated after the Hague summit two years ago. In fact, the main priority of this meeting will be to prepare a new framework for the Common Market into a summit of the ten members of a fully-fledged Community.

## Prices hold the key

THE behaviour of wages and prices in the months ahead hold the key not merely to the success or failure of the Government's economic policy but also to its political standing in the country.

How central the prices question is has been demonstrated by the public's attitude to EEC entry. In spite of the fact that a majority of people believe that it is in the national interest for this country to join the EEC, the majority also opposes entry. It does so in spite of the fact that in a whole variety of ways people actually expect to benefit individually from membership. What appears to be swaying the Canadian Government is the argument over tax reforms which looks much better now after record maize crop in the U.K. and what looks like a record cereals harvest in the U.K. The effects of this on food prices in the shops are largely indirect. For a whole variety of reasons the prospects for different types of meat are less easy to assess but here too on the whole there are grounds to think that some relief is in sight.

### Wages

What matters of course is the extent to which any slackening in the upward movement of prices which might lie ahead is reflected in wage negotiations. There are some indications that the state of the labour market is affecting the bargaining climate, but this would be greatly reinforced if there were indications that the rate of increase is coming down. A clearer view on this all-important point should become possible next month when the monthly comparison of the retail price index for September is by now as important a Government objective as reducing unemployment, and indeed in Ministers' minds these two are linked. If price rises can be contained there is a better chance of easing the upward pressure on wages and rising costs have certainly played their part in rising unemployment. Lately some rather more optimistic pronouncements on prices have been heard. Mr. Prior, the Minister for Agriculture, said last week that there were signs of the world food prices storm "blowing out." And the hopefully inclined can take some comfort from the latest retail price figures.

It is true that on a monthly comparison the retail price index for September showed a rise of no less than 9.9 per cent. on a year earlier. But frightening though that is when looked at in isolation the fact remains that it is the first time since May that an annual comparison has thrown up a optimism which is beginning to emanate from Whitehall is justified. As yet it is too early to tell at least it will show up quickly in the statistics.

JUDGING the right balance between incompatible objectives is the stock-in-trade of politicians. When 12,000 people working in one industry, most of them in one country, lose their jobs in a year and the employment of a further 4m. is said to be in jeopardy, the politicians' skill is very much at a premium. That is the problem presented to Sir John Eden, Minister for Industry, and the unlucky man who has responsibility for Government policy on that political minefield, the Lancashire textile industry.

Through changes in world trade and fashion—and some would add wanton neglect by successive Governments—Lancashire's textile industry is not the power it was. To-day it only employs about 100,000, a far cry from the 334,000 who worked for it in 1953 and light years away from the 1924 peak of 620,000. Its production of light-weight cotton and man-made fibre fabrics now accounts for little more than a sixth of total U.K. output of textiles and clothing. In terms of employment it accounts for less still. But despite its continuing decline, it is still very much a power in the land and still a major employer of labour in the North West.

### Chasm has opened

Over the past decade a chasm has opened between the Government and many of Lancashire's mill owners, particularly those outside the big integrated groups like Courtaulds, Carrington Vyella and English Calico. These people feel the closures had been far fewer than expected, especially in spinning. Since then the rate of imports has quickened appreciably.

Their main complaint is that for years successive Governments have allowed far too high a volume of cheap imports to flood in from Asian countries and that next January the protection of quotas is to be disbanded and replaced by even less effective tariffs on Commonwealth cotton textiles. They also object to the Government's decision, enshrined in the 1968 Trades Descriptions Act, no longer to require foreign-made textiles to show their country of origin unless it is in the consumers' interests.

Just recently, disengagement with the Government's policy, always something of a grumble appendix, has erupted with force. In the first quarter of 1971, imports were well ahead of those in 1970; by the second to pay its customers to take its fabric in preference to imported cloth.

In part this is due to countries trying to fill their 1971 U.K. import quotas fully so that they can escape the incidence of the new tariffs as long as possible. Many Lancashiremen fear, however, that the new high level of imports has come to stay.

On top of this has come a marked increase in the rate of mill closures. Only last July the Textile Council was pointing out that the figures for numbers of mills in 1970 given in its 1969 report would not be met because



BICC's Moseley Mill, the first spinning mill to be built in Lancashire for 45 years—many others are closing.

and made-up articles were 16, 30 and 8 per cent up while for the second quarter the increases were 53, 46 and 31 per cent.

Many recent closures can be traced to the banks' more competitive lending policy. Banks have refused to renew overdrafts for some high-risk, loss-making mills whose ability even to reduce their borrowings was seriously in doubt. The banks can lend elsewhere at higher rates and with less risk.

Under these circumstances, the views of Mr. Edmund Gartside, managing director of Shiloh Spinners and president of the Oldham Textile Employers' Association, find an echo among many of his textile colleagues. It was he who claimed that a 1m. jobs were threatened. He also called on the Government "to abandon all previous misconceived ideas which have largely been developed by junior civil servants with no practical working knowledge of the industry."

Mr. Gartside's views are well-known. His was the one dissenting voice when the Textile Council's comprehensive report on the cotton and allied textiles industry was published in 1969. Then, as now, he called for action for stricter limitation of imports as the primary condition for a healthier home industry.

The shock lay in the fact that the company was generally considered highly efficient, concentrating on a few specialised lines of merchandise, many of them destined for Marks and Spencer.

The company had, however, reached a point at which it had to see Sir John Eden a fortnight ago. What worried them particularly was the fear of growing fabric sales, man-made fibre fabrics it would quite simply have had

to pay its customers to take its fabric in preference to imported cloth.

### The price of repentance

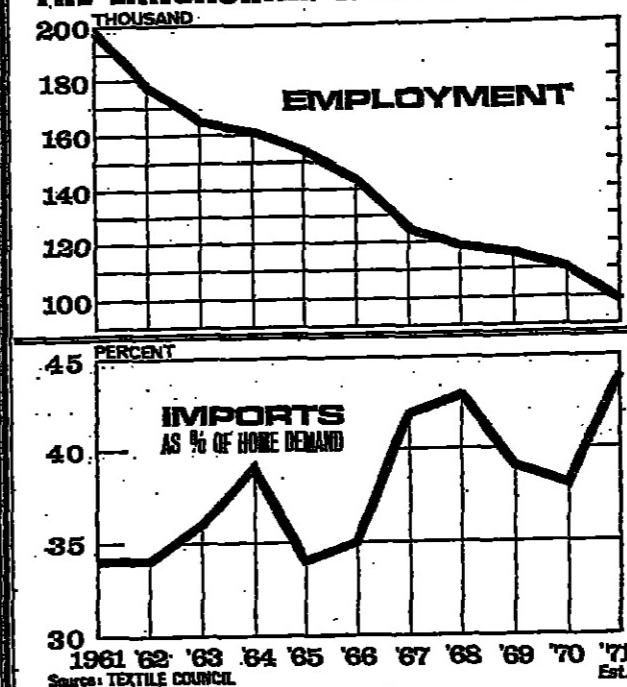
How far will a man go to salve his conscience? A man who borrowed £5.50 from the Leeds Permanent Building Society in 1904, and never repaid it, now wants to settle his debt. He has offered to settle it with interest, and has suggested 7½ per cent as a fair rate. Would the Leeds Permanent please work out how much he owed them on that basis?

They did, and the answer came out (depending on how you calculate it) at around £2650. The Leeds Permanent is now waiting to see if the man's conscience is stricken to quite that extent.

### Getting shirty with Rael Brook

Rael Brook, the shirt subsidiary of English Calico, has unwittingly got caught up in the Irish troubles. It has committed the crime (as the Northern Irish Protestant hardliners see it) of importing shirts made in Catholic Eire into Northern Ireland. As a rule, Rael Brook

### THE LANCASHIRE TEXTILES STORY



Sources: TEXTILE COUNCIL

basically straightforward fabrics which are made more cheaply in the Asian countries. A measure of the progress being made by Lancashire emerges from the chart: although there is a long-term rising trend in imports of woven cloth and man-made fibre fabrics, the home industry still has over half the market while production rationalisation and mill closures have led to a big reduction in the payroll.

Without a major shift in Government policy, the trend is almost certain to continue. Low labour costs are an undoubted advantage to the Asians when it comes to competing here. The advantage shows up more clearly in the labour intensive making-up field so it is probable that a growing proportion of Asian cotton and polyester/cotton cloths will find their way here as plain fabric but as ready-to-wear shirts, blouses and household goods.

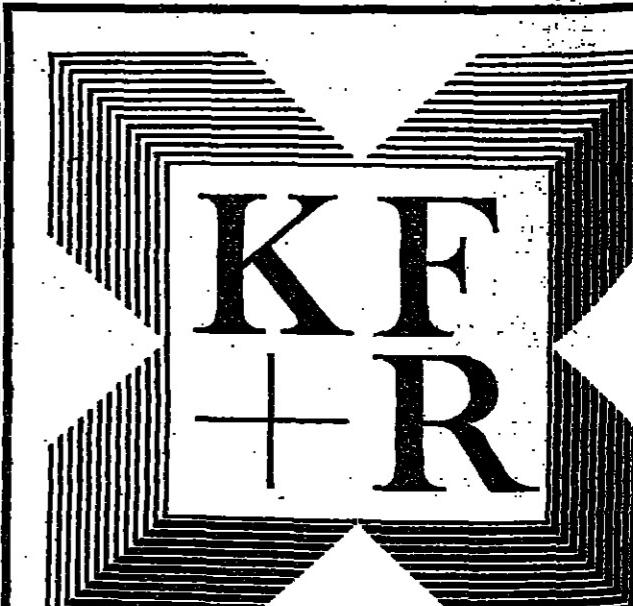
### Only part of the story

Labour cost differentials are, however, only part of the story. In some countries of the East, notably Pakistan, export incentive schemes are operated; in others there is always the possibility of exporting at very low prices to win hard currency while the home market price is artificially maintained. Paradoxically, however, it is the growing popularity of man-made fibre/cotton blends that has particularly damaged some British companies.

While ICI is quoting a UK list price of 61.5p/kg for its branded Terylene polyester fibre, Hong Kong spinners can buy a comparable unbranded fibre for 28p/kg. Because of a world synthetic fibre glut the international manufacturers have been offloading their surplus capacity at very low prices in the big consuming countries which have no home producer, such as Hong Kong. The domino effect works full circle when British spinners and weavers, potential customers for the higher priced branded fibres, are driven out of business by cheap imports from Hong Kong.

The fibres glut must have hit Courtaulds hard since it has spent £12m. on huge new weaving sheds and many millions more on spinning capacity that it might compete head-on with cheap imports. It is easy to blame the Government for Lancashire's poor performance but set out in the 1969 Textile Council report which itself was responsible for recommending a switch from quotas to tariffs for Commonwealth textiles. The present policy of reasonable access to the British market was set out in the 1969 Textile Council report which itself was responsible for recommending a switch from quotas to tariffs for Commonwealth textiles. The present

Government is if anything more unlikely than its predecessor to reverse that decision or to cushion the blow overmuch. Successive Governments have sought by various means to bring about an efficient, profitable industry. In today's terms that means in effect not competing head-on with the high-volume, low-added-value items.



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Observer

Sept 25 1971

## FINANCIAL TIMES SURVEY

**U.K. BANKING**

## CONTENTS

**End of a monetary era**

By M. H. FISHER

President Nixon's announcement provided by the internal domestic currency margins he reaffirmed his deficits of reserve currency realignment of currencies, a level which still left them with removal of trade barriers and some bargaining power. Even formal inconvertibility of the pressures. The external view that a fixed parity system countries.

against gold and the package appears to have ledged that in future there was thus on where we ought to be.

import surcharge marked the aftermath; though once the tries, including the U.S., would road will be arduous and beset

end of an era. It is perfectly clear what was taken it was clear

true that the danger signals that the surcharge and the dis-

had been visible for some years discriminatory investment tax

previously. We tend to forget credit fitted in only too well

sometimes that the U.S. has had with the overall objective

balance-of-payments problem. President Nixon, after all, when

or more than a decade. In giving the grounds on which

one can argue that the surcharge was imposed,

leth blow to the Bretton Woods system fell in March in U.S. jobs.

968, when the operations of the Gold Pool were ended and the two-tier gold market

constituted.

But if the old order is dead

it is by no means obvious yet

what the new order will look

like, assuming that there is to

be order. Last month's International Monetary Fund meeting

generated an atmosphere of optimism. Mr. Connally, the

U.S. Treasury Secretary, while giving nothing of substance

away did indicate that the U.S.

position might not be as inflexible as it appeared when the

Nixon measures were first

announced. And on the long-

term at any rate there seemed

to be a considerable measure of agreement.

**Barber plan**

Mr. Anthony Barber, the Chancellor of the Exchequer, put forward a plan in Washington which commanded widespread support. Presumably he had made certain beforehand that it would. Although he trolled expansion of SDRs parent if one merely looks at the appreciation of their

more easily. He suggested that such as the question of a new currency parities should be official gold price, are more expressed in terms of SDRs the nature of psychological rather than the dollar and that hang-ups from the days of old over a period of time SDRs But others are truly for should supplant both the dollar and the pound as the main problems to be resolved are were prepared to float at all—

and the pound as the reserve asset. Finally, the monetary they do involve as against the French who went

future growth of world reserves fundamental political issues in for a dual system—were nonetheless determined to hold

This becomes immediately apparent if one merely looks at the appreciation of their cur-

rency against the dollar to a

level which still left them with removal of trade barriers and some bargaining power. Even in the Germans, who, on anti-inflationary grounds, had been quite

less than a basic redefinition of the hitherto accepted relationship between the U.S. and Europe on the one hand, before intervening much more vigorously the other. If one adds to this the inability of the Germans and the French to agree which

has so far prevented the emergence of a common line among the EEC and the obvious internal politico-economic consequences of any parity changes the magnitude of the difficulties becomes all too clear.

In an ideal world of course the realignment problem would have been resolved by allowing the major currencies to float freely for a while in order to establish realistic parities.

Once Americans may after all consider a change in the gold price had been done the discussions on the other issues raised in order to sweeten the package by the Americans could have for countries like France and proceeded in a much better Japan while they have also climate. And provided greater indicated that the surcharge flexibility had, as Mr. Barber might perhaps come off after suggested, been built into the system, it would in theory have been easy to return reasonably quickly to some sort of settled order.

In the event and wholly predictably, those countries which

were prepared to float at all—

as against the French who went

nonetheless determined to hold

the first—currency realignment stage of the more comprehensive settlement they are seeking.

Nonetheless it would be wrong to be over-pessimistic about the chances of an agreement. The reason for this is quite simply that by now there is a general recognition of the danger that the hard-fought advances which have been made throughout the post-war era towards a freer world trade and payments system are now in jeopardy.

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the election approaches the harder it will be for the American administration to lift the surcharge popular with industries and labour unions which have been under pressure from foreign competition. This is true all the more when the President is in the process of imposing the most complete set of price and wage controls ever seen in the U.S. in peacetime. Even assuming that protectionist pressures, present not only in the U.S., can be contained, the problem of first agreeing on the size of the adjustment needed to deal with the U.S. deficit and then apportioning the burden of that adjustment among other countries is considerable. It is compounded by the American insistence that the whole of the adjustment should come on the current account, allowing a continuing and substantial U.S. capital outflow. Why, many countries ask, should we bring sacrifices, while allowing the Americans to buy up our industry out of the proceeds?

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**Timetable tight**

Against that, however, the timetable is tight, for the nearer

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## U.K. BANKING III

**Credit controls new-style**

By MICHAEL BLANDEN

The idea of undertaking a fundamental change in the Government's techniques of controlling lending has been considered for quite some time before the Bank of England produced its revolutionary document "Competition and Credit Control" last May. The subject had been discussed against a background of growing discontent among the banks and other lenders affected by the battery of controls built up during the years of credit squeeze, while the authorities on their side had shown themselves increasingly aware of the drawbacks of quantitative restrictions on lending.

The new system, announced in its final form in mid-September, answers most of the criticisms which were applied to the previous technique with its rigid ceilings on lending by the banks and other big institutions. The main complaints about the ceilings had come from the banks, which had been most seriously affected over the longest period of time.

At the height of the credit squeeze, when the banks were being asked to cut back their lending quite sharply, it was the problem of putting the Government's requests into action which caused most concern. Public warnings to the banks by the Bank of England were matched on the other side by the argument that the demands of monetary policy placed an almost impossible burden on the banks, with the danger that they would be put in the position of trying to go back on arrangements already agreed with consumers in order to keep their lending at the required level.

**At disadvantage**

Moreover, the banks had felt a ceiling system put them at a unfair disadvantage against her lending institutions, even though the coverage of the controls had been broadened to in some of their consumers. In particular, the of removing what Mr. John Int was made that the banks, Thomson of Barclays called well as the general controls, "the straitjacket in which we are subjected to special cash are confined" anticipated the liquidity requirements and essence of the change outlined to special deposits. The by Mr. Anthony Barber in his speech in March and of this problem following the development of their profit-orientated outlook after the disclosure of their true earnings.

The most telling criticism of field controls, however, which is recognised by the authorities as well as the banks and other lenders, was the stultifying effect they had on the development of the finance business. In their nature, the controls inhibited the development competition among the lending institutions of all types, venting those subjected to controls from achieving any significant growth and delaying the development of ideas and activities.

Meanwhile, the further set of controls imposed on the hire purchase business by the official agreements on initial payments and terms had become increasingly difficult to make as the personal loan became more and more a substitute for the hire-purchase act. Though under voluntary agreement the major banks finance houses were meant

**SUMMARY**

The new arrangements for the control of credit in the U.K. came into effect on September 16. Some modifications were made to the original proposals as a result of the discussions between the banks and the Bank of England. But the basic points of the new policy remain:

- 1) the end of quantitative ceilings on lending, coupled with the end of the agreements among the clearing banks on deposit and minimum lending rates;
- 2) banks to maintain day by day a uniform minimum reserve ratio of 12½ per cent. of eligible liabilities";
- 3) special deposits may be called from time to time on a uniform basis.

Eligible liabilities are defined as the sterling deposits of the banking system as a whole, excluding deposits having an original maturity of over two years, plus any sterling resources obtained by switching foreign currencies into sterling. Inter-bank transactions and sterling certificates of deposit (both held and issued) will be taken into the calculation of individual banks' liabilities on a net basis, irrespective of term. Adjustments will be made in respect of transit items.

Eligible reserve assets will comprise balances with the Bank of England (other than Special Deposits), British Government and

Northern Ireland Government Treasury bills, company tax reserve certificates, money at call with the London money market, British Government stocks with one year or less to final maturity, local authority bills eligible for rediscount at the Bank of England and (up to a maximum of 2 per cent. of eligible liabilities) commercial bills eligible for rediscount at the Bank of England.

Individual banks whose holdings of reserves have hitherto been well below the prescribed ratio have been given the opportunity of agreeing with the Bank appropriate transitional periods (not extending beyond the end of the year) during which their reserve asset holdings may be built up gradually to the prescribed level.

In all essentials the scheme for finance houses closely follows that for the banks. Eligible liabilities, as for the banks, will exclude deposits having an original maturity of over two years; however, as the houses remain outside the banking system amounts borrowed from banks will also be excluded, so that the houses will be able to hold reserve assets and make Special Deposits not applied twice to the same funds. The required minimum reserve asset ratio will be 10 per cent. instead of 12½ per cent., but the definition of eligible reserve assets will be the same.

to observe parallel rules on personal loans, by the time the new system is that credit should seek full banking status. An essential element of the Mercantile Credit, decided to finance houses made their rationing basically by its price—the rate of interest—rather than by the more arbitrary techniques of direction and control used under the ceiling system.

At the same time, the other restraint on banking competition, the "cartel" agreement among the clearing banks on deposit and minimum lending rates, had been under consideration for some months.

By the time the chairman of the big banks came to make their annual statements to shareholders early this year, therefore, the ground had already been prepared for the later changes. Their comments at the time, on the desirability of removing what Mr. John Int was made that the banks, Thomson of Barclays called well as the general controls, "the straitjacket in which we are confined" anticipated the liquidity requirements and essence of the change outlined to special deposits. The by Mr. Anthony Barber in his speech in March and filled in detail by the Bank's May paper.

The essential elements of the new system set out then and now in operation are designed, as the Bank made clear, to permit free competition in the credit business while at the same time enabling the authorities to keep a grip on the overall level of lending. They include chiefly the end of the quantitative form of control on lending, paralleled by the end of the banks' own restrictive agreements on interest rates.

**Strictly defined**

Control is now to be based on the establishment of a minimum fixed ratio of defined liabilities to be held by all banks and by the large deposit-taking instalment credit houses in a range of strictly defined reserve assets. On top of this, the authorities have the power to keep lending in check when necessary by using the mechanism of calls to special deposits, capable of neutralising whatever proportion of the institutions' funds is required.

The finance houses, again,

are less than completely happy

with having to find parallel

reserve ratios, even though the

Finance Houses Association

managed to get the ratio for

participating houses knocked

down to 10 per cent. with a

year's grace. It was as a result

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reserve ratios, giving them what

they regard as a continuing

competitive disadvantage

against non-bank competitors.



in f

## U.K. BANKING V

## How much on your money

By MICHAEL BLANDEN

A better deal for savers was the banks have succeeded over schemes for particular types of anxious to keep a substantial one of the main arguments of the years in increasing the size deposit. Barclays, when cutting interest. the proponents of ending the of their deposit accounts and its deposit rate, left untouched agreement among the clearing the proportion of their total the rate of 4½ per cent. It offers its deposit taking activities banks which fixed the maximum funds which they contribute. It may be partly inertia which on its competitive savings-scheme up to £250. And it is in this area rate of interest on deposit accounts. Now that the agreement keeps this money in the banking system; but the banks can also claim that the deposit new developments.

The general package which the banks offer to attract and retain customers will include schemes which provide better interest rates for money committed for a fixed period of time, or for commitment by larger depositors in offering rather better interest rates—3½ per cent. over £10,000 and 4½ per cent. over £25,000. In making this move, the bank was in part looking ahead in anticipation of the development of a more intense competition for funds. At present the banks, with ample spare money available for lending, are under no immediate pressure to start a battle for funds.

## Plans in mind

There is no doubt that they all have plans in mind to help encourage customers to invest more money with them. But they are reluctant to open a competitive situation on the main bulk of their seven-day funds. The bankers have argued frequently in the past

that a move in this direction would probably end up merely by increasing the cost of their funds without bringing about any substantial increase in the total amount of money available to the banking system as a whole. It is an area where all the major

inducements the banks financial organisations of the

directly with returns available will offer to savers, therefore, City, foreign as well as U.K.

on other savings outlets. But may concentrate on special banks and other borrowers, are

This is most obviously important in the context of the gilt-edged market, where the new credit control policy is recognised to imply greater volatility of prices. So far, the new policy towards this market has not been tested; with the strong demand for Government securities which has been in evidence this year, the withdrawal of official support for long term gilt-edged stocks has not been a factor of prime importance. The new rules have already had one effect in the money markets, however, in the reassessment of the various types of security and the relative rise in the value of those which count towards the banks' reserve asset ratios. The full test will come when the authorities find it necessary to put into effect the provisions they have made for keeping bank credit in check.

## Minimum lowered

The implication of these developments should be that competition among the big banks, and between them and their rivals, will be more intense. The trend suggests that as competition develops, it will be increasingly easy and common for a bank customer to be able to request, or to be positively offered, special terms for his funds, as the banks become more and more flexible in their approach to seeking deposits.

It is in this direction that the major impact of the new freedom in banking is likely to be felt in interest rates. It implies that the money and capital markets generally may be subjected to wider and more frequent swings in rates and prices as the demand for funds changes. If the rationing of bank credit is to rely more in the future on the rate of interest, then it is in the logic of the situation that the rates the are likely to be the most important influence on the whole banks pay should equally vary than in the shape of the sterling money markets over the next few years.

## Plenty of funds for advances

By WILLIAM KEEGAN

If there is any correlation in such circumstances. But the restricted sector had risen by between the frequency of bank robberies and the degree of credit restraint, then Scotland Yard ought to be relaxing at present. During most of the nineteen sixties, and particularly during the post-devaluation period, the banks were operating under some form of credit ceiling which forced them to ration their advances to both industrial and personal borrowers. But in recent months they have been flush with funds, and a few weeks ago the official ceiling was finally removed.

## In disbelief

Banks are now actively courting borrowers in nearly all sectors of the economy, and some staid members of the banking profession are rubbing their eyes in disbelief that the era of competition is being taken seriously. The first formal demonstration of the new situation was Barclays decision to set its base rate for lending simultaneously, without consulting the others. The Bank of England, of course, was given a warning.

The ending of the banking crisis is one of the best practical examples of the present Government's avowed beliefs in the merits of greater competition. Could have occurred during a period of tight credit policy, although it would probably have been difficult to introduce that lending under the

## Personal sector

Advances did creep up during the third quarter, with much of the impetus coming from demand by personal borrowers. Private individuals account for only a little over a quarter of total bank lending, but in the three months May-August personal overdrafts rose by not far short of £100m. (not seasonally-adjusted) and at least half of the adjusted £70m. increase in advances between mid-August and mid-September appears to have been in the personal sector.

As a result of cost-cutting exercises and a revival in profits, company liquidity was in a somewhat healthier state by the third quarter than it had been a year earlier. But there are no noticeable signs of an increase in the demand for bank finance for capital investment or stockbuilding. During the year to mid-August—the last month for which a full breakdown of the figures is available—bank lending to manufacturing industry has gone up by only 3 per cent., whereas advances to the financial sector had risen by 34 per cent. and personal overdrafts by 33 per cent.

Last month the banks were still in an extremely liquid position. Under the new system they must have a minimum reserve asset ratio of 12½ per cent., but the actual average was about 16 per cent. Most of them maintained that industrial demand for bank advances was still depressed, and the underlying position does not seem to have changed very much in recent weeks. The general assumption seems to be that it will be next spring at the earliest before there is a marked upsurge in the demand for bank finance corporate borrowers. Meanwhile, the existing situation for personal borrowers seems almost too good to last.



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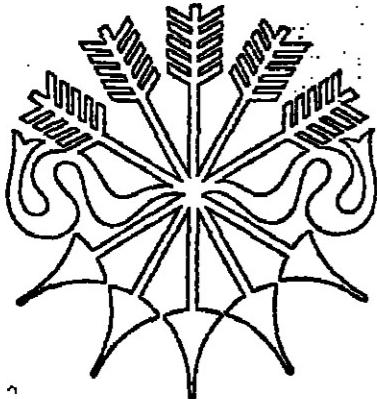
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## U.K. BANKING VI

# Scope for merchant banks

By KENNETH GOODING

The new atmosphere of competition throughout the whole of the credit field in the U.K. does not frighten the merchant banks. They have always been competitive among themselves in the search for deposits, investment funds to manage, and new corporate customers. Again, the new climate is one which encourages a bank to lend as much money as it can so long as it can attract enough additional deposits to cover its reserves requirements. This should lead to an era of innovation—and innovation has always been one of the merchant banks' traditionally strong virtues. They have always been quick, flexible and able to give a decision to-day instead of next week.

But the changes this year are bound to intensify the competition merchant banks face from outside their own particular sphere where, in any case, the boundaries were beginning to get very hazy. For some time now the big deposit banks, including those from the U.S. and European international groupings, have been muscling in on merchant bank territory. The time is now ripe for an even bigger push by the U.K. clearing banks. To take one example: for years the merchant banks profited from the clearers' determination to stick to a fixed rate for the

interest on deposits. Merely by adding ½ per cent to their own rates the merchant banks were able to syphon off deposits from the clearers.

The clearing banks' answer in the past has been to set up a number of fringe operations—subsidiaries able to offer competitive rates for deposits. Now the clearers themselves can get involved in a deposit-getting war if they make up their minds to.

merchant banker is very highly with providing both financial services to U.S. \$100m. in the two years since it was set up, mostly in Japanese securities. This has led to an office being opened in Tokyo recently and the taking on of a representative office in Singapore. The point is that neither of the partners in this venture could have possibly hoped for this kind of success if they had gone it alone—and this is the philosophy behind all similar schemes in which the U.K. merchant bankers have become involved.

Hambros Bank represents a situation where a merchant bank has opted for a mixture of the "supermarket" services at home while taking the partnership route abroad. In the U.K. it has a comprehensive range of financial activities, including unit trusts, property investment and insurance, while overseas it has subsidiaries or shareholdings in banks and financial companies in almost every corner of the globe.

### Italian entry

The most recent example of this attitude came in June when Hambros and some of its international clients bought control of one of Italy's main finance and holding companies, L. Centrale di Milano. The deal was designed to provide Hambros with a major entry into the Italian financial and industrial market while at the same time giving it home-grown expertise.

Like Hambros, most of the major merchant banks look to the growth of their international business as an important part of future operations. This will become more true with the increase in multi-national companies whose enormous financial needs will require servicing by international banking consortia.

Whether Britain goes into the Common Market or not the merchant banks feel they will have an essential role to play in the Market and maintain their operations will be deeply influenced by its future development. At present the legal and tax obstacles make it impossible for true mergers to take place across Common Market frontiers but work is going on into the harmonisation of merger legislation so that in basis and has been highly future truly European companies might well be formed.

## Cross-frontier developments

By a Correspondent

International banking is a national phenomenon. Its Japanese Bank International a challenge not to be ignored. This goes back to the mid-1960s when leading American and European banks established securities houses. The shoulder-to-shoulder intermingling of foreign banks in London provides the key to future co-operation on the international banking scene and the East trading group based in Hong Kong and quoted in London. Jardine wanted to get into merchant banking while Fleming wanted to build up its Far East investment activities, particularly in the plum Japanese market. Jardine was formed on a 50-50 basis and has been highly successful as an investment

danger that internal bickering may result in considerable damage being done to the banking institutions involved. Nevertheless, the trend to bigness has

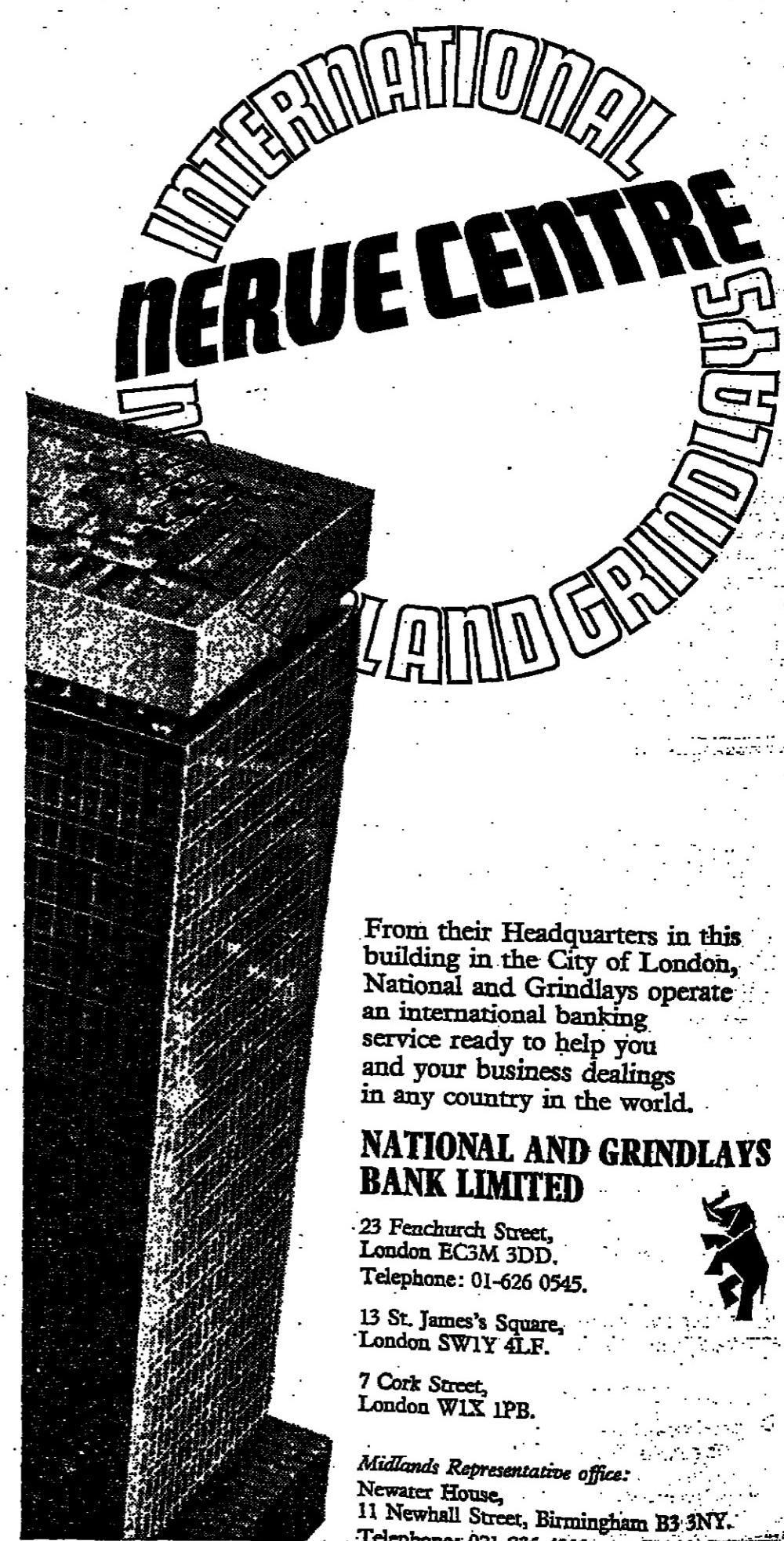
become firmly established and the next stage taking a longer term view is likely to be full cross-frontier mergers particularly within an enlarged Common Market where the dream of European monetary and economic integration could become reality.

**Similar tie-ups**  
A more recent and immensely interesting development was the linkage announced recently between Chemical Bank and RTZ Consultants, a subsidiary of Rio Tinto Zinc Corporation. They are combining their resources to offer industry their joint expertise and programmes for corporate planning and financial "problem solving". The RTZ Consultants-Chemical Bank service will be available to companies throughout the world. The success of such a link could pave the way for similar industry-type tie-ups between major banks and corporate entities adding a new dimension to the concept of international banking.

Testing the water proved a useful preliminary exercise in many cases creating the necessary understanding of differing banking philosophies and establishing the type of working relationships indispensable to an establishment of closer ties. Ultimately there were many cases of co-operation between the large American and European commercial banks operating across frontiers to satisfy customer requirements for funds obtainable on a variety of markets but not easily accessible to one bank, even the largest, acting on its own. This co-operation often took the form of establishing financial institutions in which two or more banks were participants. These institutions largely concentrated on medium-term and long-term financing dipping into the Euro-dollar market when required or co-operating in fund raising operations on the German and Swiss capital markets.

**Undreamt of**  
In the past two years there have been some fairly spectacular tie-ups—the two most talked about being the formation of the Orion Group with Chase Manhattan, National Westminster, Royal Bank of Canada and Westdeutsche Landesbank Girozentrale the original participants and the across-frontiers link of Credit Lyonnais, Commerzbank and Banca di Roma. In all cases the desire appears to be to provide a full range of international banking services on a scale undreamt of a decade ago.

Notable absences from the multinational banking network currently are the Japanese. The largest banks such as Fuji Bank and Bank of Tokyo would undoubtedly jump at the opportunity of joining an international bank group but administrative restrictions have been largely responsible for preventing the Japanese so far from tying up freely with such banks. However, the first tentative steps towards the broader based internationalisation required have been taken in London with the establishment of two merchant banks—Japan Interna-



## U.K. BANKING VII

# Crowther suggestions begin to bite

By MICHAEL BLANDEN

When the terms controls on consumer borrowers, it by Crowther was removed in attempts to ensure that the "connected" and "unconnected" lending for the finance development of the credit market happens in an orderly way without excesses and fair emphasis was placed on the subject for submission to the Department of Trade and Industry early in the new year. On one they are in accord with Mr. Wilcox; it is felt to be particularly important that the Crowther package should be put into effect as a whole. Mr. Wilcox commented: "There may be temptation in some quarters to pick out those bits which appear to be of special significance to the consumer and to deal with those first. We submit that the consumer protection aspect runs like a thread throughout these proposals and any attempt to separate them must fail."

On the other issue, Sir Alexander Ross, chairman of United Dominions Trust, has already expressed his view: "we believe that some of these recommendations will call for re-examination in the context of the proposals for credit control. In particular, the report's recommended removal of all restrictions upon the entry of lenders into the consumer market may also need to be reappraised in the new economic environment."

**Act's stipulations**

For all the scope of the proposals put forward by Crowther, they are not as was admitted by Mr. Malcolm Wilcox, chairman of the Finance Houses Association, at the conference on Credit and the Consumer organised by the Financial Times and the Investors Chronicle in July, basically controversial in their nature.

The report put forward a fairly detailed programme (in two parts) for a sweeping reform they should be." A form of the legislation covering credit transactions. One Act, it was suggested, should provide an instalment loans to a comprehensive and rational structure covering the loan aspect of all credit transactions except those on the security of land. This would be supported by a coherent single act for the protection of the consumer in loan transactions. The whole structure would be backed up by a system of compulsory licensing of all lenders in the consumer field, with authority exercised by a new Consumer Credit Commissioner.

Crowther's view was that "the state of the law affecting credit transactions is such that to tinker with minor amendments would achieve little and probably the Midland—it was distinctly adverse. Yet looking profits gain."

On the other, through the substantial implications for all particularly among the finance houses which, following their visions before the new Acts are proposed for the protection of the central distinctions drawn recent week-end conference on put into force.

**Basic aims**

In the present situation, there fore, the need to put into effect the sweeping reforms suggested by Crowther seems to be more important than it appeared even at the time. This step would achieve two basic aims. On one side, by eliminating the large number of legal distinctions and anomalies which at present exist in the lending business under the new uniform lending act proposed by the Committee, it except perhaps to add still more complexity to an already opening the system up for free competition among all types of lenders.

On the other, through the comprehensive regulations proposed for the protection of the central distinctions drawn recent week-end conference on put into force.

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**Stronger rules?**

The fear is that Crowther, in requiring lenders to quote a true rate of interest on their loans, calculated by a strict formula, and though there are some reservations about this in practice, the principle is already being put into effect by some lenders.

On two major points, how rules, in particular, would have ever, there is real concern, particularly among the finance houses which, following their visions before the new Acts are

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## Profits take priority

By BARRY RILEY

EVENTS of the past year have amends with a gain of a quarter, shown that the disclosure of the Big Four showed an overall rise profits by the clearing 10 per cent. rise in pre-tax banks in February 1970 was not profits for 1970 despite a one such an anti-climax as appeared point cut in Bank Rate during the period and the lack of any significant growth in advances. In the first half of 1971 there was another 12 per cent. average profits gain.

Jack increased profit-consciousness following disclosure has had a striking effect on performance since then. The stock market really started to get the message early months ago to stress the year. Share prices have been of relying on a high risen sharply, reflecting both of Bank Rate (then 8 per the higher earnings and an nt) with the perhaps only upward re-rating of the sector: temporary effect of widening p/e's have climbed from 8 or 9 to a prospective ratio of around 12. By the middle of this month of their funds (about 55 the FT-Actuaries banks index cent) from interest-free had climbed about 70 per cent. interest accounts. The stock since the end of 1970, despite market was also guided by U.S. falling some way back from its action, which has been to peak, while the market as measured by the All-banks Share Index had risen by a However, the analysts got it third. Long. Led by Midland, making The Big Four have led the

way with share price gains of some 75 per cent. (Barclays been overseas banking, a strong slightly less) while the Scottish point for Barclays and Lloyds banks have managed rises of which have both been sorting out their interests in this field.

The underlying reason for the banks' new-found vitality is simply that they have put a new priority on profitability, rather than on the number of branches, or other objectives they have sometimes chased in the past years of hidden profits. This has been manifested in a much more aggressive attitude towards lending rates. A couple of years ago the whole structure of overdraft rates was pushed up half a point when the "blue chip" rate for the highest quality borrowers was fixed at Bank Rate plus one. On top of that, the scale has been stretched upwards for other business carrying various degrees of risk—a fairly easy process in a period dominated by much of the time by tight liquidity and an unusually large gap between short- and long-term interest rates.

The same process has been operating for personal business. Overdrafts here have been going out in favour of personal loans which may cost a true 15 per cent against perhaps 8 per cent. Moreover, services to ordinary bank customers have been pared down: Saturday opening has been dropped, for example. On the other hand deposits—especially the current account variety—have been rising fast, and though interest rates have been dropping in recent months there has been a useful turn from re-investing these funds.

#### New image

The banks' new image also owes a good deal to operations outside the basic U.K. banking sector; various subsidiaries and associated companies (now consolidated on a share of profits basis) have played a major role in keeping earnings on an up-trend. All the Big Four, for instance, have large investments in the instalment credit finance houses where falling interest rates tend to give profits a boost, the reverse of the effect in banking.

Substantially better profits here—in spite of severe lending curbs until very recently—have particularly benefited National Westminster, which owns Lombard North Central and has a large minority stake in Merchant Credit. Together these are probably contributing a fifth of group pre-tax profits.

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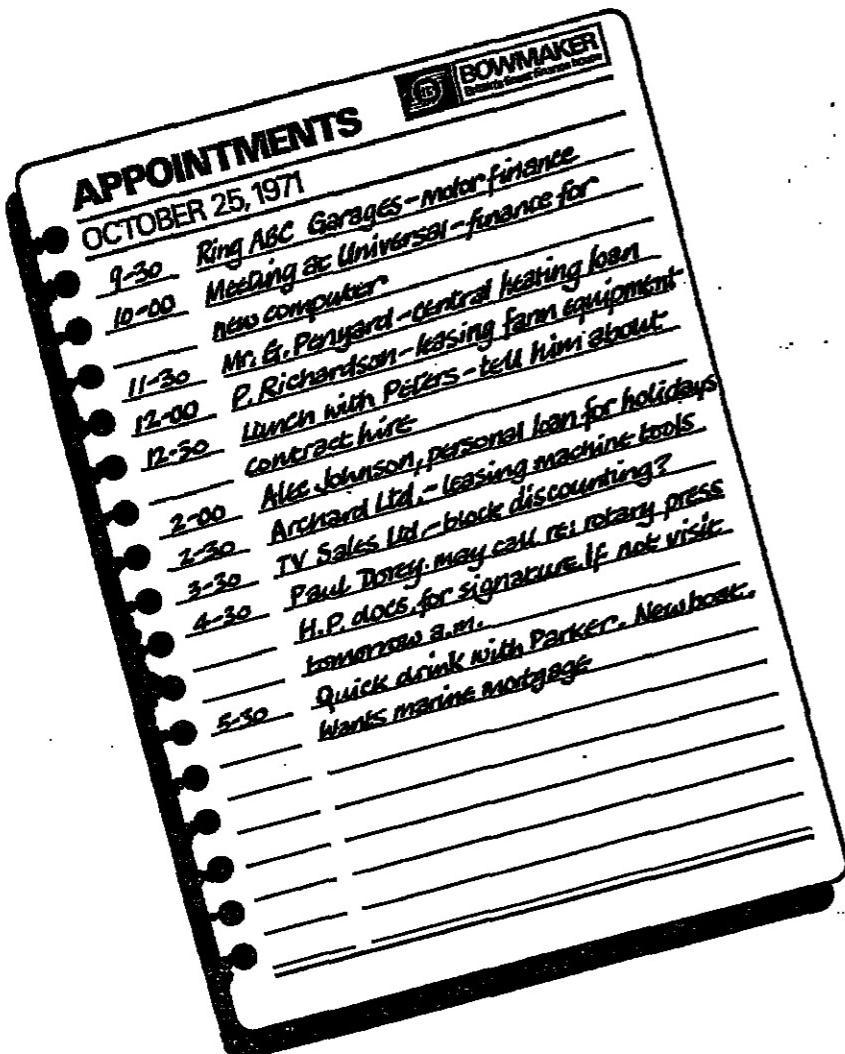
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## U.K. BANKING VIII

# New climate of competition for finance houses

By KENNETH GOODING



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So far 1971 has been a year to remember for Britain's finance houses and there is more in store for them. Not many will deny that they are now facing a tougher situation than they did at the beginning of the year and the current atmosphere is one which suggests only the more efficient will survive in the new climate of fierce competition.

The first of a series of Government measures affecting the finance houses came in July when for the first time in 11 years official controls on instalment credit were removed. The finance houses were left to put their own terms on finance agreements.

However, the effect of this was not too great. The industry still remembers with a wince the days in 1958 and 1959 when the removal of controls led to a free-for-all. Some finance houses took on customers who put up a mere 10 per cent deposit with three or four years to pay. The bad debt ratios throughout most of the instalment credit business shot up nastily. So the tendency after the July package was for caution. For example, most finance houses offer money on a new car over three years after the customer has put up a 25 per cent deposit. The terms become more cautious as the age of the vehicle increases—30 per cent and 30 months on a three-year-old car and so on.

### Reserve ratio

More recently the finance houses have had to face up to the Bank of England's new credit controls. The industry—through the medium of the Finance Houses Association—was involved in tough negotiations with the Bank about the new system and won some concessions from the authorities over the new rules. The outcome is that all deposit-taking finance houses with eligible liabilities over £5m. are to be subjected to the same sort of controls as the banks. But, having argued that the reserve ratios were not appropriate to their business, it has been settled that their minimum ratio

will be only 10 per cent (compared with 12½ per cent for the banks) and the finance houses have a year from mid-September to put aside a proportion of their funds into the appropriate types of assets.

Having made this concession, however, the Bank of England has reserved the right to bring the finance houses back into line with the banks if necessary—that is if the finance houses' arguments prove not to hold water—by imposing higher rates of special deposits.

### Weaker position

The effect of the two Government packages was to put the finance houses in a much weaker position compared with the clearing banks. The removal of instalment credit term controls allowed the banks to brush up their marketing of personal loans and other types of consumer-oriented lending which comes in direct competition with the traditional finance house business.

The new credit controls meant the finance houses had to face for the first time the problem of building up reserve assets. This in itself will involve the finance houses in some erosion of their margin of profit at a time when most of them admit they must also consider reducing the interest rates charged and hope that increased turnover more than makes up the deficiency.

The clearing banks seem to be in a better position for a number of reasons—the major one being that they can draw on a high proportion of deposits on which they pay no interest and can therefore lend the cash at lower interest rates.

But the increased use of credit by consumers must also bring up the question of how credit-worthy any customer might be. The clearing banks are well placed to see a customer's credit rating simply by glancing at his bank statement. No such facility is available to the finance house.

There are already stories circulating about a bank manager reacting to the new competition by answering finance house requests for a credit check on a would-be customer by saying: "He has the ability to meet the repayments but we doubt if the terms will suit him." In other words, "we have offered him a personal loan at a lower interest rate."

But the finance houses are far from despondent. Mr. Malcolm Wilcox, the FHA chairman and a man not given to creating empty statements, comments: "We are not despondent because there is not anyone in this country who knows as much as the finance houses about the business of lending money repayable by instalments. Our expertise will ensure that we get a good stake in a growing market."

The finance houses also rely very much on the fact that they have developed point-of-sale finance and they feel that a very large proportion of borrowers will still arrange their finance at the point of sale. "Impulse" buying of consumer goods will not diminish but grow under the new regime and the finance houses will benefit from this. Customers are, for instance, more likely to accept the "deferred terms" offered by the retailer than to wait and go through the process of arranging a personal loan.

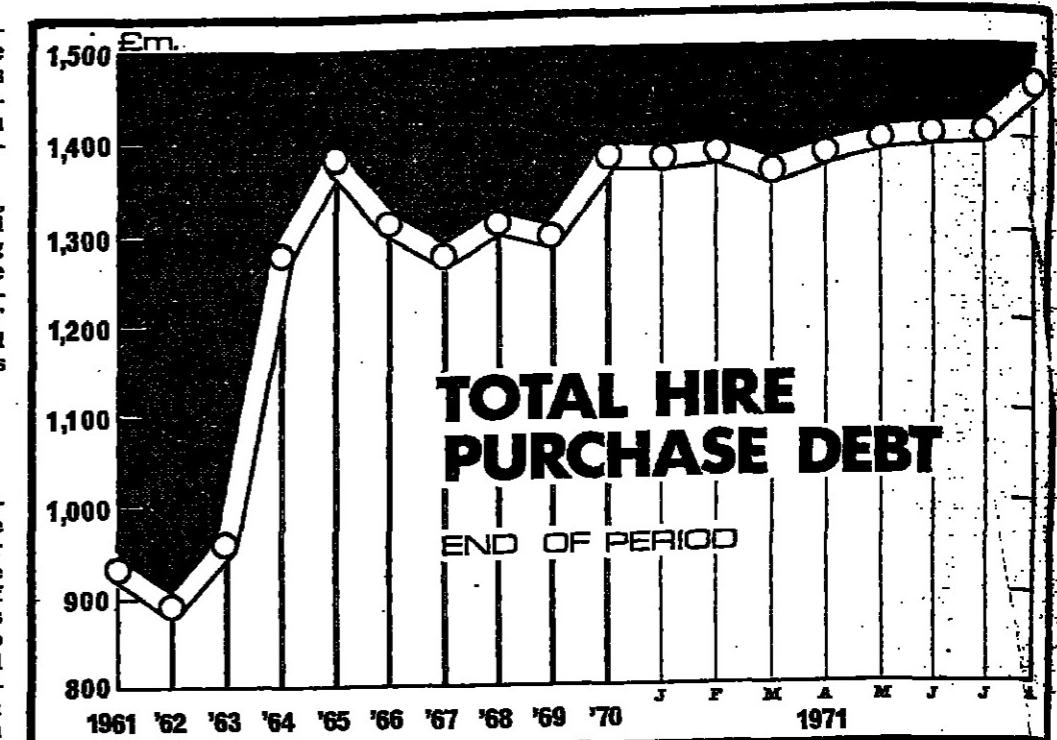
### Established links

It is also important to remember in this context that only about half of Britain's adult population operates a bank account anyway. When it comes to the larger amounts, the finance houses' long-established links with manufacturers of equipment suggests that their leasing business will not suffer too greatly under the new conditions.

The finance houses' main hope, however, is that the credit cake will become much larger so that even if they get a proportionately smaller slice, it will still represent a much bigger mouthful than the one they have on their plate at present. The evidence to back this hope is already coming through in the reports of a boom in both new registrations and sales of colour television sets.

There seems little doubt that those finance houses which happen to be part of larger financial groups are better off than their rivals in the industry, for it will be possible for their operations to be integrated with those of their parent concerns. Best placed of all are those finance houses owned by the clearing banks themselves—including Lombard and North Central (a National Westminster offshoot) and Forward Trust (Midland's subsidiary).

Some of the finance houses will opt to take on banking to look for anything else."



The graph shows the trend of total hire purchase outstanding over recent years, and the upswing recorded in recent months following the mini-Budget.

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It is felt at UDT that the Crowther proposals for creating a credit commissioner with power to license all lending institutions would not provide sufficient protection for the consumer against possibly aggressive selling of credit.

The finance houses are also generally agreed that the Crowther proposals for a sweeping reform of the law governing credit transactions, to create a uniform structure to cover all types of lending and to provide protection for borrowers, should, if accepted, be put into effect as a whole rather than piecemeal.

They feel that there might be a temptation to legislate for the consumer protection aspects of the proposals independently from the basic reform of credit law which they insist would reduce the effectiveness of the package.

For example, Crowther suggested that a customer who made his purchase with the assistance of a finance-house advance should make any complaint first to the finance house. The finance houses feel this is a case where consumer protection is being stretched a little too far.

Says FHA chairman Mr. Wilcox: "What we want to see is a fair balance between the legitimate interests of the consumer and those of both the finance house and the seller of the goods. We would be foolish

\* delete whichever is inapplicable

To: The Royal London Society for the Blind, Dept. FT/L, Salisbury Rd, London, NW6 6RH.

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# Mercantile Credit

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## U.K. BANKING IX

# An upswing in the world of factoring

By ANTONY THORNCROFT

There is never a dull moment, period of tight money a couple of years ago, was that the factor suffered from the bad debts of a client's cash as soon as it received the invoice or overall stagnation of their business. One leading factor, soon as the factor actually collected, had all out suspended balance would be sent on to the National West, as it re-planned its customer. This continuous cash strategy and the total amount of cash factored may well have fallen slightly to around £180m, suffering from chronic short-

Now conditions are much better. There have been slow payments from their strong new factors, and in customers.

August Barclays became the last of the major banks to establish its own factoring operation. Three of the largest American banks, the Bank of America, the First National City, and Bankers Trust, all have their subsidiaries under way in London. In addition NatWest began taking on fresh clients through its newly-named Credit Factoring subsidiary in April and has been growing fast since then.

#### Three advantages

But as factoring takes a new page of life it is a rather different animal from the past. British factoring boils down to three advantages. In the first place, the factor becomes the client company's accounts department, assuming responsibility for all the debts and chasing up the late payers. It usually also offers a guarantee against bad debts. This is the service of factoring and loans that a company can get with its work without worrying about the cash. A third has a completely computerised system which allows the factor to see at the surface nothing would seem faith in the management.

press of a button the exact picture of any customer account anywhere in the world.

But for all the improvements factoring has never made the impact that would have been anticipated eleven years ago when it got under way over here. Even if the amount factored exceeds £200m, again next year there are probably not more than five hundred companies regularly using a factoring service. This is because factors have discovered the hard way which clients are most profitable.

#### Best clients

The best clients are private manufacturing concerns in light industrial or consumer fields with turnovers of up to £1m a year. But even this is changing now. Larger companies are contacting the factors, spurred on by the approach of the Common Market. Undoubtedly entry to the Six will present factors with a great fillip to business. Large companies capable of handling their domestic accounts often feel at a loss when trading in a dozen different currencies and a dozen different languages. For the dozen leading factors with their overseas offices or overseas contacts handling foreign deals is no more risky or difficult than internal transactions. It is not only the Common Market that will stimulate exports. This is the ideal. But factors are in an expansive move they now handle companies likely to begin pushing their turnover in excess of £5m. On the and below £100,000, if they have

# Barclays and your business.

The running of a modern business calls for varying skills—production control, for example; industrial relations; marketing. Not least it involves financial management. And that is where Barclays comes into the picture.

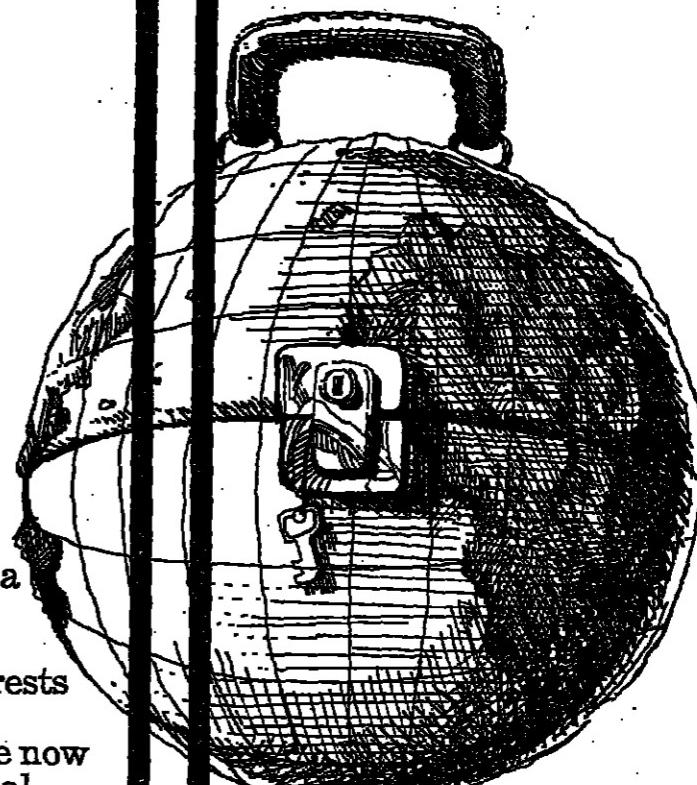
Have you checked the extent to which we can co-operate in this field? Our lending function, of course, in increasing variety—short term finance, medium term finance, bill discounting, produce loans. Investment of surplus funds, when the balance tips that way. Altogether the efficient organisation of your money resources. Your general business administration, too: insurance, pension plans, share registration, the complications of the finance of overseas trade.

Why not call on your Barclays manager, and discuss with him the ways in which you can get the full benefits of an account with Barclays?

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Our affiliation with Western Bancorporation's group of 23

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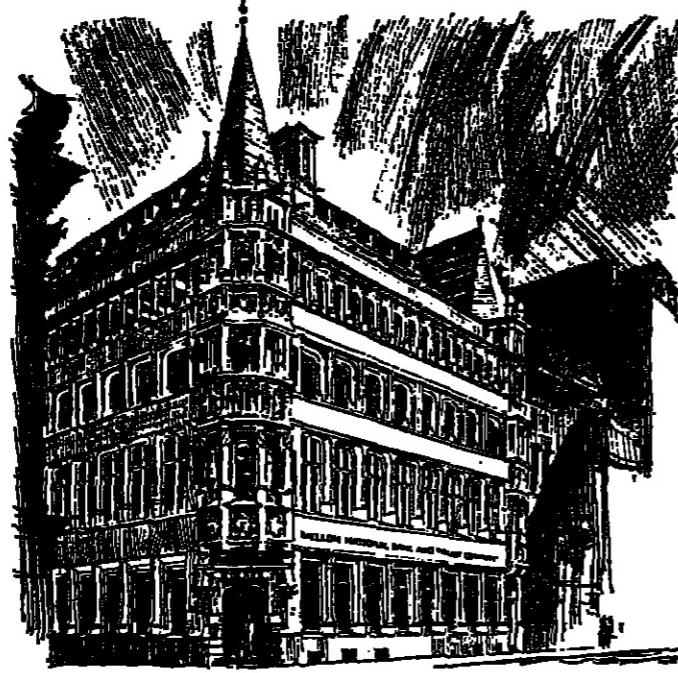
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## U.K. BANKING X

# The Discount market likely to gain

By DONALD MACLEAN

Adaptability has been the key-note of the Discount market's history. Changes in U.K. and international financial systems have meant frequent, and sometimes radical changes in the market's operations.

Now the market is having to adapt to the revolution in the banking field produced by the revised arrangements in the fields of banking competition and credit control introduced by the Bank of England in mid-September.

Discount houses have, for instance, been freed from an official ceiling on their commercial bill business, they have abandoned their old practice of agreeing a common bid for Treasury bills at the weekly tenders, no longer fix a common buying rate for 3-month bank-accepted bills, and no longer pay to the clearing banks a certain minimum rate of interest on money at call. An understanding with the banks that they (the Discount houses) should not bid freely for funds from non-banking sources has been discontinued, while the banks are now free (should they choose) to bid for Treasury bills at the weekly tenders.

### New freedoms

These changes all introduce new freedoms into the market. How important their separate and cumulative effects are remains to be seen. Not all the changes introduced under the new arrangements are restrictive, however. In future, houses will have to maintain at least 50 per cent of their total assets in public sector debt consisting of British and Northern Ireland Treasury bills, Company Tax Reserve Certificates, local authority bills and bonds, and British Government and British Government Guaranteed stock with not more than five years to run to maturity.

The public-sector debt ratio this month were able to note the amount of such exceptionally profitable trading outstanding—something the Discount houses stand to benefit from as the main secondary market in interest rates, dealers.

That Discount houses reporting on half-year positions early

face challenges in this area on

ground that might not long ago

been thought their own.

The likelihood of increased

turnover in commercial bills

is something that need not be

ignored by the City's money

brokers, for instance. And the

money brokers are particularly

well placed (through established

connections) to develop a role

in the expanding local authority

bill market.

Meanwhile, the entry of the

clearing banks as issuers of

sterling certificates of deposit

may lead to a sharp growth in

greater opportunities for pe-

riodic gains or losses—in time with

the fall in Bank Rate from 7%

to 5 per cent. An increas-

ing willingness to venture

into longer-dated stocks—with

the prospect of gains or losses—is in tune with a more

bolder approach they are hard

to take, willingly or unwillingly,

under the new banking sys-

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The likelihood of increased

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## U.K. BANKING XI

# The state of play in computers

by TED SCHOETERS

There can be little doubt now that the Lloyds Bank branch accounting system, described in last year's rival data processing managers as belonging to the "horse and cart" period of computing, has been outstandingly successful and far less costly than comparable equipment.

Its success, following the achievement of the primary set of going operational before decimalisation day last January, is in the main due to the fact that designers of the work have not tried to do too much too soon. Having assigned right priorities to the type of information the main centre gets from its branches and versa, the design team set to define a complex which did that, even if the terminals gathering and printing information were served by inexperienced personnel.

This feature of the Lloyds system has undoubtedly been one of the keys to operational success. Too little account was taken during the planning up to the bank networks of personnel problems—not of training but also of Midland among the junior female once trained.

Our solution, with idiot terminals if you like, has been far by than multi-drop lines using much more sophisticated terminal devices.

Royal Bank of

Scotland

res.

Simplicity, low cost and reliability is what we set.

The Bank of

Scotland

have achieved. Two IBM

are running half the bank

on 250 terminals—servicing

standing orders. We

only 200 machines against

1,500 other systems would

demanded and we are

growing a year in line

Williams &amp; Glyn.

I have never been able to

use the system, even when all

machines have been operated

simultaneously on an experimen-

tal basis," he claims.

**Significant saving.**

Saving on modems—the

which translate computer

into pulses a telephone

an handle—is a significant

is that on line rental.

not one of the other big

banks has adopted this

of building up the net-

and all three have opted

such "cleverer" terminals

rate in local branches as

computers in their own

need be. And the system

at Lloyds is not the

one, though Mr.

says: "We do not start

Evolution, not revolution

key," by which he means

equipment will be am-

pletely before the bank

on.

975 the IBM 650 which

mainframe of the opera-

be six years old. How-

then a totally new

sat complex should be in

iking. Significantly, it

Barclays and Midland in par-

the power of its ter-

ninals extended and be capable from delays they have suffered

of working with a new family while their competitors were up

and working with viable, though

incomplete, central accounting

systems.

Mr. Hague did not specify. But

it must be said, however, that

IBM recently announced the

"3735" which it described as

Lloyds had relatively few or

a programmable buffered ter-

inal—or, in simple terms, a

with National Westminster was

small computer. This is a long faced with three separate

step forward from the "idiot

accounting systems which had

terminal" and the equipment

to be amortised before they

already ordered by Bankers

Trust Company, will operate in

a manner different from the

latter. In fact it will be closely

comparable to the Burroughs

terminals for which National

Westminster, Barclays and Mid-

land opted at the outset when

planning their provincial branch

networks.

By and large all these ter-

minals have worked well, but

two systems in which they are

installed have not met targets

predicted. Significantly, it

Barclays and Midland in par-

particular are only now recovering

from the power of its ter-

minals extended and be capable from delays they have suffered

of working with a new family while their competitors were up

and working with viable, though

incomplete, central accounting

systems.

What the terminals will be

concerned.

What the terminals will be

## U.K. BANKING XII

## Clouds over Giro

By SANDY McLACHLAN

How the money and securities markets move, and where they move, directly affects your business. Because no matter what you call your business, you are actually managing money.

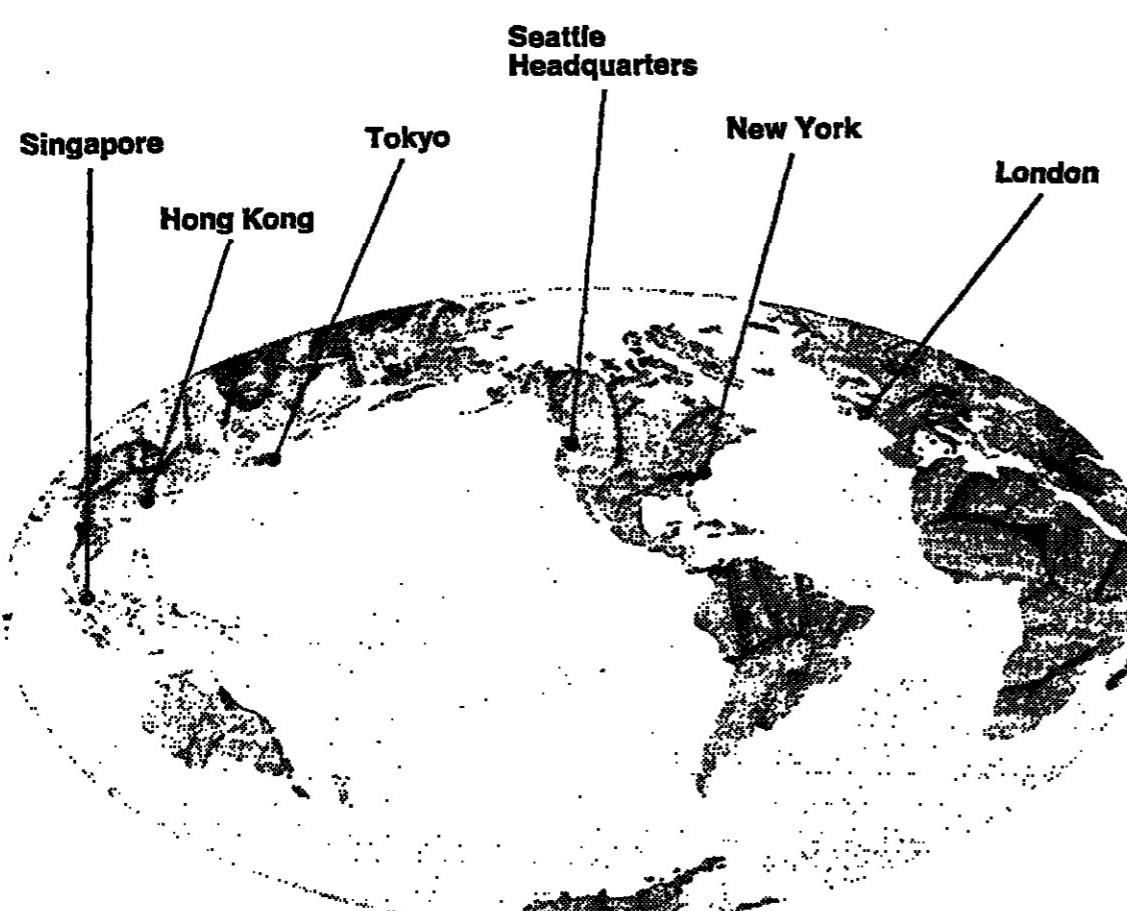
What you need is a special kind of bank that is international in scope and run by money managers, for money managers. The Bank of New York. The bank that manages money. Multi-nationally.



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The future of the National Giro still hangs in the balance. Figures published just last week—three days after Giro's third birthday—show that in the year to March 1971, it lost £6m. This is the same rate of loss as the previous year so that in profit and loss terms Giro is a good way behind its target of a five-year run-up to profitability.

It is now almost a year since the Minister of Posts and Telecommunications, Mr. Christopher Chataway, commissioned an inquiry into the Giro service, and when this was completed it was followed up by an independent report by chartered accountants Cooper Brothers. The second report has now been finished for some time, and Giro is hoping for an early decision on its fate when Parliament re-opens.

Giro feels that it has put forward a strong enough case to escape the Government's axe. Losses at this stage were always expected, and Giro had to put up with several exceptional factors during the year. In the first place recruiting of new business came to a halt during the postal strike at the beginning of this year. Also the question of price increases has been deferred until Giro's future is decided. Still operating at 1968 prices, Giro badly needs price increases to restore margins eroded by rapid inflation.

**BIGGEST PROBLEM**  
But Giro's biggest problem is the uncertainty caused by the question mark over its future. It operated in this climate of uncertainty for almost six months of its last financial year and continues to do so.

This point is beyond dispute. The longer the Government postpones its decision, the more difficult life becomes for Giro. As far as possible it is business as usual, but the crucial factor in moving towards profitability is recruiting new business (or put together). This was the more accurately attracting a "loans through Giro" link with higher average level of Mercantile Credit announced in April last year. The anger this caused among the clearing banks kept Giro in free publicity for weeks and new accounts, which whose continued existence is in jeopardy.

Revamping a poor image is much more difficult than starting from scratch, and Giro faced a long uphill struggle to establish its credibility. Simpler stationery was introduced, new services were started up, and with the benefits of experience Giro began to develop a clearer idea of the customers it wanted and the marketing techniques needed to attract them.

Strangely enough, one single move did more to re-establish Giro in people's minds than all the rest of the improvements is recruiting new business (or put together). This was the more accurately attracting a "loans through Giro" link with higher average level of Mercantile Credit announced in April last year. The anger this caused among the clearing banks kept Giro in free publicity for weeks and new accounts, which whose continued existence is in jeopardy.

Leaving this to one side, the outlook for Giro is in fact improving, given that it gets the chance to take advantage of the situation. Already its growing international business is profitable, and entry to the Common Market would radically alter the picture in Giro's favour.

In a country where Giro is a relatively new and still controversial service, it is difficult to grasp just how much an accepted part of the business scene giroes are abroad. In most

uses—for example, postal and counter service. To the Post Office itself, however, a lot of this payment from Giro goes in spreading overhead costs, which would be incurred anyway. Giro's loss is therefore the Post Office's gain to some extent.

It is clear that entry into the Common Market would bring British business into closer trading contact with commercial enterprises who, in a natural manner of money transfer, is through a giro system. This would undoubtedly be the attraction of a Giro system to the British business.

Back at home, Giro's marketing activities have been drastically reorganised. The key changes was the appointment from outside the Post Office of two senior market executives. Mr. Bob Martindale was formerly a senior executive with Rank Organisation, he ran his own business before joining Giro. He is now controller. Mr. Tony Spode who has become market manager, has a record which includes senior marketing at British Domestic Airlines and the PIB. As part of package Giro also changed advertising agency.

The old system whereby

was marketed through 150 vice representatives who were not directly employed by Giro has now been wound up. They are gradually being replaced with a direct selling force which will eventually grow to a strength of 70. There will be a big emphasis on going quality trade: the business account rather than the individual. And there will be a push of the "pay by Giro" facilities.

The Government may

have accumulated losses of

and the prospect of making

more difficult to reconcile

the lame-duck policy. But

is increasing support

tailor-made money

system as an integral part

the banking system. As

the banks themselves

costs of offering this

service rising they are

to moderate their op-

tions to Giro, which, anyway

sends only a very modest

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The Financial Times Monday October 25 1971

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50.00-55.00	5.00	Growth Units... 50.6 32.6	5.00	Overseas Units... 50.5 32.5	5.00	Capital Oct. 1961 106.1 108.1	Capital Oct. 1961 106.1 108.1	1. 110.4 115.1	1. 110.4 115.1	1. 110.4 115.1	1. 110.4 115.1	1. 110.4 115.1	
Income Units... 50.6 32.6	5.00	Equity & Income Fund Ltd.	5.00	Capital Oct. 1961 116.1 119.0	5.00	Income... 116.1 119.0	Income... 116.1 119.0	1. 46.1	1. 46.1	1. 46.1	1. 46.1	1. 46.1	
Allied Banks Group		1. 16.0 11.0	1. 16.0 11.0	Minster Fund Managers Ltd.	5.00	General Oct. 1961 128.4 129.4	General Oct. 1961 128.4 129.4	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
(e) (x) <b>Allied Investors Trst Ltd.</b>	3.02	1. 16.0 11.0	1. 16.0 11.0	Minster Fund Managers Ltd.	5.00	General Oct. 1961 130.4 131.4	General Oct. 1961 130.4 131.4	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
4. 20.0 11.0	3.02	1. 16.0 11.0	1. 16.0 11.0	Brit. Ind. Inv. Fund	5.00	General Oct. 1961 131.4 132.4	General Oct. 1961 131.4 132.4	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
Allied Inv. ... 45.4 24.2	3.02	1. 16.0 11.0	1. 16.0 11.0	High Distribs... 133.5 35.2	3.02	Capital Fu. Oct. 20 104.6 117.4	Capital Fu. Oct. 20 104.6 117.4	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
Growth & Inv. ... 45.4 24.2	3.02	1. 16.0 11.0	1. 16.0 11.0	Reserve Units... 37.7 30.7	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
Debt Inv. ... 25.4 10.0	3.02	1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
Metals & Minerals... 27.0 22.0	3.02	1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
High Income... 40.0 42.0	3.02	1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
(e) (x) <b>Amesbury Inv. Mgt. Co. Ltd.</b>	3.02	1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
1. North Street, E.C.2. MON 4016		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
2. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
(e) (x) <b>Archway Unit Trst. Mts. Ltd.</b>	3.02	1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
2. St. Mary St., E.C.2. W.C.2. 003 616		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
Archway Cap. FA 1092.4 1128.8		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
Prices on Oct. 20. Next dealing Nov. 5.		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
(e) (x) <b>Baldwins Unicorn</b>	3.02	1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
1. Union St. 100 Redhill, E.S.2. 002 522 422		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
2. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
3. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
4. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
5. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
6. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
7. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
8. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
9. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
10. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
11. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
12. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
13. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest Accr. 10-12-68 12.70	Interest Accr. 10-12-68 12.70	1. 22.8	1. 22.8	1. 22.8	1. 22.8	1. 22.8	
14. 10th Floor, 100 Newgate St., E.C.2. LONDON 1 416.6 40.6		1. 16.0 11.0	1. 16.0 11.0	Capital Fu. Oct. 20 104.6 117.4	3.02	Interest							

A copy of this Offer for Sale, having attached thereto the documents specified below, has been delivered to the Registrar of Companies for registration. Application has been made to the Councils of The Stock Exchange, London, and The Midlands & Western Stock Exchange, for permission to deal in and for quotation for the whole of the fully paid Ordinary Share Capital of Pork Farms Limited ("the Company") issued and to be issued. The Application List for the Ordinary Shares now offered for sale will open at 10.00 a.m. on Thursday, 28th October, 1971 and will close as soon thereafter on the same day as Samuel Montagu & Co. Limited may determine.

# Pork Farms Limited

## Samuel Montagu & Co. Limited Offer for Sale

1,050,000 Ordinary shares of 10p each at 115p per share

Payable in full on application

The Ordinary Shares now offered for sale rank in full for all dividends hereafter declared on the Ordinary Share Capital of the Company.

### Procedure for Application

Applications must be in multiples of 100 Shares up to 2,000 shares and thereafter in multiples of 200 shares up to 5,000 shares and in multiples of 500 thereafter. Each application must be accompanied by a separate cheque for the full amount payable on application and be forwarded to Samuel Montagu & Co. Limited, New Issue Department, Augustine House, Austin Friars, London, EC2N 2JL. Cheques, which must be drawn on a bank in and be payable in England, Scotland or Wales, must be made payable to "Samuel Montagu & Co. Limited" and be crossed "Not Negotiable". All cheques are liable to be presented for payment on receipt.

Preferential consideration will be given to applications made by Group employees including executive Directors (other than Mr. D. C. Mr. F. C. and Mr. J. C. Samworth) up to a maximum of 105,000 Ordinary shares if made on the special Forms of Application provided. Such applications must be for a multiple of 10 Ordinary shares with a minimum of 10 Ordinary shares.

Acceptance of applications will be conditional upon the Council of The Stock Exchange, London granting on or before 3rd November, 1971 permission to deal in and for quotation for the whole of the issued Ordinary Share Capital of the Company. Money paid in respect of applications will be returned if such permission and quotation are not granted by that date and in the meantime will be retained by Samuel Montagu & Co. Limited in a separate account.

If any application is not accepted, the amount paid on application will be returned in full and, if any application is accepted for fewer Ordinary shares than the number applied for, a cheque for the balance of the amount paid on application will be returned, in each case through the post at the applicant's risk.

### History and Business

Pork Farms Limited ("the Company") was incorporated in April 1931 as Furniss Bros. (Nottingham) Limited and traded as pork wholesalers. It was acquired by members of the Samworth family in 1959 and adopted its present name in September 1971.

The Company acts only as a holding company, its principal subsidiaries being T. N. Parr Limited ("Parr's"), a company developed from the pork butcher's business acquired by Mr. Frank Samworth in 1950, and F. W. Farnsworth Limited ("Farnsworth's"), a company which traded under the name Pork Farms and was acquired in 1959. The growth of the business has been achieved both by internal expansion and by the acquisition of similar businesses in the Midlands. The Company and its subsidiaries, all of which are wholly owned, are collectively referred to as "the Group".

The business of the Group is the manufacture and sale of meat products and in particular pork pies, pork sausages, bacon, ham, streak and kidney pies and pasties. The Group's best known products are pork pies and sausages, sold under the "Pork Farms" and "Parr's" labels, which have an excellent trade and consumer reputation. Prizes have been won regularly at all major exhibitions in the country, including the Melton Mowbray pork pie exhibition. The Group had the distinction of winning three gold medals at the latest International British Bakery Exhibition held in London in 1970.

Approximately 70 per cent. of the Group's sales are made direct to multiple and independent grocers, butchers and other stores; the remaining 30 per cent. made through the Group's own retail outlets. About three-quarters of direct sales are distributed by the Group's van salesmen, which operates from its factories and from depots at Birmingham, Leicester and Norwich; daily deliveries from the Group's factories and depots to these depots by refrigerated trucks. Sales are also made in the north of England and to leading stores in the London area. The Group's retail business is conducted through its 46 shops located in the Midlands and South Yorkshire and selling predominantly products manufactured by the Group.

In recent years direct sales have increased faster than retail sales and it is anticipated that this trend will be maintained. The Group now supplies products to one of the leading supermarket groups for re-sale under its own label. Over 75 per cent. of the total sales are for cash on delivery and at present no single customer accounts for more than 3 per cent. of sales.

Apart from one contract, renewable annually, for the supply of pigs (which accounts for approximately 11 per cent. of the Group's raw material requirements), the Group has no long term contracts for the supply of raw materials.

### Management and Staff

Mr. Frank Samworth, who is 66, was Chairman and Managing Director of Parr's from its purchase in 1950 until February, 1968 and is now President and a non-executive director of the Company. Mr. Frank Samworth's three sons, who are in their thirties, are the executive directors of the Group. Mr. David Samworth, who has been with the Group since 1956, was appointed a director of Parr's in 1957 and became group Chairman and Managing Director in February, 1968. Mr. F. C. Samworth and Mr. J. C. Samworth, who joined the Group in 1953, were appointed directors of Parr's in 1957 and are jointly responsible with the Chairman for the operations of the Group. Mr. K. T. Parr, who is 59, was Farnsworth's chief executive and principal shareholder until 1965. He was appointed a director of Parr's in September 1970 and is a non-executive director of the Company. Mr. David Samworth, Mr. F. C. Samworth and Mr. J. C. Samworth have recently entered into Service Agreements, details of which are given below.

The Group has developed a strong team of young executives working in key functions in the various operating companies and has a policy of retaining and encouraging local management, particularly when a business is acquired. There are nine executive directors of the operating subsidiaries and their average age is 40. A share incentive scheme has been established for certain directors and executives; details of the scheme are set out below.

The Group, which has good labour relations, employs approximately 1,130 people, of whom about 520 are engaged in production, 160 in distribution, 350 in the retail shops and the balance in administration and other activities.

A contributory pension and life assurance scheme is in operation for certain of the staff and employees (including certain directors of subsidiary companies).

### Premises

The Group's two principal factories are in Nottingham. One factory, which is freehold, was purpose-built in 1960 and has subsequently been extended to a total of 45,400 sq. ft. The second main factory (30,000 sq. ft.) which is predominantly freehold, is being compulsorily acquired by the local authority and a new freehold factory is being built for completion in August, 1972. The move to the new factory, which will have an area of approximately 60,000 sq. ft., has been planned and phased so as to ensure continuity of production. The planned capacity of these two modern factories, together with a new 20,000 sq. ft. freehold factory for a subsidiary at Stoke-on-Trent (due for completion in October 1972), will provide ample room for future expansion of production.

A summary of the Group's properties is set out below.

### Net Assets and Working Capital

As will be seen from the Accountants' Report, the net tangible assets of the Group at 27th February, 1971 were £309,628. If there is added to this figure the sum of £122,000, being the estimated net proceeds of the issue of 150,000 Ordinary Shares receivable by the Company after deducting the expenses payable in connection with the Offer for Sale, the net assets would be increased to approximately £432,000.

The Directors are of the opinion that, having regard to the net proceeds of issue mentioned above and available bank facilities, the Group will have adequate working capital for its present requirements, including the capital expenditure on the new factories.

### Profits, Prospects and Dividends

As will be seen from the Accountants' Report, sales have grown consistently over the past 10 years. The main growth in profits has however been achieved since 1968 largely as a result of more effective product marketing and rationalization of Farnsworth and other companies in the Group. The exceptional increase in profits in 1969 reflected very favourable raw material prices in that year. In July, 1969, Farnsworth was unable to find cash and was then earning profits of £28,000 on a turnover of £1.9 million. Farnsworth's profits have since been increased substantially.

The Board is confident of being able to continue the Group's growth of profits by maintaining a high quality product, by increasing sales, both in its existing markets and by further development of other businesses and by continuing its policy of acquiring other companies in the food manufacturing industry. The rise in raw meat prices, which is likely to follow entry into the Common Market should not affect profits adversely since the Group adopts a policy of fixing its main product selling prices weekly by reference to movements in raw materials prices. Moreover the experience of the past few months indicates that the rising price of meat will increase the demand for manufactured meat products. Subsidies under the Government's bacon stabilizer scheme are not a significant factor in the Group's cost structure; it is expected that this subsidy will amount to approximately 1 per cent. of total sales in the financial year ending 26th February, 1972.

An unadvised account shows sales and profits before tax for the six months to 28th August, 1971 amounting to £2,515,000 and £195,000 respectively compared with £2,120,000 and £125,000 in the comparable period of 1970. The Directors expect that, in the absence of unforeseen circumstances, profits before taxation for the year ending 26th February, 1972, will be not less than £400,000.

The Board expects to recommend a final dividend on the £200,000 issued Ordinary Share Capital for the current year of 30 per cent. payable in June, 1972. In a full financial year, on the basis of profits before tax of £400,000 and corporation tax at the rate of 40 per cent. it would be the intention of the Board to recommend dividends totalling 50 per cent. of which 20 per cent. would be payable as an interim dividend in December and 30 per cent. as a final dividend in the following June.

The Deferred Shares, details of which are set out below, do not rank for dividends and will not be converted into Ordinary Shares until the publica-

(Incorporated under the  
Companies Act 1929)

### Share Capital

#### Authorised

£ 300,000	Ordinary Shares of 10p each
100,000	Deferred Shares of 10p each
<b>£400,000</b>	

Issued and  
to be issued  
fully paid

£ 200,000
100,000
<b>£300,000</b>

As at close of business on 14th October, 1971, the Company and its subsidiaries had outstanding commitments under asset leasing arrangements of £102,000. Save as aforesaid and apart from inter-company indebtedness and guarantees, neither the Company nor any of its subsidiaries had outstanding any mortgages, charges, debentures, bank or other similar indebtedness, hire purchase commitments, leasing arrangements or, except in the ordinary course of business, any guarantees or other material contingent liabilities.

#### DIRECTORS:

Frank Samworth (President)  
34 Rivermead, Wilford Lane, West Bridgford, Nottingham.

David Chetwode Samworth  
(Chairman and Managing Director)  
Markham House, Thorpe Satchville, Melton Mowbray, Leicestershire.

Frank Chetwode Samworth  
24 Village Close, Edwalton, Nottingham.

John Chetwode Samworth  
42 Rivermead, Wilford Lane, West Bridgford, Nottingham.

Thomas Kenneth Parr J.P.  
The Grove, Copdock, Suffolk, Nottingham.

BANKERS:

Midland Bank Limited,  
P.O. Box 68, 130 New Street, Birmingham, B2 4JU.

SOLICITORS TO THE COMPANY:

Day, Boot & Pollert,  
3 East Circus Street, Nottingham, NG1 5AH.

SOLICITORS TO THE OFFER:

Evershed & Tomkinson,  
Lombard House, 145 Great Charles Street, Birmingham, B3 3LX.

#### AUDITORS TO THE COMPANY:

Asar, Bates, Ledsmar & Co. (Chartered Accountants)  
Edmund House, 12-22 Newhall Street, Birmingham, B3 3DX.

REPORTING ACCOUNTANTS:

Price Waterhouse & Co. (Chartered Accountants)  
3 Poultry, Fleet Street, London, EC2R 8DB.

#### BROKERS:

Laurence, Prust & Co.,  
Bastidon House, Moorgate, London, EC2R 8AH

and The Stock Exchange, London.

Smith Keen Barnett,

Exchange Buildings, Stephenson Place, New Street, Birmingham, B2 4NN and The Midlands & Western Stock Exchange.

Hopewell, Powell, Trease & Co.,  
11 Smithy Row, Nottingham, NG1 2ER and The Midlands & Western Stock Exchange.

SECRETARY AND REGISTERED OFFICE:

Thomas George Wilkinson Makings, F.C.L.S.  
Lilac Grove, Beeston, Nottingham, NG9 1PJ.

REGISTRARS AND TRANSFER OFFICE:

Samuel Montagu & Co. Limited  
St. Olaf House, Tooley Street, London, SE1 2PL.

(8) The unpaid balance of the subscription price will be limited in the event of liquidation to the nominal value of the share less the amount already paid up.

**Subsidiaries**  
The Company owns the whole of the issued share capital of Parr's, which itself is the holding company for the other subsidiaries. The subsidiaries, all of which are incorporated in England and all of which are wholly owned, are listed below together with their issued share capital and date of incorporation:

Company	Issued Share Capital	Date of Incorporation
T. N. Parr Limited	£27,750	16th November, 1929
Parr's (Cooked Meats) Limited	£41,760	7th December, 1948
P. F. Cannell Limited	£1,000	13th November, 1961
F. W. Farnsworth Limited	£21,513	10th March, 1947
G. A. Glowe & Son Limited	£61,000	29th January, 1959
Mrs. Elizabeth King (Retail) Limited	£2	19th November, 1962
Furniss Bros. (Nottingham) Limited	£16,210	10th November, 1922
F. C. Samworth & Son Limited	£2,000	14th November, 1923
J. C. Samworth Limited	£10,000	27th April, 1962
T. N. Parr (Bham) Limited	£1,900	28th February, 1953
Norman Parr Limited	£20,800	9th October, 1964
William Watson (Central Bakery) Limited	£4,380	4th April, 1944
*Parr's (Supermarkets) Limited	£3	1st May, 1968

On 21st October, 1971, the existing issued Ordinary Shares of 1p each in Parr's were converted into redenominated shares of 4 per cent. Non-Cumulative Preference Shares of 1p each and part of the reserves of Parr's was capitalised and applied in paying up in full 75,000 Ordinary Shares of 1p each and such shares were allotted to the Shareholders in due proportion.

**Premises**  
The Group's principal properties are as follows:

Description	Tenure	Area	Street/No.
Factories and Depots	Freehold	45,400	
Lake Grove, Beeston, Nottingham	Freehold and leasehold (subject to compulsory purchase)	30,000	
Alford Street, Nottingham	5 Freehold	35,000	
Penistone Road North, Sheffield	Long leasehold (at a Ground Rent of £6 p.a. and expiring in 2699)	4,500	
Loughborough Road, Leicester	Other tenancy (at a rent of £750 p.a.)	6,500	
		121,400	

Jeffrey's

# Unions' strike pay-out more than doubled in 1970

BY JOHN ELLIOTT, LABOUR EDITOR

The amount of strike pay distributed by unions last year more than doubled from £3.6m. to £8.6m. from the fact that there are an amendment (to its rules) according to the annual report of the Chief Registrar of Friendly Societies. Nevertheless, it took nearly 20 years like the local government for union opposition to the officers and teachers, and postmen to be overcome so that the then strikes last year which totalled 1.1m. days lost, a figure which has already been exceeded.

The TUC total went up from 9.4m. to 10m. leaving it ahead of the in the early years of the operation of the 1971 Act has to a large extent ceased to exist.

There were then 483 unions on the register of the Chief Registrar of Friendly Societies for 1970, Part 4, Trade Unions, S.O. 40p.

Membership contributions increased by 25% to £44m. in registered unions and averaged £1.1m. up, engineering, general, and distributive trades up £0.000.

**ands problem**

The problems this increased stancy raises for union funds are pinpointed last week by Jim Conway, general secretary of the Amalgamated Union of Engineering and Foundry workers, which had money problems for several years. Last dispute pay cost the U.W.'s engineering section £000 but for the first six months of this year alone the was £750,000 (mainly due to Ford strike). Mr. Conway general introduction to the report, the Chief Registrar, Mr. S. D. Musson, points out that the union's funds which are also hit to the tune of £100,000 or for interest on union due to against this financial back and that many unions have to lose their traditional function on benefit funds by wing the TUC's policy of registration under the Industrial Relations Act — worth £000 a year to the Transport and General Workers' Union — her with laying themselves to unlimited fines if they taken to the new labour as to unregistered unions.

At the end of 1970 there were registered unions of em

with funds amounting to £m. more than at the start of the year states the so that by the time I become

Registrar's role

The 1971 legislation gave the Registrar only minimal control over union rule books, but Mr. Musson thinks the point, when significant, is the time when the powerful role of the new registrar is being opposed by union leaders, that "active registrars persevered beyond the strict limits of their duty with increasing co-operation from the unions concerned.

Fresh efforts will be made at Liverpool to-day to resolve the 11-day-old strike of 38 process and maintenance workers which has halted deliveries at the bulk sugar berth at Huskisson Dock.

The strike arises from the introduction of the second stage of the Devlin Plan a fortnight ago to cover the 10,500 Mersey docks. The plan did however, cover the bulk handling of sugar and grain.

The sugar men, who handle raw cane from the ships to the nearby silo, are claiming an extra 5p an hour. Their employers, Huskisson Transit, a subsidiary of Tate and Lyle, have offered talks with district officers of the four trade unions involved as soon as the men return to work but, so far, shop stewards have turned this down.

## Work-to-rule at Heathrow

THE work-to-rule by more than 1,000 industrial staff at Heathrow Airport-London was having "no significant effect," a spokesman for the British Airports Authority said last night.

The men decided on industrial action in support of a pay claim. They have rejected an offer of 6 per cent.

## NEW BID TO-DAY TO SETTLE DOCKS SUGAR STRIKE

To-day's statistics are contained in the Registrar's last annual report covering unions his responsibility exercised since 1971 having passed at the beginning of the month to the new Registrar of Trade Unions and the Amalgamated Association of Engineers. According to the report, the Chief Registrar's office was £750,000 (mainly due to Ford strike). Mr. Conway general introduction to the report, the Chief Registrar, Mr. S. D. Musson, points out that the union's funds which are also hit to the tune of £100,000 or for interest on union due to against this financial back and that many unions have to lose their traditional function on benefit funds by wing the TUC's policy of registration under the Industrial Relations Act — worth £000 a year to the Transport and General Workers' Union — her with laying themselves to unlimited fines if they taken to the new labour as to unregistered unions.

At the end of 1970 there were registered unions of em

with funds amounting to £m. more than at the start of the year states the so that by the time I become

Registrar's role

The 1971 legislation gave the Registrar only minimal control over union rule books, but Mr. Musson thinks the point, when significant, is the time when the powerful role of the new registrar is being opposed by union leaders, that "active registrars persevered beyond the strict limits of their duty with increasing co-operation from the unions concerned.

Fresh efforts will be made at Liverpool to-day to resolve the 11-day-old strike of 38 process and maintenance workers which has halted deliveries at the bulk sugar berth at Huskisson Dock.

The strike arises from the introduction of the second stage of the Devlin Plan a fortnight ago to cover the 10,500 Mersey docks. The plan did however, cover the bulk handling of sugar and grain.

The sugar men, who handle raw cane from the ships to the nearby silo, are claiming an extra 5p an hour. Their employers, Huskisson Transit, a subsidiary of Tate and Lyle, have offered talks with district officers of the four trade unions involved as soon as the men return to work but, so far, shop stewards have turned this down.

## STRIKE THREAT AT UNION OFFICES

The Amalgamated Union of Woodworkers and Painters, headed by Mr. George Smith, this year's chairman of the TUC, is facing an unofficial strike from to-day by seven of its staff at its Manchester regional office.

They are protesting at the dismissal of four office girls in the North-West for "economic and administrative reasons." The strikers, who will be joined by the girls in the union's Liverpool office, are all members of the Clerical and Administrative Workers' Union.

Demand for electricity in the West Midlands is rising by 300 MW a year.

## Go-ahead for Midlands power station

300 MW gas turbine station is to be built before the existing coal-fired power station of this kind in the Midlands. It will be the first power station of this kind in the Midlands. John Davies, Secretary for Energy and Industry, has given the go-ahead. There

have been no public or official objections to the proposal, according to the staff newspaper for the CECB in the Midlands. No date has yet been fixed for the start of the construction work. The station is expected to be in full operation by the late 1970s.

Demand for electricity in the West Midlands is rising by 300 MW a year.

*Pork Farms Limited —continued*

## APPLICATION FORM

THE APPLICATION LIST WILL OPEN ON 10 a.m. ON 28TH OCTOBER, 1971 AND WILL CLOSE AS SOON THEREAFTER ON THE SAME DAY AS SAMUEL MONTAGU & CO. LIMITED MAY DETERMINE. This form should be filled in and forwarded to Samuel Montagu & Co. Limited, New Issue Department, Augustine House, Austin Friars, London, EC2N 2JL, together with a cheque for the full amount payable on application, so as to arrive not later than 10 a.m. on 28th October, 1971. Cheques, which must be drawn on a bank in England, Scotland or Wales, must be made payable to "Samuel Montagu & Co. Limited" and must be crossed "Not Negotiable" and are liable to be presented for payment on receipt. A separate cheque must accompany each application.

## SAMUEL MONTAGU & CO. LIMITED

### OFFER FOR SALE

1,050,000 Ordinary shares of 10p each at 115p per share  
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**Pork Farms Limited**

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Number of shares for which application is made £

Amount of cheque enclosed £

Applications must be in multiples of 100 shares up to 2,000 shares and thereafter in multiples of 200 shares up to 5,000 shares and in multiples of 500 thereafter.

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We enclose a cheque payable to Samuel Montagu & Co. Limited for the above-mentioned sum, being the amount payable in full on application for the stated number of the above Ordinary shares of 10p each at 115p per share and we agree to accept the same or any smaller number in respect of which this cheque may be accepted upon the terms of your Offer for Sale dated 21st October, 1971 and subject to the acceptance of the Acceptance Letter of your Offer.

We declare that I am/we are not resident outside the Scheduled Territories and am/we not acquiring the Ordinary as the nominee(s) of any person(s) resident outside those Territories.

We understand that due completion and delivery of this Application Form accompanied by a cheque constitutes a binding undertaking that the cheque will be honoured on first presentation. I/We acknowledge that Letters of Acceptance and cheques for excess application monies are liable to be held pending acceptance of the application.

Signature \_\_\_\_\_ Date \_\_\_\_\_ October 1971

EASE USE BLOCK LETTERS

Surname and designation (Mr., Mrs., Miss or Title)

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Address (in full)

Signature \_\_\_\_\_

Name \_\_\_\_\_  
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Name(s) (in full)

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Please return coupon to: Financial Times, Subscription Department, Bracken House, Cannon Street, London, EC4P 4BY.

## Judges' report 'leak' wrong—Shawcross

LORD SHAWCROSS, chairman of the Council of Justice, yesterday attacked the publication in the Sunday Times of a report on the appointment and retirement of judges prepared by a sub-committee of the Council of Justice, the British section of the International Commission of Jurists.

Lord Shawcross said publication of the draft report constituted an "obvious breach of privacy and the law of copyright."

Although a "notorious and consistent believer in the freedom of the Press," he did not consider the publication justified, he said and he regretted that anyone should think it useful at the present time to shake public confidence in the judiciary.

Lord Shawcross emphasised he was making the statement in his personal capacity.

The Sunday Times claimed the report had divided Justice and Lord Shawcross had ordered it not to be published. According to the Sunday Times, the report referred to the 1971 appointment of a committee to receive training courses and that there should be a judicial commission to hear complaints in private about their conduct.

Lord Shawcross said the newspaper publication was entirely unauthorised. A report on the lines indicated existed in draft but had not been approved by the Council of Justice.



Lord Shawcross

He added: "The publication also casts suspicion on a small and identifiable group of people including myself, that one of them is willing to give away for newspaper publicity the confidence of his colleagues. There were occasions when a notorious and consistent believer in the freedom of the Press, would certainly consider a publication, in such circumstances and after the most careful consideration of the personal and public interests involved, may be justified. In my view this was not one of them."

The union's appraisal of the overall effects of EEC membership on the agricultural and horticultural industries in Britain has already been set out in its first publication in this series on the Common Market, *British Agriculture and the Common Market* (July, 1971), and is therefore not restated, but the latest publication gives some indication of the possible consequences for producers of particular commodities. There is a separate chapter on the transitional arrangements for agriculture and horticulture.

In an introduction the NFU says: "Price indications given for particular products have had to be based on the Common Agricultural Policy as it exists today. It must be emphasised that the situation might have changed radically by 1978. Of more immediate relevance is the possibility of imminent changes in exchange rates following the talks in the international monetary fund on the trade and monetary crisis following the Nixon measures to defend the U.S. dollar."

The booklet, *Farmers' and Growers' Guide to the EEC*, the second of a new series published by the union, discusses in detail the Community mechanisms for various commodities and, in order that commodity arrangements may be seen in perspective, notes on the general aims of the agricultural policy, how it is financed and how various commodity institutions function in the initiation of Community policies and in carrying them out.

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In an introduction the NFU says:

# TWA announces a non-stop 747 to Los Angeles.

Leaves London daily 13.00h



## A new Financial Times booklet

# Industrial Relations: the new Act.

By John Elliott, Labour Editor, Financial Times

This important booklet reprints a series of articles on the subject which appeared from September 28 to October 6 in the Financial Times. It explains the key points of the Industrial









## QUAKER AID reaches JORDAN, VIETNAM, NIGERIA.

Donations urgently required by Friends Service Council, Friends House (F10), Euston Rd., London, NW1 2BJ

## Lombard

### Quality aspect of the EEC decision

BY C. GORDON TETHER

THE POLITICAL soothsayers are all agreed that Mr. Heath's decision to take off the Whips will strengthen next Thursday's vote for entering EEC in quantitative terms. But no one, I imagine, is going to pretend that its quality—which is what really counts—will have been enhanced by this stratagem. And the quantitative gain has itself been secured at the obvious expense of inflicting further damage on the reputation of our so-called Parliamentary democracy, something which we used to like to persuade ourselves was the envy of the world.

The Prime Minister has justified his decision to allow Conservative MPs a free vote on EEC entry on the grounds that it is an issue of "unique importance." He is not, of course, exaggerating. The sad thing is that so little effort is being made to ensure that the processes employed for resolving it are of the highest standard that is clearly called for.

#### Their images

It is, I suppose, just conceivable that there could have been a genuine free vote on the EEC question if the Government had stuck to its General Election undertaking "to negotiate—no more, no less" and, having done so, had submitted the outcome to Parliament with an open mind. Needless to say, such a thing became quite impossible once it had staked its own reputation on the deal it concluded in Brussels.

The outcome of the vote a few weeks back on capital punishment shows the extent to which the general run of MPs adopt the line most likely to improve their political images even when the party has not formally come down on one side. For two out of three Tories favoured retention of the death penalty, whereas 88 per cent. of the Labour vote lined up on the opposite side.

#### Cuts across

Inevitably, MPs are going to be even less inclined to be materially influenced by non-party considerations when the leadership has expressed a view and stressed the importance it attaches to seeing it accepted. As we are always being told, the Common Market issue is beyond politics and cuts across every other line you can think of. So it is obvious that the big contrast in the EEC votes recorded at the recent Tory and Labour conferences makes sense only if it is accepted that party considerations did in fact dominate attitudes on both sides.

A free vote on the Common Market could, therefore, never have been anything but a travesty of the real thing. The Government made even more sure that it could be so labelled by refusing to disclose its intention to permit a unit there was no hope of pressurising any more anti-Market Tories to rally round the flag with the threat of a three-line whip on October 28, and it was too late for those who had already succumbed to this pressure to turn back.

The net effect must be to make the quality of the October 28 vote—a matter in which, as I pointed out last Monday, our prospective EEC partners have a deep interest—look even more suspect.

#### Reliability

"If we are now to reject the opportunity to join the EEC," said Sir Alec Douglas-Hamilton, "we must pause and ask ourselves how our reputation as a nation for reliable dealing will be looked upon in Europe and the rest of the world." The fact is that nothing more calculated to ruin that reputation than the bare-faced gerrymandering that has characterised the attempt to get Parliament to approve the EEC adventure in face of the hostility of the nation.

And since our Parliamentary democracy rests, as Mr. William Rodgers has pointed out on public respect for its representatives, the damage inflicted on this aspect of our national life is particularly worrying. Moreover, there could be worse to come if anti-Market forces contend—as they reasonably could—that as the Government is getting its October 28 vote by device, then they will be justified in using unorthodox weapons to defeat it in the ensuing legislation battle.

Mr. Max Beloff argued in the Daily Telegraph on Friday that only unconventional measures can now extricate Mr. Heath from the highly unsatisfactory position he has manoeuvred himself into. He is quite right. The obvious answer is to put the EEC issue to the country—as it should have been in the first place—by holding a referendum.

## THE LEX COLUMN

# Unit trust and market levels

There are some close parallels between the performance of the world's major stock markets and London and Wall Street equity also looking bad). But it was to early 1969, they have since dropped off to around 10 per cent. The conclusion is that the market is relatively saturated (at £1,800m. unit trust funds are three times the early 1967 level); and that we are now, in the age when net redemption figures will be a repeating hazard of rising markets.

#### Repeating pattern

The pattern of rising unit trust redemptions with a rising equity market has been repeated with total consistency here over the past decade. Expressed as an annual rate of rise in phase two was 100 per cent. in London as against 50 per cent. in New York, a prolonged consolidation had to be the order of the day here, so much so that a 7-10 per cent. fall from current levels would still be consistent with further new market highs to come.

The quirk is of course the way the upward momentum in Wall Street was broken down last week, bringing with it the reminder that the U.K. economy

does not live in a vacuum (all tends to measure a fairly consistent 20-25 per cent. through 1970 can be paralleled by the move from 122 to around 145 in March, 1971, in the 500 share index. The second was a sharp rise, to 950 for the DJI in April and to 190 in July in the 500 share. Since then we have had a consolidation in both markets, downward in the case of the Dow (off 12 per cent. at the August low) and sideways for London. Since the annual rate of rise in phase two was 100 per cent. in London as against 50 per cent. in New York, a prolonged consolidation had to be the order of the day here, so much so that a 7-10 per cent. fall from current levels would still be consistent with further new market highs to come.

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